City of Rock Island

CY 2027 Budget Workshop

November 9, 2026

1 – General Administration / Legal / Human Resources / Finance

2 – Police Department

3 – Fire Department

4 – Public Works

5 – Community Development Department / Economic Development Department

6 – Information Technology Department

7 – Parks and Recreation Department

8 – Library

9 – Martin Luther King Center

10 – General Fund 5 Year Projection

MAYOR & CITY COUNCIL



DEPARTMENT OVERVIEW

The residents of Rock Island elect a mayor and seven aldermen for four-year staggered terms. Elections are non-partisan. The Mayor is elected as an at-large candidate, and Aldermen are elected from seven wards.

The Mayor and City Council are the governing bodies of the City of Rock Island. They review and establish policies that affect daily and long-term city operations. Long-range planning strategies are developed to maintain the level of services and improve the quality of life for residents. These plans are implemented through various departmental activities.

The City Council hires and advises a full-time City Manager responsible for implementing established policies. The Mayor and City Council represent the City at various community, state, and national events and serve on local boards and committees as needed.

The goals established by the City Council reflect a continued commitment to representing residents to ensure that quality services are provided efficiently and that the long-term quality of urban living is maintained and enhanced in Rock Island. These goals are more specifically defined by the long-term and short-term targets adopted by the Mayor and City Council at their Goal-setting sessions. The individual departments are responsible for implementing these priorities.

ORGANIZATIONAL STRUCTURE

The department activities are defined in three cost centers. The Department consists of seven Aldermen and the Mayor. All activities are reported within one fund.

ACCOMPLISHMENTS

The following accomplishments are a product of the strategic initiatives developed by the Rock Island City Council.

- Mayor Ashley Harris delivered his first annual State of the City Address.
- Established regulations allowing and supporting urban agriculture while setting maintenance, safety, setback, and nuisance standards to minimize conflicts between neighboring properties.
- Amended the North 11th Street TIF District and established the North Rock Island Port District TIF.
- Approved a housing rehabilitation pilot program in the North 11th Street and North Port TIF districts, providing up to $200,000 for residential property improvements and repairs.
- Adopted the 2021 International Fire Code (IFC), transitioning from the 2015 IFC to align with the current national standards for fire prevention, life safety and the regulation of hazardous materials.
- Held a groundbreaking for the more than $12 million Casino West site project.

GOALS AND OBJECTIVES

The City Council develops a set of strategic initiatives that reflects the organization's ongoing commitment to strategic thinking, measurable results, and the delivery of quality services. These initiatives provide direction and guidance to the community and City staff. The strategic initiatives are grouped into four categories: financial stability, communications, economic development, and placemaking. The Strategic Plan developed by the City Council may be found in the Miscellaneous section.

DEPARTMENT STAFFING

Department Staffing / Mayor - City Council							
Staffing:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**Diff. (FTE)**
Mayor (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Aldermen (7)	7.00	7.00	7.00	7.00	7.00	7.00	0.00
Total Staffing (8)	**8.00**	**8.00**	**8.00**	**8.00**	**8.00**	**8.00**	**0.00**

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Mayor - City Council							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	132,740	142,552	127,476	123,028	85,961	129,736	5%
Supplies	250	-	-	-	-	-	---
Services	24,631	19,721	23,720	30,081	16,958	31,844	6%
Other	11,022	54,399	59,107	38,700	11,355	41,700	8%
Total Department	**168,643**	**216,672**	**210,303**	**191,809**	**114,274**	**203,280**	**6%**

Total Department Expenditures by Fund / Mayor - City Council							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
General Fund	168,643	174,172	167,803	191,809	114,274	203,280	6%
ARPA Fund	-	42,500	42,500	-	-	-	---
Total Department	**168,643**	**216,672**	**210,303**	**191,809**	**114,274**	**203,280**	**6%**

MAYOR & CITY COUNCIL DEPARTMENT

The Mayor and City Council are the governing body of the City of Rock Island. Policies affecting both daily and long-term City operations are reviewed and established by the Mayor and the City Council. Long-range planning strategies are developed in an effort to maintain the level of services and improve the quality of life for residents. These plans are implemented through various departmental activities.

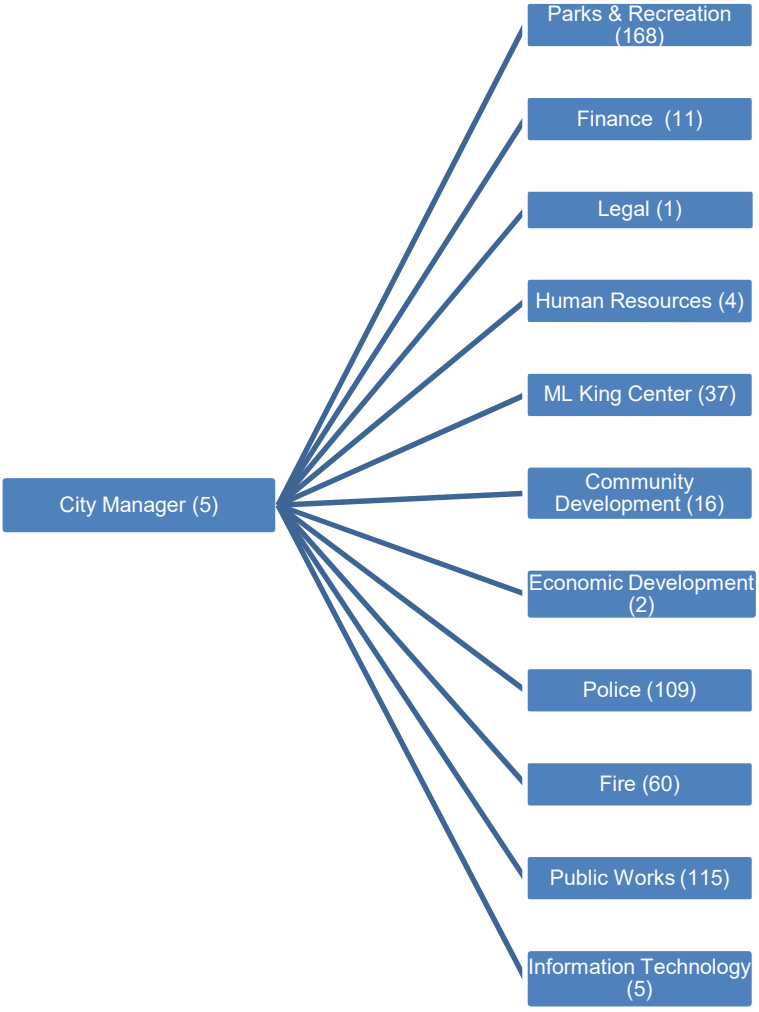
MAYOR & COUNCIL EXPENDITURES

General Funds Expenditure / Mayor - City Council							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	132,740	142,552	127,476	123,028	85,961	129,736	5%
Supplies	250	-	-	-	-	-	---
Services	24,631	19,721	23,720	30,081	16,958	31,844	6%
Other	11,022	11,899	16,607	38,700	9,803	41,700	8%
Total Department	**168,643**	**174,172**	**167,803**	**191,809**	**112,723**	**203,280**	**6%**

EXPENDITURE ANALYSIS

Total expenditures for the Mayor and City Council Department are proposed to increase 6% ($11,471) from $191,809 in CY 2026 to $203,280 in CY 2027. The increase is primarily attributable to proposed self-insurance and workers' compensation insurance costs, along with increased cell phone fees.

GENERAL ADMINISTRATION



DEPARTMENT OVERVIEW

General Administration represents those activities that focus on the overall management of the City of Rock Island. The City Council appoints the City Manager to administer the established policies, oversee the day-to-day operations, and provide management support and information to the Mayor and City Council to assist them in making informed decisions.

The City Manager supervises ten departments: Human Resources, Information Technology, Finance, Community and Economic Development, Police, Fire, Parks and Recreation, Martin Luther King Jr. Community Center, and Public Works. The City Manager also works with the Library Director to coordinate services. The City Manager's Office coordinates interagency and stakeholder relationships with other public and private organizations. The Assistant City Manager serves in the absence of the City Manager. An Assistant to the City Manager/Economic Development Director was hired to assist the City Manager with stakeholder relationships, among other duties, and serve as Economic Development Director.

ORGANIZATIONAL STRUCTURE

The department comprises six employees: the City Manager, the Assistant City Manager, the City Attorney, the City Clerk, an Executive Assistant, and the Community Engagement Manager. Several funds, including the General Fund, support the various activities of the General Administration Department.

GENERAL ADMINISTRATION BUDGET

ACCOMPLISHMENTS

- Implemented the policy direction and initiatives developed by the City Council.
- Continual evaluation of all City departments and functional areas.
- Organized stakeholder focus groups, Council and Department Head interviews and a workshop for the development of a new strategic plan.

GOALS AND OBJECTIVES

- Maintain the high level of services provided to the community through a courteous, dedicated, and professional workforce.
- Provide principled leadership to the organization to encourage a strong employee/employer relationship.
- Implement the goals established by the City Council.
- Promote the vision of the City of Rock Island as developed by the City Council
- Examine overall operations to maintain quality services to residents as efficiently as possible while closely monitoring General Fund revenues and expenses.
- Examine the current budget process and propose an alternative one for simplification, transparency, and efficiency.
- Review City policies and procedures and work with departments and City Council to update as needed.

PERFORMANCE MEASURES

Performance Measures – General Administration

Indicator	Actual CY 2023	Actual CY 2024	Actual CY2025	Estimated CY2026	Proposed CY2027
Population	**37,108**	**37,108**	**37,108**	**37,108**	**37,108**
Expenditures	**110,332,579**	**130,482,317**	**112,526,191**	**130,514,161**	**130,568,936**
Revenues	**117,483,557**	**136,103,976**	**121,233,604**	**114,306,827**	**119,854,930**
City Employees (FTE)	**435.65**	**442.18**	**446.6**	**460.01**	**460.44**
Departments Managed	**11**	**11**	**11**	**11**	**11**
Capital Cost	**4,313,541**	**7,435,761**	**5,619,399**	**4,545,170**	**14,469,172**
Personnel Costs	**55,851,911**	**63,637,591**	**63,815,698**	**68,541,645**	**72,042,766**
Property Tax Rate	**2.7556**	**2.7727**	**2.7708**	**2.7714**	**2.7714**
% Change Property Tax Rate	**0.21%**	**0.62%**	**-0.07%**	**0.02%**	**0.00%**
Property Tax Levy	**15,138,086**	**16,298,396**	**17,626,450**	**18,731,665**	**19,310,803**
% Change Property Tax Levy	**4.81%**	**7.66%**	**8.15%**	**6.27%**	**3.09%**
EAV	**549,357,181**	**587,816,782**	**636,150,222**	**675,891,780**	**696,793,114**
% Change EAV	**4.50%**	**7.00%**	**8.22%**	**6.25%**	**3.09%**

Sales Tax	**7,161,075**	**7,323,942**	**9,236,215**	**9,245,000**	**10,450,000**
% Change Sales Tax Revenue	**5.41%**	**2.27%**	**26.11%**	**0.10%**	**13.03%**

DEPARTMENT STAFFING

Department Staffing / General Administration

Staffing:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**Diff. (fte)**
City Manager (1)	1	1	1	1	1	1	0
Asst. City Manager	0	0	0	0	0	1	1
Communications Spclst	1	1	1	1	1	1	0
Executive Secretary	1	1	1	1	1	1	0
Administrative Assistant	0.5	0	0	0	0	0	0
Total Staffing (2)	**2.5**	**3**	**3**	**3**	**3**	**4**	**1**

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / General Administration

Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	486,000	663,752	508,783	466,340	300,630	694,386	49%
Supplies	2,194	11,266	3,162	2,600	2,539	2,600	0%
Services	72,449	268,575	293,977	519,910	456,203	242,732	-53%
Other	304,528	359,169	77,961	35,134	48,731	38,135	9%
Capital	-	1,743,285	207,395	-	-	-	---
Contingency	-	17,418	-	181,150	68,675	100,000	-45%
Total Department	**865,171**	**3,063,465**	**1,091,277**	**1,205,134**	**876,778**	**1,077,853**	**-11%**

Total Department Expenditures by Fund / General Administration

Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
General Fund	689,636	2,853,702	985,210	1,061,212	770,898	1,059,513	0%
TIF 3	-	7,896	8,418	8,886	6,178	9,170	3%
TIF 4	7,328	7,895	8,418	8,886	6,178	9,170	3%
TIF 5	7,326	-	-	-	-	-	---
ARPA	161,881	193,972	89,233	126,150	24,850	-	-100%
Total Department	**866,171**	**3,063,465**	**1,091,277**	**1,205,134**	**808,103**	**1,077,853**	**-11%**

GENERAL ADMINISTRATION DEPARTMENT

General Administration represents those activities that focus on the overall management of the City of Rock Island. The City Council appoints the City Manager to administer the established policies, oversee the day-to-day operations, and provide management support and information to the Mayor and City Council to assist them in making informed decisions.

GENERAL ADMINISTRATION

General Funds Expenditure / General Administration							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	309,465	478,968	423,665	448,443	288,274	676,046	51%
Supplies	2,194	11,266	3,162	2,576	2,539	2,600	1%
Services	72,449	261,013	273,027	474,184	431,353	242,732	-49%
Other	304,528	359,169	77,961	50,946	48,420	38,135	-25%
Program	1,000	-	-	-	-	-	---
Capital	-	1,743,285	207,395	-	-	-	---
Contingency	-	-	-	31,325	-	100,000	219%
Total Department	**689,636**	**2,853,702**	**985,210**	**1,007,474**	**770,586**	**1,059,513**	**5%**

EXPENDITURE ANALYSIS

Personnel expenses increased with the addition of the Assistant City Manager position. Services decreased from 49% from $474,184 in CY 2026 to $242,732 in CY 2027 due to the completion of the Strategic Plan.

CITY CLERK



DEPARTMENT OVERVIEW

The City Clerk's Office prepares the city council meeting agendas and minutes; signs all ordinances, resolutions, licenses, contracts and other official documents; administers oaths of office to elected and appointed officers of the City; is the Municipal Election Official, the Open Meetings Act Compliance Officer, and Freedom of Information Officer for the City; coordinates, tracks and files all non-Police Freedom of Information requests and prepares the City's responses; tracks and files city ordinances, resolutions, and contracts; issues approximately thirty types of licenses and permits; assists with researching and drafting ordinances; manages records retention policy; prepares the required list of names and addresses for Statement of Economic Interest; and responds to numerous customer requests and inquiries on a daily basis.

ORGANIZATIONAL STRUCTURE

The department consists of one full-time employee. The various activities of the City Clerk are contained in one fund. Past years, the City Clerk's office had been staffed by 2 FTEs (City Clerk and Deputy Clerk), but the proposed CY 2027 budget only includes 1 FTE for City Clerk.

PROGRAM CHANGES

There are no significant program changes anticipated in the upcoming budget year.

MISSION STATEMENT

The mission of the City Clerk's office is to provide timely, professional, and exceptional quality service to the Rock Island City Council and mayor, the citizens of the community, visitors and the internal organization and to provide access and transparency in the governmental process through personal assistance and communication in an ethical manner, while performing the functions and duties of the Office in accordance with State, County and Municipal laws.

ACCOMPLISHMENTS

- Continued focus on providing excellent customer service and serving the public in a courteous, professional, and friendly manner.
- Continued to review processes for efficiency.
- Served on the City's ERP steering committee during the Tyler Technologies implementation.
- Identified any deficiencies or bugs in the licensing/permitting process following the launch of the Citizen Portal.
- Reviewed Closed Session minutes for partial release and continue to work on catching the City up to be current.
- Assumed Executive Assistant duties while the position remained vacant.

GOALS AND OBJECTIVES

- Continue to provide timely responses to FOIA requests and general inquiries.
- Review current processes and determine if improvements and changes are needed to ensure efficiency and transparency.
- Conduct inventory of City Clerk and City Council records, begin digitizing the bulk of long-term and permanent records, and implement the records disposal process.
- Participate in additional training and professional development in an effort to improve processes.
- Meet the statutory requirement of the state and City of Rock Island in the most cost-effective and efficient manner.
- Review and update current license and permit applications as needed.

PERFORMANCE MEASURES

Performance Measures - City Clerk

Indicator	Actual CY 2024	Actual CY 2025	Estimated CY 2026	Proposed CY 2027
FOIA Requests Received	234	322	300	300
FOIA Requests Responded	234	320	300	300
Avg. Days FOIA Response	3.0	3.0	2.8	3.0
Contracts Executed	168	145	100	100
License/Permits Issued	335	397	330	300
Ordinances Published	14	43	25	10

Department Staffing / City Clerk

Staffing:	Actual CY 2023	Actual CY 2024	Actual CY 2025	Budget CY 2026	Estimated CY 2026	Proposed CY 2027	Diff. (FTE)
City Clerk (1)	.25	.25	.25	1	1	1	0
Deputy City Clerk (1)	1.5	1	1	1	0	0	1
Total Staffing	**1.75**	**1.25**	**1.25**	**2**	**1**	**1**	**1**

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Fund / City Clerk							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
General Fund	92,522	80,425	87,725	171,318	66,953	121,069	-29%
Total Department	**92,522**	**80,425**	**87,725**	**171,318**	**66,953**	**121,069**	**-29%**

Total Department Expenditures by Object / City Clerk							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	75,502	61,055	68,826	146,719	56,002	80,936	-45%
Supplies	101	514	433	400	170	400	0%
Services	13,430	9,966	11,988	19,199	5,182	34,733	81%
Other	3,489	8,890	6,478	5,000	5,599	5,000	0%
Total Department	**92,522**	**80,425**	**87,725**	**171,318**	**66,953**	**121,069**	**-29%**

CITY CLERK DEPARTMENT

The City Clerk's Office prepares the City Council Meeting Agendas and Minutes; signs all Ordinances, Resolutions, licenses, contracts, and other official documents; administers oaths of office to elected and appointed officers of the City; is the Municipal Election Official, and Freedom of Information Officer for the City; coordinates, tracks and files all non-Police Freedom of Information requests and prepares the City's responses; tracks and files City Ordinances, Resolutions, and contracts; issues approximately thirty types of licenses, including liquor licenses; prepares reports as needed; serves on and assists the Citizen of the Year Committee with administrative support; prepares the required list of names and addresses for Statement of Economic Interest; and responds to numerous customer requests and inquiries on a daily basis.

CITY CLERK EXPENDITURES

General Funds Expenditure / City Clerk							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	75,502	61,055	68,826	146,719	56,252	80,936	-45%
Supplies	101	514	433	400	170	400	0%
Services	13,430	9,966	11,988	18,600	5,182	34,733	87%
Other	3,489	8,890	6,478	5,599	5,599	5,000	-11%
Total Department	**92,522**	**80,425**	**87,725**	**171,318**	**67,203**	**121,069**	**-30%**

EXPENDITURE ANALYSIS

Personnel expenses decreased with the elimination of the Deputy City Clerk position for CY 2027.

LEGAL DEPARTMENT

DEPARTMENT OVERVIEW

The City Attorney is the legal advisor of the City Council, the City Manager, and other City Officers and Departments in all matters of law wherein the interest of the City is involved. The City prosecutes or defends all suits in which the City is a party in any potential or actual litigation matter. The City Attorney drafts and/or reviews all ordinances, bonds, contracts, or other papers which may come up for passage or action by the City or its officers or committees.

ORGANIZATIONAL STRUCTURE

The department consists of one full-time employee, the City Attorney. The City Attorney may, from time-to-time, be assisted by the Executive Assistant or City Clerk for Administration for additional support as needed. For cases that are anticipated to have potential liability exceeding $100,000.00 insurance counsel may be appointed by the City's insurance company. The City Attorney monitors outside counsel and the progress of any cases in which the City is a party.

PROGRAM CHANGES

There are no significant program changes anticipated in the upcoming budget year. The Legal Department will continue to move all legal services in-house.

ACCOMPLISHMENTS

- Negotiated and reviewed redevelopment agreements, real estate documents, intergovernmental agreements, and other contracts supporting City projects.
- Resolving and disposing of cases in a cost-efficient manner while informing Council of all available options and exposures.
- Drafted and reviewed city ordinances consistent with Council's feedback and objectives.
- Advised the City Council, City Manager, and departments on governance, personnel, public records, and regulatory matters.

GOALS AND OBJECTIVES

- Continued focus on providing legal advice to the City Manager, City Officers, and City Employees in a timely and thorough manner.
- Provide quarterly updates to City Council on the status of all cases in which the City is a party.
- Review of current ordinances for legal sufficiency, efficiency, and compliance.
- Analyze potential legal exposure through a thorough review of all contracts.
- Continuing representation in all cases in which the City is a party in a competent and cost-effective manner.
- Represent the City in litigation and administrative proceedings, evaluate exposure early, and keep the City Council informed of significant matters.

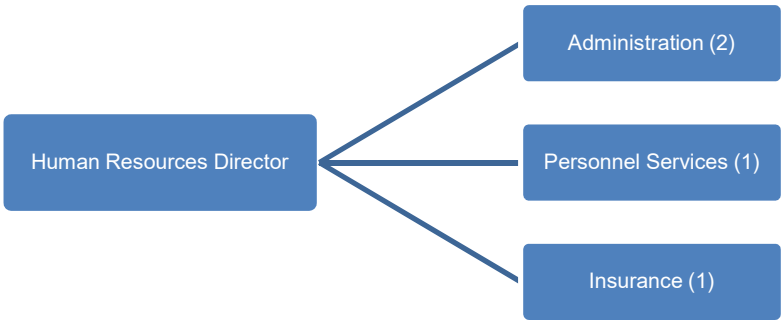
TOTAL DEPARTMENT EXPENDITURES

General Funds Expenditure / Legal							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	31,477	143,536	155,636	177,723	121,839	180,856	2%
Supplies	-	275	-	-	-	-	---
Services	192,105	153,600	52,303	78,527	29,547	78,528	0%
Other	-	-	-	500	-	500	0%
Total Department	**223,582**	**297,410**	**207,939**	**256,750**	**151,386**	**259,885**	**1%**

EXPENDITURE ANALYSIS

All legal expenses were removed from various departments and a new Legal Department was created with the 2024 budget. Staff continues to tweak legal services after having an in-house legal advisor on staff full-time. The proposed CY 2027 budget reflects a 1% increase from CY 2026.

HUMAN RESOURCES DEPARTMENT



DEPARTMENT OVERVIEW

The Human Resources (HR) Department provides a wide range of internal services to all City departments. The department contains three divisions: Administration, Personnel Services, and Insurance. The HR Director administers all activities with the assistance of the Risk Manager, Benefits Coordinator, and part-time Human Resources Assistant.

ORGANIZATIONAL STRUCTURE

The department activities are defined in six cost centers organized into three divisions: Administration, Personnel Services, and Insurance. The HR Director oversees each division. The department presently has three full time employees and one part-time.

STAFFING CHANGES

Staffing levels will remain flat from 4 FTE in CY 2026 to 4 FTE employees in CY 2027. A part-time student worker will be hired in 2027 (targeting 10-15 hours per week) during the school year.

Staffing levels will remain unchanged in the Wellness Center at the commencement of 2027. The current staffing arrangement is 40 hours per week for the medical assistant and 40 hours per week for the nurse practitioner. The City may look at hour reduction as a cost savings for the health insurance fund.

ACCOMPLISHMENTS

- Tyler HRIS implementation activities – Participated in the following activities:
  - Data input to establish employee records within the system
  - Setup of codes and processes to ensure proper processing of transactions
  - Training sessions to learn Tyler processes and system configurations
- Established Health Care Reimbursement account for IAFF and both FOP units. The employees are responsible for 100% of the funding for these programs.
- 148 New hires started in 2026. Key staff hires: Police Officers (9), Firefighters (9), Telecommunicators (5 Full Time, 8 Part Time)
- Conducting negotiations with the:
  - IAFF
  - FOP (Patrol & Detectives)
- Reestablished the Employee Service Award Program. This involved recognizing 224 employees for attaining a 5-year milestone service date. This will be an annual event going forward.
- Continued Health education in partnership with Health Care Consultant. Created enhanced open enrollment and benefit information portal to educate staff members on employee benefit offerings.
- Implementation of self-insured dental program (Delta Dental). This had been a fully insured product. This benefit is funded 100% by the employee premiums. Reduced the premiums while increasing coverage for the Delta Dental programs for CY 2026.

- The On-Site Wellness Center was implemented in May 2009. This Wellness Center has been successful in saving the city money in health care and workers' compensation costs and in "soft" costs such as less time away from work, increased productivity and less sick time usage do to easier access to medical treatment and improved mitigation of disease. The City conducted a Medical Clinic RFP. It was determined that the City would continue the Medical Center services with Genesis Medical Center.

GOALS AND OBJECTIVES

- Addition of NEO Gov platforms for the training and performance management processes
- Negotiation of Labor Agreements:
    - AFSCME A
    - AFSCME B
    - FOP (Command)
    - UAW - Library
- Recruitment
    - Improvement of recruitment outreach
        - Utilize extended posting opportunities that are cost effective and outreaching
        - Addition of new career fair opportunities
- Complete review and revision of all City Human Resources Policies. Work with City Departments to ensure policies support the efficient and effective operation of their functions while maintaining compliance. Review Employee Handbook and make any related adjustments.
    - Any major changes in the policies will trigger training adjustments
- Complete formalized training matrix program to ensure employees receive all required training at the start of their employment and when they change roles:
    - Implement structured training profiles for each job classification within the BTL systems. Profiles will define the new hire and annual training that must be completed for all classifications.
- Administration of the Health Plan which includes health and ancillary programs: Blue Cross Blue Shield (medical, third party administration), CVS (pharmacy); Delta Dental (dental); Avesis (vision); Mission Square(retirement) and Via Benefits (Medicare Exchange)..
- Maintain premium rates and coverage for commercial insurance program and health insurance program. Improve the financial stability of the self-insurance fund which has a fund balance below what is required by City policy.
- Employee development activities:
    - CEBs – Benefit Administration (AR)
    - OSHA Certification (RB)
- Self-Insurance carrier and claims processing entity RFP will be processed in 2027

PERFORMANCE MEASURES

Indicator	Estimated CY 2026	Proposed CY 2027
Authorized city employees (fte)	440	449
Asset liability	355,096,606	390,606,267
Jobs posted/applications received	69/3,401	50/3,000
Liability claims filed	85	110
Employee bargaining units	6	6
Grievances Processed	6	5
Contracts negotiated	2	4

DIVISION OVERVIEW

HUMAN RESOURCES ADMINISTRATION

HR Administration provides support in all employee related matters including employee recruitment, selection, orientation, training, benefit administration, discipline, employee leaves (FMLA & medical), termination and retirement. HR Administration is responsible for the City's classification and pay system, Personnel Rules mail services and labor counsel and workers compensation legal services. The HR Director participates in negotiations with six employee bargaining units: AFSCME Chapters A & B, FOP, IAFF, UAW and COA. Administration staffing is conducted with two persons (Human Resources Director and Benefits Coordinator).

PERSONNEL SERVICES

Personnel Services develops and implements programs and activities designed to improve employee morale and increase communication throughout all levels of the organization; it provides training and offers assistance to employees with problems which may affect work performance. Staff assists with the coordinates the annual Holiday luncheon, coordinates the annual Employee Service award program, assists with United Way and blood drives, develops both in-house and external training programs designed to assist employees in performing their duties in the most efficient and effective manner. The City's training and employee work teams are coordinated through the Personnel Services area. Personnel services staffing is conducted with one person (Human Resources Assistant).

DEPARTMENT STAFFING

Department Staffing / Human Resources

Staffing:	Actual CY 2023	Actual CY 2024	Actual CY 2025	Budget CY 2026	Estimated CY 2026	Proposed CY 2027	Diff. (fte)
HR Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Safety & Risk Manager (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Benefits Coordinator (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
HR Assistant (1)	0.73	0.73	1.00	1.00	1.00	1.00	0.00
HR Intern (1)	0.00	0.00	0.27	0.27	0.27	0.27	0.00
Total Staffing (5)	**3.73**	**3.73**	**4.27**	**4.27**	**4.27**	**4.27**	**0.00**

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Human Resources

Expense by Object:	Actual CY 2023	Actual CY 2024	Actual CY 2025	Budget CY 2026	Estimated CY 2026	Proposed CY 2027	% Var
Personnel	534,454	619,295	648,799	710,574	528,722	828,249	17%
Supplies	13,107	8,424	6,888	13,135	6,066	14,900	13%
Services	10,999,459	10,147,217	10,361,538	11,579,359	7,587,851	12,412,789	7%
Other	25,231	27,537	45,937	73,669	30,621	74,770	1%
Transfers	6,549	6,779	7,016	7,507	5,005	7,770	4%
Total Department	**11,578,800**	**10,809,252**	**11,070,179**	**12,384,244**	**8,158,265**	**13,338,477**	**8%**

Total Department Expenditures by Fund / Human Resources							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
General Fund	404,715	401,216	436,010	442,672	310,335	449,586	2%
Employee Health	2,427,082	7,972,693	8,025,909	8,862,000	5,933,123	9,512,486	7%
Self Insurance	8,641,201	2,312,663	2,477,333	2,941,572	1,803,969	3,227,905	10%
Cafeteria Plan	105,802	122,680	130,927	138,000	110,839	148,500	8%
Total Department	**11,578,800**	**10,809,252**	**11,070,179**	**12,384,244**	**8,158,265**	**13,338,477**	**8%**

HUMAN RESOURCES DEPARTMENT

The Human Resources Department provides support in all employee related matters from hiring through retirement. The department further handles benefits administration including health care and other ancillary services. The department is also responsible for risk management activities pertaining to workers' compensation, general liability and unemployment.

HUMAN RESOURCES ADMINISTRATION EXPENDITURES

General Funds Expenditure / Human Resources - Administration							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	200,457	225,217	237,213	251,887	186,739	258,389	3%
Supplies	11,902	6,424	6,548	9,900	6,014	12,100	22%
Services	41,461	58,030	57,671	46,338	33,062	49,267	6%
Other	2,028	-	-	1,000	-	800	-20%
Total Department	**255,848**	**289,671**	**301,432**	**309,125**	**225,816**	**320,556**	**4%**

EXPENDITURE ANALYSIS

HR Administration expenses overall will increase 4% in CY 2027. Expenses due to supply increases are the main driver for budget increase in this category.

PERSONNEL SERVICES EXPENDITURES

General Funds Expenditure / Human Resources - Personnel Services							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	49,228	61,803	74,368	70,297	47,867	66,730	-5%
Supplies	1,205	1,580	340	2,750	17	2,300	-16%
Services	98,434	47,930	45,880	55,500	36,611	55,000	-1%
Other	-	233	13,990	5,000	24	5,000	0%
Total Department	**148,867**	**111,545**	**134,578**	**133,547**	**84,519**	**129,030**	**-3%**

EXPENDITURE ANALYSIS

Overall, expenses will reduce by 3% in CY 2027. Personnel cost reductions were the main drivers for this savings.

SELF-INSURANCE FUND

The Human Resources Department administers the City's self-insurance program. Included are programs for workers' compensation, unemployment, general liability/property insurance, claims and lawsuits/settlements. Staff is responsible for monitoring each program of the self-insurance division to assure the fund's fiscal integrity is maintained. Staff works closely with each department to reduce liability by identifying trends and developing programs that may impact the City's workers' compensation and general liability costs. Staff also works with the City Attorney, insurance broker and third party administrator to effectively deliver coverage in the most efficient manner. Revenues are derived from other City departments and are based on actual claims experience and insurance premiums related to different department operations. Expenditures are used to primarily cover the workers' compensation program which includes medical, settlement and total temporary disability payments to injured workers, unemployment and general liability insurance for claims.

SELF-INSURANCE FUND REVENUES

Self-Insurance Fund (621) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	12,189	73,584	113,257	95,000	95,000	80,000	-16%
Employer Contribution	1,919,597	2,268,480	2,570,128	2,830,793	1,887,195	3,130,875	11%
Investments & Loans	56,874	47,421	33,599	20,000	22,867	20,000	0%
Other	18,394	-	-	-	-	-	---
Total Fund	**2,007,054**	**2,389,484**	**2,716,984**	**2,945,793**	**2,005,062**	**3,230,875**	**10%**

REVENUE ANALYSIS

Overall Self-Insurance revenues will increase 10% in CY 2027. Charges for service will remain constant due to better collections by third party persons - IPMG. Employer contributions are from other City departments based upon their actual claims experience and insurance premiums pertaining to their operation. The Self-insurance Fund had a cash balance of $1.581 million through October 15, 2026. By policy, the fund should have one year of operating expenses in reserve. As a result, revenues were increased to renew the fund and help get it into financial compliance over the next five years.

SELF-INSURANCE FUND EXPENDITURES

Self-Insurance Fund (621) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	119,041	147,653	146,453	179,470	135,602	273,218	52%
Services	2,308,040	2,158,809	2,330,851	2,754,402	1,668,337	2,946,218	7%
Other (Taxes)	-	6,201	30	7,700	30	8,470	
Contingency	-	-	-	-	-	-	---
Total Department	**2,427,081**	**2,312,663**	**2,477,333**	**2,941,572**	**1,803,969**	**3,227,905**	**10%**

EXPENDITURE ANALYSIS

Overall the Self-Insurance expenditure budget will increase 10% in CY 2027. Services will increase 7% primarily due higher self-insurance premiums, general liability claim volume, and worker compensation claim volume. Increase in Personnel is due to PEDA payroll payments for Fire and Police personnel.

EMPLOYEE HEALTH BENEFIT FUND

The Human Resources Department administers the City's health insurance program. The following providers handle select aspects of the health plan and ancillary programs: Blue Cross Blue Shield (medical providers, third party administration); CVS (pharmacy); Delta Dental (dental); Avesis (vision); Via Benefits (Medicare Exchange); Stealth (reinsurance); TriStar (flexible spending account administration). Staff also works with a facilitator and actuary to effectively find and deliver services in the most cost-efficient means.

Revenues for this fund come from three primary sources. The employer pays 77% of the health insurance premium for active employees. Employees pay 23% of the health insurance premiums and 100% of voluntary program cost (dental and vision) through payroll deduction. Retirees (< 65) pay 100% of medical premiums for health insurance. Other miscellaneous revenue sources come from drug rebates through Employer's Health (CVS), Expenditures are related to all program costs, premiums and professional services pertaining to the health fund.

HEALTH BENEFIT FUND REVENUES

Employee Health Plan Fund (620) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	(851)	-	-	4,996	4,996	4,996	0%
Employer Contribution	4,970,437	4,902,961	5,103,616	5,640,725	5,141,753	5,917,462	5%
Employee Contribution	1,642,193	1,752,307	1,833,758	2,031,071	2,031,071	2,494,178	23%
Retiree Contribution	449,668	459,378	374,414	514,294	514,294	486,483	-5%
Transfers	619	-	-	-	-	-	---
Investments & Loans	57,273	30,219	27,244	31,971	12,595	11,998	-62%
Other	571,977	707,616	788,177	640,000	209,806	500,000	-22%
Total Fund	**7,691,315**	**7,852,480**	**8,127,209**	**8,863,057**	**7,914,515**	**9,415,117**	**6%**

REVENUE ANALYSIS

The health insurance plan has an equity and cash balance of $1,109,978 (through October 15, 2026). Employer and Employee premiums are being increased by 8.5% to cover expenses and help improve fund balance.

Investment and Loans pertain to investment returns as a result of the fund balance.

"Other" pertains to drug rebates from Employer's Health (CVS pharmacy). The City received a reimbursement every quarter based on usage.

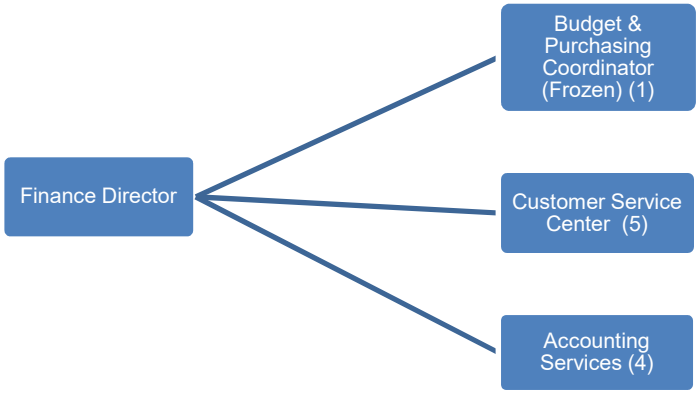
HEALTH BENEFIT FUND EXPENDITURES

Employee Health Plan Fund (620) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	59,924	61,942	59,839	70,920	70,920	81,412	15%
Supplies	-	420	-	485	35	500	3%
Services	8,551,523	7,882,449	7,927,136	8,723,119	5,845,264	9,362,304	7%
Other	23,203	21,103	31,918	59,969	30,567	60,500	1%
Transfers	6,549	6,779	7,016	7,507	5,005	7,770	4%
Total Department	**8,641,199**	**7,972,693**	**8,025,909**	**8,862,000**	**5,951,790**	**9,512,486**	**7%**

EXPENDITURE ANALYSIS

Health insurance expenditures will increase an estimated 7% overall in CY 2027. Medical insurance trend costs nationally are estimated at 9%. Personnel costs will remain constant as the cost blending percentages were changed across funds. Other expenses category is being increased to compensate for wellness activities (Employee and Retirees) and promotional items.

FINANCE DEPARTMENT



DEPARTMENT OVERVIEW

The Finance Department provides centralized financial services for all City departments. These services include financial reporting, cash management, budgeting, accounts payable, billing, accounts receivable, payroll, and revenue collection. The City's financial systems provide data to ensure accountability to the public for the use of tax dollars and other revenue.

ORGANIZATIONAL STRUCTURE

Finance Department activities are organized into four divisions: Administration, Customer Service, and Accounting Services.

STAFFING CHANGES

For CY 2027, the employees of the Finance Department are assigned by division as follows:

Division:	Body Count:	FTEs:
Finance Administration	1	1.00
Customer Service Center	5	5.00
Accounting Services	4	4.00
Budget & Purchasing Coordinator	1	0.00 (Frozen for CY 2027)

PROGRAM CHANGES

The Finance Department has completed most of the integration of the new financial software, which will include utility billing in the upcoming weeks. Completing the implementation will enhance services and improve efficiencies for both the department and the public. Additionally, the Finance Department has been collaborating with the Public Works Department on the meter exchange program, which is expected to continue through 2029.

- Continue using cross-training as a tool to ensure continuity of operations
- Continue identifying opportunities to strengthen internal controls, particularly in the area of cybersecurity.
- Review and update all financial policies as needed.
- Identify and implement process efficiencies through the capabilities of the new financial software.

MISSION STATEMENT

It remains the mission of the Finance Department to serve the public and all City departments with professionalism and integrity by providing accurate, timely and transparent financial services.

ACCOMPLISHMENTS

The following highlights some of the key accomplishments and initiatives of the Finance Department:

- Successfully completed the 2025 audit with no findings.
- Received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the 44th consecutive year, for the fiscal year ending December 31, 2024.
- Completed implementation of the new payroll software, assisted with the implementation for the EP&L system, and completed implementation of the new utility billing system.
- In coordination with the Public Works Department, drafted the Utility Billing Adjustment Policy for City Council approval.

GOALS AND OBJECTIVES

The goals and objectives of the Finance Department for CY 2027 are as follows;

- Receive the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting.
- Apply and receive the Government Finance Officers Association Distinguished Budget Presentation Award for the CY 2027 budget.
- Continue enhancing the availability and transparency of financial information for the public through ClearGov.
- Complete an RFP for Audit Services.

PERFORMANCE MEASURES

Performance Measures - Finance

Indicator	Actual CY2023	Actual CY2024	Actual CY2025	Estimated CY 2026	Proposed CY2027
Number of expenditure accounts monitored	4,788	5,580	5,264	5,400	5,500
Number of investment accounts managed	9	8	7	7	7
1099 Misc	32	37	30	35	35
1099 NEC	143	273	150	175	180
W-2s	728	716	741	775	800
System Payments via Check	3,486	3,485	3,353	3,400	3,450
System Payments via ACH	3,523	3,552	3,795	3,800	3,850
Payroll Payments via Check	55	80	59	40	30
Payroll Payments via Direct Deposit	13,913	13,853	13,853	13,900	13,900
Liens Filed	105	132	123	135	130
Liens Released	84	63	76	85	80
GFOA CAFR Award received	Yes	Yes	Yes	Yes	Yes
GFOA Distinguished Budget Award received	No	no	No	No	Yes

DIVISION OVERVIEW

FINANCE ADMINISTRATION

Finance Administration is responsible for developing, implementing and reviewing the City's financial policies, as well as monitoring citywide revenues and expenditures. This division provides financial information to management and elected officials and offers guidance to all departments to ensure compliance with applicable local, state and federal regulations. The division is staffed by the Finance Director, who also oversees the preparation of the annual budget and the Annual Comprehensive Financial Report, and is staffed by a Budget and Purchasing Coordinator. Due to budget constraints the Budget and Purchasing Coordinator position has been frozen since CY 2025.

CUSTOMER SERVICE

Customer Service provides a centralized point of accountability for all revenues collected by the City and for billings related to services provided. Receipts include payments for water, sewer and stormwater services; licenses; permits; taxes; court fines and fees; state and federal grants and parking tickets. This division also provides reception and information services to all City departments.

The division continues to focus on improving customer service through courteous, fair, accurate and timely collection and financial services. It is staffed by one (1) Accounts Receivable and Customer Service Supervisor, three (3) Fiscal Technicians and one (1) Customer Service Representative.

ACCOUNTING SERVICES

Accounting Services provides financial support to all City departments. Services include payroll processing, accounts payable, auditing and financial management reporting. The division places a strong emphasis on accuracy and timelines in service departments and monitoring agencies, while also maximizing the use of the City's financial and human resource financial software. This division is staffed by one (1) Finance Manager, two (2) Accountants, and one (1) Junior Accountant / Payroll Specialist.

DEPARTMENT STAFFING

Department Staffing / Finance						
Staffing:	**Actual CY2023**	**Actual CY2024**	**Actual CY2025**	**Budget CY2026**	**Proposed CY2027**	**Diff. (FTE)**
Finance Director	1	1	1	1	1	0
AR/Customer Svc Sup	1	1	1	1	1	0
Finance Manager	1	1	1	1	1	0
Budget & Grants Manager	1	1	1	0	0	0
Budget & Purchasing Coordinator (**Frozen**)	0	0	0	0	0	0
Accountant	2	2	2	2	2	0
Junior Accountant	1	1	1	1	1	0
Fiscal Technician	1	2	2	3	3	0
Bookkeeper	0.4	0	0	0	0	0
Customer Svc Rep	3	2	2	1	1	0
Total Staffing	**11.4**	**11**	**11**	**10**	**10**	**0**

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Finance							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	842,649	776,280	820,706	950,702	600,842	997,829	5%
Supplies	5,102	1,040	2,596	2,500	940	2,500	0%
Services	399,339	418,962	459,370	443,203	359,689	545,255	23%
Other	8,905	10,324	9,826	13,385	8,114	13,385	0%
Programs	2,003	-	7,779	10,500	-	10,500	0%
Transfers	9,866,851	10,223,762	7,835,910	404,798	188,516	487,282	20%
Contingency	414	100	-	1,668,185	-	200,000	-88%
Total Department	**11,125,263**	**11,430,467**	**9,136,187**	**3,493,273**	**1,158,101**	**2,256,751**	**-35%**

Total Department Expenditures by Fund / Finance							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
General Fund	11,124,333	11,429,467	6,620,575	3,364,148	1,029,487	2,254,751	-33%
Debt Service	-	1,000	1,000	1,500	1,000	2,000	33%
Gaming	930	-	1,049,612	-	-	-	---
ARPA	-	-	1,465,000	127,625	127,624	-	-100%
Total Department	**11,125,263**	**11,430,467**	**9,136,187**	**3,493,273**	**1,158,101**	**2,256,751**	**-35%**

FINANCE DEPARTMENT

The vast majority of the Finance Department budget is contained within the General Fund.

FINANCE ADMINISTRATION EXPENDITURES

General Funds Expenditure / Finance - Administration							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	153,166	24,202	78,005	83,853	37,781	166,591	99%
Supplies	5,048	98	-	207	207	-	-100%
Services	44,570	45,249	44,903	41,723	20,352	36,692	-12%
Other	7,975	9,060	8,596	10,550	7,524	10,550	0%
Programs	2,003	-	7,779	10,500	-	10,500	0%
Transfers	9,866,851	10,223,762	5,321,298	404,798	188,516	437,282	8%
Misc/Contingency	414	100	-	973,752	(45)	200,000	-79%
Total Department	**10,080,027**	**10,302,470**	**5,460,582**	**1,525,382**	**254,335**	**861,615**	**-44%**

EXPENDITURE ANALYSIS

The increase in personnel costs is due to the Finance Director's salary, which was budgeted 50% under ARPA for CY 2026. Now that the ARPA funds have been fully expended, the Finance Directors full salary and benefits are budgeted in the General Fund. Other normal assumptions are included for general wage adjustments, merit increases and health insurance. Transfers show a slight increase due to a transfer to the Parks fund that covers costs for the maintenance of Schwiebert Park. The contingency line shows a decrease due to the spend-down of the Unrestricted ARPA funds. Overall, $200,000 has been budgeted in the Finance contingency to closer align with the City's reserve policy, which requires maintaining a contingency reserve equal to 1% of General Fund expenditures. This reserve was established to provide for unanticipated, nonrecurring expenditures or shortfalls in projected General Fund revenues.

CUSTOMER SERVICE EXPENDITURES

General Funds Expenditure / Finance - Customer Service Center							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	384,555	267,396	313,294	379,693	241,892	384,009	1%
Supplies	-	-	-	-	-	-	---
Services	242,573	288,114	303,560	307,330	253,373	414,421	35%
Other	100	100	200	100	-	100	0%
Total Department	**627,228**	**555,610**	**617,054**	**687,123**	**495,265**	**798,530**	**16%**

EXPENDITURE ANALYSIS

Proposed expenditures in this division increased by 16% compared to the CY 2026 budget. The increase in Services is primarily due to an assumed increase in merchant service fees with transitioning credit card payments to the new Tyler software.

ACCOUNTING SERVICES EXPENDITURES

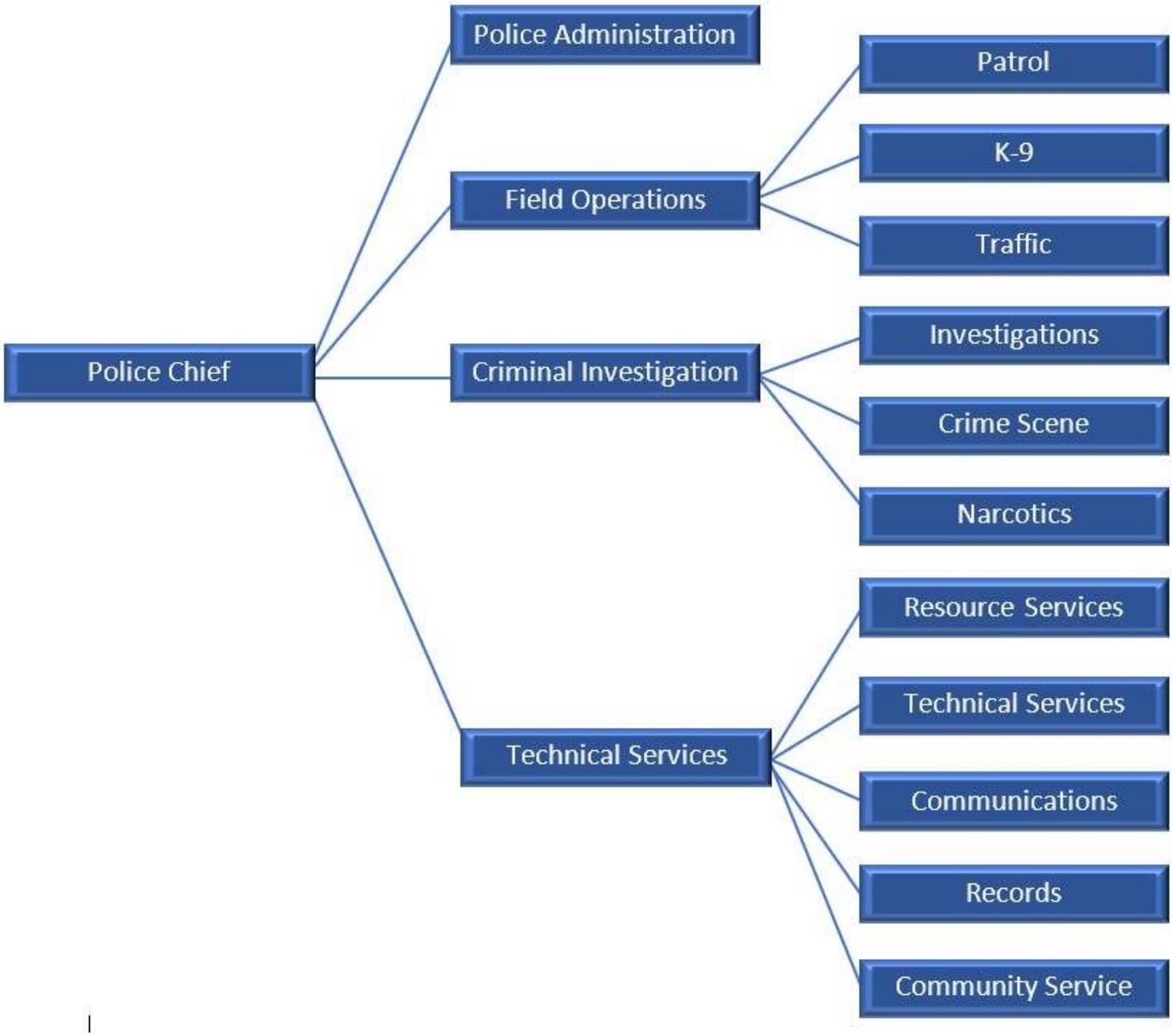
General Funds Expenditure / Finance - Accounting Services							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	304,928	484,681	429,407	359,531	193,545	447,229	24%
Supplies	54	942	2,596	2,293	733	2,500	9%
Services	111,266	84,599	109,906	92,650	82,728	92,142	-1%
Other	830	1,164	1,030	2,735	590	2,735	0%
Total Department	**417,078**	**571,387**	**542,940**	**457,209**	**277,596**	**544,606**	**19%**

EXPENDITURE ANALYSIS

Expenditures in this division are anticipated to increase by 19%. The vast majority of the increase is personnel related. In CY 2026, 50% of the Finance Manager's salary was budgeted in the ARPA Fund. Those funds have been fully expended so the Finance Manager's full salary and benefits have been included in the General Fund. Service costs are expected to decline as well as a result of the City's new collection company.

POLICE DEPARTMENT





DEPARTMENT OVERVIEW

The Chief of Police is vested with the overall responsibility of supervising and managing the Police Department. The Chief, assisted by the Deputy Chief and Major Staff, develops and monitors internal policies and procedures to deliver public safety services to the citizens of our community.

Working in partnership with other local, state and federal law enforcement agencies, the Police Department is tasked with responding to and investigating all reports of criminal activity, and obtaining indictments for criminals involved in serious and violent crimes. The department's Criminal Investigation Division and Narcotics Unit, in cooperation with our partner agencies, conducts coordinated and targeted investigations on violent criminals, gun violence and illicit drug activities affecting the safety and well-being of the city and its residents.

The Police Department is committed to a community-policing philosophy, employing community outreach and service programs designed to complement each other in creating a safer Rock Island. Some programs that are instrumental in the department's community service efforts include: Gun Violence Intervention (GVI) program, the Elderly Service Officer (ESO) program, Bicycle Patrol, the School Resource Officer (SRO) program and the Law Enforcement Explorer program.

ORGANIZATION

The department is currently organized into four divisions: Police Administration, Field Operations, Criminal Investigations, and Technical Services.

Each of these divisions works in concert with one another to enhance, expand and augment existing public safety programs with community policing and problem solving as their basis.

STAFFING CHANGES

The authorized strength for the Police Department is 81 sworn and 28 civilians, with a total of 109 FTE. As of October 1st, 2026, the staffing level is 74 sworn and 23 civilian employees. To date in CY 2026, there have been nine new officers hired, with three separations of sworn personnel; two due to retirement and one who did not complete field training. The department has one remaining hiring cycle before the end of the year.

The retirement of Deputy Chief James Morris in April led to a vacancy of a lieutenant position. Rather than promote a sergeant to lieutenant, the Narcotics Division was folded back into the Criminal Investigations Division, with a sergeant running the unit under the direct command of the CID Commander.

With retirements of our dispatchers in our 9-1-1 dispatch center, RICOMM, the police department has struggled to fill the remaining openings throughout 2026. We currently staff 8 of 12 full time dispatchers, with 2 additional currently in training.

After our civilian Criminal Analyst retired in 2024, the position was not filled and remains vacant through CY 2026.

GRANTS

Bullet Proof Vest Partnership Grant – This grant has been steady over the years with the department receiving funds to help pay half of the cost for the new bulletproof vests purchased each year. The amount fluctuates on the number of vests that need replacement and the grant period runs from October to June each year. The grant awarded to the department for CY 2027 is up to $8,462.00.

Illinois Training Reimbursement – This funding covers the cost of one trip to and one trip from the police academy per officer at the rate of $0.58 per mile and is reimbursed once an officer completes the basic

training course. There are several police academies in the State of Illinois, however the department typically utilizes the Police Training Institute, in Champaign, Illinois.

Sustained Traffic Enforcement Program (STEP) – The Step Grant is through the State of Illinois and concentrates on occupant protection and alcohol related traffic offenses. This grant has decreased some over the past several years. The grant awarded to the department for CY 2027 is $8,361.60

Tobacco Grant – The Tobacco grant is funded by the Illinois Liquor Control Commission and is based off the number of businesses within the city selling tobacco products. Staff then conducts several compliance checks throughout the year. The grant awarded to the department for CY 2027 is $7,172.00.

Byrne Justice Assistance Grant (JAG) Program – The JAG grant is through U.S Department of Justice and we currently apply for it with Moline Police Department and Rock Island County Sheriff's Department. The amount of funds received for this grant is based on crime statistics. The CY 2026 JAG application process is ongoing, with the awarded amount for CY 2026 JAG being $19,150.20. These funds are allocated to purchase a policy and training program through LEXIPOL, a leading provider of state-specific policy manuals, training solutions, and other resources for public safety and government organizations.

ACCOMPLISHMENTS

1. Staffing continues to be the biggest challenge the department faces, and it ultimately effects every area of police service to our community. We began 2026 with a sworn staffing level of 68 out of a full staff level of 81. Through an aggressive recruitment campaign, we saw an increase in police officer applications, which led to the hiring of nine additional officers as of October 2026. After losing two officers to retirement and a third who failed to complete his field training, we are currently at 74 officers. We are anticipating hiring three to four more officers in December of this year.

2. As an expansion of our Gun Violence Intervention initiative, the Police Department partnered with the Rock Island County State's Attorney's Office to revamp and relaunch GVI using crime analytics to employ more data-driven strategies. This relaunch also involved additional training at both agencies involving prosecuting attorneys, probation officers, and judges.

3. In late September, the Police Department began a 1-year pilot program to test out an audio gunshot detection platform through Flock Safety called Raven. This program involves the strategic placement of audio sensors within a one square mile radius, that detect the specific frequency of gunshots and immediately alert officers and 911 dispatch. We will be testing the program for its effectiveness and accuracy for one year before deciding to continue.

4. The Rock Island Police Department received accreditation through the Illinois Law Enforcement Accreditation Program (ILEAP) in 2014, and has received re-accreditation certification every four years since. The police department has applied for and is anticipating re-accreditation in December of 2026.

5. In March of this year, the department started replacing our aging squad car fleet with new 2026 Ford Explorer squad cars, which included the first new squad car design in 15 years.

6. After losing the use an off-site training location, the department utilized training funds and other funds provided by the Rock Island County State's Attorney's Office to create our own customizable, on-site training facility for officers to conduct state-mandated training on building searches and active shooter scenario-based training.

7. In April the Police Department received approval to implement a new digital parking software, Quicket Solutions, using approved CIP funding. Implementation is still on-going, however we are anticipating to be up and running by the end of the year.

8. In consultation and partnership with the Quad City area law enforcement agencies, Rock Island entered into a bi-state Major Crash Assistance Team (MCAT) for the purpose of providing mutual

aid through the sharing of specialized resources and trained personnel in the investigation of motor vehicle crashes involving death or great bodily harm.

9. In late September, using a private donation and drug forfeiture funds received through the Rock Island County State's Attorney's Office, the Police Department obtained a second K-9, "Dex", marking the first time since 2018 that the Police Department has had two K-9's.

GOALS AND OBJECTIVES

1. Continue recruitment strategies in an effort to raise staffing levels of sworn personnel to authorized strength.

2. Continue utilizing the Gun Violence Intervention (GVI) program along with other community policing, crime prevention and violence intervention program efforts.

3. Work to improve public perception of the fear of crime through community outreach, social media and other public information campaigns.

4. Continue cooperative efforts with local, state, and federal law enforcement agencies on investigating gun, violent, and gang-related criminal activity.

5. Expand on crime reduction strategies / initiatives / technologies.

6. Work with the Information Technology Department on the expansion of the network camera system including equipment, data storage and management.

7. Provide timely investigations of criminal incidents and professional response to internal and external complaints.

8. Continue our partnership with the Downtown Alliance to improve the safety and security of the downtown by maintaining a visible presence for residents, visitors, and business owners and working to reduce nuisance behavior within the downtown and surrounding areas.

9. Provide timely investigations of liquor license applications and liquor ordinance violations.

10. Increase the use of bicycle, foot, and UTV patrols to enhance community policing efforts.

11. Improve scenario and hands-on training within the department to better equip officers in serving the citizens of Rock Island and to ensure compliance with the training mandates required by the Illinois Law Enforcement Training and Standards Board.

12. Identify programs, strategies and technologies to better combat car thefts and burglaries.

13. Continue incentives for retaining current police staff and find different ways to attract and recruit new personnel.

14. Continue efforts towards increasing the physical, mental, and spiritual well-being of personnel by expanding the employee wellness program specific to First Responders.

DIVISION OVERVIEW

POLICE ADMINISTRATION

The Office of the Chief of Police includes the Chief, the Deputy Chief, the Agent in the Office of Professional Standards, and the Executive Secretary. The Chief's office is responsible for the overall management and supervision of all personnel. The Office of Professional Standards is responsible for the investigation or review of all citizen or internal complaints, alcoholic beverage investigations, investigation of miscellaneous license applications, off-duty security assignments and billing, and the preparation of operation orders. The agent assigned to the Office of Professional Standards reports directly to the Chief of Police. The office of the Chief of Police also oversees research, planning and budgeting.

FIELD OPERATIONS DIVISION

The Field Operations Division, commonly referred to as the Patrol Division, is the essence of the police mission; these uniformed officers are the primary instrument through which the police mission is accomplished. The patrol officers are responsible for preserving the peace, responding to calls for service, conducting preliminary investigations, traffic control, accident investigations, crime prevention and court appearances to provide testimony in the prosecution of cases. As of October 1st, there are 47 officers and 8 supervisors assigned to patrol.

CRIMINAL INVESTIGATION DIVISION

The focus of this Division is the follow-up investigation involving adults of part I and part II offenses, including drug and gang related crimes, and deterring juveniles from a career in crime by conducting follow-up investigations for crimes involving juveniles. One detective is assigned as a liaison with the A.T.F. to prosecute persons in conjunction with the U.S. Attorney's Office. As part of the continued community policing efforts, this division provides speakers to citizen groups and civic organizations and gives informative talks on a variety of topics that fall under the scope of criminal investigations. Furthermore, this division works closely with Field Operations to conduct pro-active, preventive activities to address neighborhood concerns. One Lieutenant, two Sergeants, ten Detectives, the High School Liaison Officer, the School Resource Officer, one Police Criminalist, one Crime Analyst and one Office Assistant III comprise this cost center, when fully staffed. As of October 1st, there is 1 officer, 7 detectives, and 2 supervisors assigned to investigations.

NARCOTICS UNIT

Under the umbrella of the Criminal Investigations Division, this unit consists of two undercover officers and one sergeant. The focus of this unit is on violent criminals, firearms crimes, narcotics, and organized crime networks. As of October 1st, there are 2 officers and 1 supervisor assigned to narcotics.

CRIME DATA / TECHNICAL ANALYSIS

The crime analyst collects crime data, analyzes and disseminates intelligence information to authorized personnel and law enforcement agencies in the Quad Cities on individuals, groups, or activities suspected of, or known to be criminal in nature or present a threat to the community. The analyst also assists in development of data driven strategies to improve agency operations as well as in achieving department and city goals. Due to budget constraints, this position will not be staffed in CY 2027.

CRIME SCENE INVESTIGATION (CSI)

The criminalist is responsible for the collection, preservation, and processing of crime scene evidence and the classification and filing of fingerprints. The work conducted includes several activities associated with evidence including crime scene processing, latent fingerprint recovery and examination, crime scene photography, comparative analysis of evidence, and the operation of laboratory equipment.

TECHNICAL SERVICES DIVISION

The Technical Services Division is essentially the behind-the-scenes division for the Police Department, coordinating the department's budget, training, equipment, and maintaining the department's records. Additionally, TSD performs many specific civilian-staffed functions such as front desk reception, RICOMM, evidence storage, the department's Chaplain program, sex offender registration, court officer, vehicle maintenance, school crossing guards, state accreditation, and three community service officers.

COMMUNITY SERVICE OFFICERS

CSO responsibilities include patrolling the city, enforcing statutes and ordinances relating to abandoned vehicles, enforcing parking statutes and ordinances, and responding to complaints involving animals, such as stray animal complaints and animal bites. The department currently employs three CSO's.

COURT OFFICER

The Court Liaison is responsible for coordinating and scheduling officers for misdemeanor and felony criminal court, traffic court, and serves as a liaison between the court, State's Attorney's office, MUNICES (Administrative Hearing Officer) and the Police Department. The Court Officer also tracks alcohol related traffic cases, reimbursement from DUI cases, and C.O.R.A. tows.

RESOURCE SERVICES

Resource Services is responsible for creating, managing and overseeing the police department budget. This process requires constant monitoring of expenditures and revenues as well as future projections. Resource Services also oversees all of the department training to include academy training, in-service training, and local training through the Mobile Training Unit while continually monitoring the needs of the department and staying up-to-date on requirements associated with employee training.

COMMUNICATIONS

This cost center is responsible for receiving, monitoring, transmitting and relaying calls for emergency services to appropriate public safety agencies. More commonly referred to as RICOMM, it is typically staffed by civilian employees, including one supervisor and twelve telecommunicators, however as of October 1st, the RICOMM supervisor is temporarily staffed by a sworn sergeant. RICOMM operates equipment which includes emergency and non-emergency telephones and multiple radios. It also maintains computerized records of all communication transactions. This cost center obtains and processes confidential records and related information used in criminal investigations and the everyday inquiries by patrol officers. Services also provided by the RICOMM supervisor include the repair and maintenance of the police department's portable radios and the collection and processing of records requested for release under the Freedom of Information Act. RICOMM processes and provides the appropriate response for various requests for service that are received by radio and telephone for both the Police and Fire departments.

EVIDENCE / PROPERTY

This cost center is responsible for custody of all evidence obtained by the department. This involves the storage, retrieval, return, destruction or auction of evidence and property when appropriate.

RECORDS

This cost center is responsible for the management of records for the entire department and the assistance of citizens contacting the front desk either in person or by telephone. Duties involve taking reports by telephone and entering them into the computerized records management system. This cost center is also responsible for maintaining a central repository for all reports generated throughout the department, to include all PDF copies of RMS generated reports. Additional duties associated with Records include; traffic

crash reporting, sex offender registration, NIBRS (Federal crime data reporting), squad car and body camera video management, detention reporting, processing and maintaining all arrest documents, fingerprint documents, and all department photographs.

FIRE & POLICE COMMISSION

The Fire and Police Commission is composed of three members appointed by the Mayor and confirmed by the City Council. The commission is established under state statute and city ordinance and is regulated by a set of guidelines developed by statute and rules developed by the local commissioners. The Fire and Police Commissioners are responsible for the screening, hiring, and promoting of police officers and fire fighters.

DEPARTMENT STAFFING

Department Staffing/ Police							
Staffing:	Actual CY2022	Actual CY 2023	Actual CY2024	Actual CY2025	Actual CY2026	Proposed CY2027	Difference
Chief (1)	1	1	1	1	1	1	0
Deputy Chief (1)	1	1	1	1	1	1	0
Lieutenant (6)	7	6	6	6	7	6	-1
Sergeant (11)	10	10	11	11	9	10	1
Detective (10)	10	10	10	10	7	9	2
Officers (52)	52	52	52	52	50	50	0
Pol. Exec. Secr. (1)	1	1	1	1	1	1	0
Comm. Sup. (1)	1	1	0	1	1	1	0
Telecom. (12)	12	12	12	12	10	12	2
Property Cust. (1)	1	1	1	1	1	1	0
Pol. Criminalist (1)	1	1	0	1	1	1	0
Off. Asst. III (2)	2	2	2	2	2	2	0
Booking Cust. (1)	1	1	1	1	1	1	0
Off. Asst. II (1)	2	2	2	2	1	1	0
PCSA (3)	3	3	3	3	3	3	0
CSO (3)	2	2	4	3	3	3	0
Court Liaison (1)	1	1	1	1	1	1	0
Crime Analyst (1)	1	1	1	0	0	0	0
Total Staffing (109)	109	108	109	109	100	104	4

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Fund / Police							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
General Fund	15,500,573	17,731,963	18,005,627	20,151,746	13,966,942	21,400,608	6%
Debt Service	1,374,805	1,370,889	1,297,787	1,366,468	1,366,468	1,368,766	0%
Capital	-	343,497	-	-	-	-	---
Gaming	1,372,898	1,369,367	1,295,700	1,364,561	1,364,561	1,366,380	0%
State Drug Prevention	103,078	57,601	16,926	29,087	5,086	30,816	6%
DUI Fine Law	9,186	3,425	45,031	30,542	17,727	17,718	-42%
Court Supervision	10,962	-	10,769	-	-	-	---
US Dept of Justice	11,153	20,341	22,136	22,136	-	26,347	19%
Federal Drug Prevention	10,000	20,691	13,900	36,300	22,013	58,800	62%
Police Donations	7,424	6,820	9,110	6,250	293	6,250	0%
ARPA	587,504	4,747,108	101,358	102,900	37,960	-	-100%
Total Department	**18,987,583**	**25,671,702**	**20,818,344**	**23,109,990**	**16,781,051**	**24,275,685**	**5%**

Total Department Expenditures by Object / Police							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	14,237,508	16,062,109	16,186,740	17,378,405	11,874,132	18,697,135	8%
Supplies	146,398	151,976	162,949	173,171	56,754	165,337	-5%
Services	1,392,174	1,782,638	1,815,637	2,566,633	1,948,494	2,612,082	2%
Other	25,153	25,758	39,484	50,101	27,473	51,053	2%
Capital	-	1,207,720	22,134	212,559	145,077	17,318	-92%
Debt Service	1,372,898	1,369,367	1,295,700	1,364,561	1,364,561	1,366,380	0%
Transfers	1,813,452	5,072,133	1,295,700	1,364,561	1,364,561	1,366,380	0%
Contingency	-	**25,671,702**	**20,818,344**	**23,109,990**	**16,781,051**	**24,275,685**	**5%**
Total Department	**18,987,583**	16,062,109	16,186,740	17,378,405	11,874,132	18,697,135	8%

POLICE DEPARTMENT

The Police Department utilizes a variety of funds, in addition to the General Fund, to track revenues and expenditures in this category, though the majority of the expenditures detailed below are budgeted in the General Fund. The additional funds utilized by the Police Department consist of the DUI Fine Law, Court Supervision, Crime Laboratory, and Cops for Christmas. Each fund is used for a specific purpose with some of the funds being regulated by state law.

POLICE ADMINISTRATION EXPENDITURES

General Funds Expenditure / Police - Administration							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	823,285	819,773	904,896	931,172	596,974	1,022,998	10%
Supplies	12,695	9,278	23,414	20,699	2,641	11,180	-46%
Services	482,116	697,854	763,977	972,934	644,417	1,046,907	8%
Other	7,611	8,384	20,959	24,047	14,282	24,190	1%
Capital	-	-	-	12,900	12,900	8,318	-35%
Transfers	-	268,938	-	-	-	-	---
Total Department	**1,325,708**	**1,804,227**	**1,713,247**	**1,961,752**	**1,271,214**	**2,133,264**	**9%**

EXPENDITURE ANALYSIS

The Police Administration cost center includes the office of the Chief of Police, Deputy Chief of Police, Office of Professional Standards and the Police and Fire Commission. The Supplies costs decreased from CY26 due to the Police Department waiting to implement its own two factor authentication software. The decrease in the Capital is due to utilizing Federal Grant money to pay for a new Policy and Procedure software with the remaining balance paid from the DUI Fine Law account.

POLICE OPERATIONS EXPENDITURES

General Funds Expenditure / Police - Operations (805)							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	8,049,299	9,087,187	10,474,704	10,204,043	7,807,408	11,273,268	10%
Supplies	35,976	28,534	30,685	34,568	7,395	29,990	-13%
Services	589,019	624,724	668,587	980,255	787,009	1,099,182	12%
Other	7,948	7,445	10,090	10,022	4,065	11,250	12%
Capital	-	-	-	92,275	92,275	-	-
Total Department	**8,682,242**	**9,747,889**	**11,184,066**	**11,321,163**	**8,698,153**	**12,413,690**	**10%**

EXPENDITURE ANALYSIS

The Police Operations cost center includes the division codes of Patrol, Traffic, K-9 and the Emergency Response Team. The decrease in the Supplies category is due to a decrease in budgeting in the DUI Fine Law Account. The increase in the Services category is largely due to an increase in lease payments and fleet maintenance for the new fleet of squad cars purchased in CY26. The increase in the Other category is due to a small increase in budgeting for public outreach and recruitment initiatives.

INVESTIGATIONS EXPENDITURES

General Funds Expenditure / Police - Investigations (810)							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	2,844,358	3,301,376	2,248,292	3,829,779	1,326,133	3,620,631	-5%
Supplies	8,022	36,227	42,769	43,852	32,920	45,385	3%
Services	47,950	75,701	82,006	93,729	49,165	84,810	-10%
Other	684	1,795	928	2,928	667	2,755	-6%
Total Department	**2,901,014**	**3,415,098**	**2,373,995**	**3,970,287**	**1,408,884**	**3,753,581**	**-5%**

EXPENDITURE ANALYSIS

The Investigations cost center includes the division codes of Criminal Investigations, Crime Scene Investigator and Narcotics. The decrease in Services is mostly attributed to the decrease in fleet maintenance for the fleet of detective vehicles.

TECHNICAL SERVICES EXPENDITURES

General Funds Expenditure / Police - Technical Services (815)							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	2,388,818	2,448,332	2,484,554	2,642,773	1,510,596	2,753,261	4%
Supplies	57,169	30,125	35,121	35,220	10,048	40,835	16%
Services	178,060	204,574	249,913	314,598	172,786	339,598	8%
Other	8,910	8,134	7,507	11,762	7,933	12,158	3%
Capital	-	83,828	22,134	4,484	1,942	9,000	101%
Transfer	-	-	-	-	-	-	---
Total Department	**2,632,957**	**2,774,993**	**2,799,229**	**3,008,837**	**1,703,305**	**3,154,852**	**5%**

EXPENDITURE ANALYSIS

The Technical Services cost center includes the division codes of Technical Services, Police Customer Service Assistants, Booking Custodian, Court Services, Community Service Officers and RICOMM. The increase in Supplies is mainly due to budgeting for replacement of chairs for our Telecommunicators which are designed for 24/7 use. The increase in Services is due to consultant services from the 911 coordinator from the National Public Safety Group (NPSG). The increase in Capital is due to transfers that occurred between accounts due to unforeseen needs throughout the year, thus forgoing the replacement of Livescan Machine parts during CY26.

STATE DRUG PREVENTION FUND

The State Drug Prevention fund is used exclusively by the Police Department. Revenue received in this fund comes primarily from the forfeiture of assets of drug dealers in state law enforcement cases. As revenue received in this fund is restricted to supporting the Police Department's drug enforcement efforts, expenditures are primarily for supplies and services for the Narcotics Division as well as overtime by the Emergency Response Team when executing drug related search warrants.

STATE DRUG PREVENTION FUND REVENUES

State Drug Prevention Fund (455) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	58,013	32,305	6,770	40,000	32,403	40,000	0%
Investments & Loans	4,294	2,799	1,802	2,000	1,130	2,000	0%
Total Fund	**62,307**	**35,104**	**8,572**	**42,000**	**33,533**	**42,000**	**0%**

REVENUE ANALYSIS

There are no variances reported.

STATE DRUG PREVENTION FUND EXPENDITURES

State Drug Prevention Fund (455) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	50,745	48,756	11,293	8,139	-	8,116	0%
Supplies	21,387	2,388	1,634	9,848	2,811	11,600	18%
Services	30,945	6,457	4,000	10,400	2,275	10,400	0%
Other	-	-	-	700	-	700	0%
Capital	-	-	-	-	-	-	---
Total Department	**103,077**	**57,601**	**16,926**	**29,087**	**5,086**	**30,816**	**6%**

EXPENDITURE ANALYSIS

The increase in Supplies is due to increasing the budget for additional dog food with the Police Department now having a second Canine Unit. This money is only budgeted in the event Nestle Purina decides to stop donating food, which they have done for approximately the last 20 years. None of these expenses will come out of the General Fund budget.

US DEPT OF JUSTICE GRANT FUND

The US Department of Justice Grant fund is used exclusively by the Police Department. Revenue received in this fund comes primarily from the U.S. Dept. of Justice Byrne Justice Assistance Grant Program.

US DEPT OF JUSTICE GRANT FUND REVENUES

US Dept of Justice Grant Fund (463) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Grants	11,153	15,761	22,136	26,347	-	19,150	-19%
Contributions and Donations	-	-	4,580	-	-	-	---
Transfers	-	9,876	-	-	-	-	---
Total Fund	**11,153**	**25,637**	**26,716**	**26,347**	**-**	**19150**	**-19%**

REVENUE ANALYSIS

This grant is awarded based on crime rate statistics and has been awarded in the amount of $26,347 for CY26. For CY27, the Police Department has been awarded $19,150.

US DEPT OF JUSTICE GRANT FUND EXPENDITURES

US Dept of Justice Grant Fund (463) Expenditure							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Supplies	11,153	20,341	22,136	26,347	-	19,150	-19%
Total Department	**11,153**	**20,341**	**22,136**	**26,347**	**-**	**19,150**	**-19%**

EXPENDITURE ANALYSIS

The CY25 JAG Grant was awarded in Mid CY26 and was used to purchase a one-year pilot audio gunshot detection system though Flock Safety. The CY26 Jag Grant will be fully awarded sometime in late 2026 and will be spent in CY27. These funds will be utilized to pay for a new Policy and Procedure Software to update our policies and procedures through Lexipol.

FEDERAL DRUG PREVENTION FUND

The Federal Drug Prevention fund is used exclusively by the Police Department. Revenue received in this fund comes primarily from the forfeiture of assets of drug dealers in federal law enforcement cases. As revenue received in this fund is restricted to supporting the Police Department's drug enforcement efforts, primary expenditures are most often associated with the rental of undercover vehicles.

FEDERAL DRUG PREVENTION FUND REVENUES

Federal Drug Prevention Fund (464) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	53,081	31,494	31,866	20,000	49,902	20,000	0%
Investments & Loans	5,261	6,007	5,642	2,000	3,651	2,000	0%
Total Fund	**58,343**	**37,502**	**37,507**	**22,000**	**53,553**	**22,000**	**0%**

REVENUE ANALYSIS

There are no variances reported.

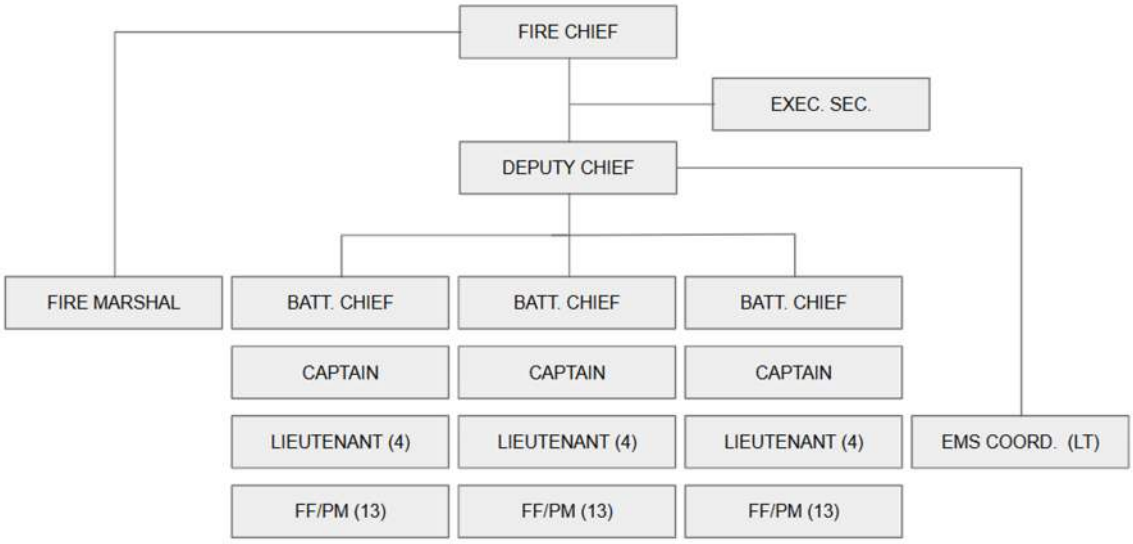
FEDERAL DRUG PREVENTION FUND EXPENDITURES

Federal Drug Prevention Fund (464) Expenditure							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	-	8,000	-	-	-	30,000	
Supplies	-	-	-	7,500	200	-	-100%
Services	10,000	12,691	13,900	28,800	21,814	28,800	0%
Total Department	**10,000**	**20,691**	**13,900**	**36,300**	**22,013**	**58,800**	**62%**

EXPENDITURE ANALYSIS

The increase in Personnel is due to reducing the General Fund professional development budget by funding a portion of the Police Department's training from this account. The decrease in Supplies is due to not having to budget for new paint for the department's new Emergency Response Team Vehicle, a repurposed ambulance from the Fire Department. The paint and outfitting was paid for during CY26. None of these expenses will come out of the General Fund budget.

FIRE DEPARTMENT



DEPARTMENT OVERVIEW

The Fire Department provides for the safety of the citizens of, and visitors to, the City of Rock Island, and coordinates the fire protection of property valued at over one billion dollars. The department is divided into four (4) areas of responsibilities that include: 1) the daily administration of the department; 2) fire/emergency services activities, including fire suppression, water rescue operations, hazardous materials response, and technical rescue response; 3) EMS operations at the Advanced Life Support (ALS) first-response and ambulance transport level; and 4) fire prevention activities, which include fire investigations, inspections, and public education.

ORGANIZATIONAL STRUCTURE

Fire Department activities are defined in thirteen (13) cost centers organized into four (4) divisions: Administration, Emergency Services, Fire Prevention, and Ambulance. The Fire Chief, or a designated supervisor, oversees each division. The department has fifty-nine (59) full-time sworn employees, and one (1) full-time civilian employee. The various activities for the Fire Department are reported within four (4) funds.

STAFFING CHANGES

The Fire Department is proactively addressing staffing needs by increasing the number of firefighters. First, they plan to immediately hire three new firefighters by reallocating existing overtime funds to the regular payroll budget. This staffing strategy aims to achieve several key benefits: lower overall overtime costs, reduce firefighter injuries, and allow for more effective, proactive training to prepare for anticipated retirements. This investment is crucial for maintaining adequate emergency response and personnel readiness.

PROGRAM CHANGES

No program changes in CY 2027.

CAPITAL EXPENDITURES

- CY 2027
    - The Fire Department has requested multiple projects for Capital.

GRANTS

- The Fire Department has budgeted for a grant writer. We will evaluate our needs moving forward to tailor grant applications. The focus will be emergency response on our waterways.

MISSION STATEMENT

Through a dedicated, professional workforce, the Rock Island Fire Department strives to provide for personal and economic security to the community it serves. Through the delivery of services and programs, the Department protects life and property in the community from the adverse effects of fire, medical, environmental, and other emergencies, both natural and man-made. They give the highest level of service possible with the level of resources provided to the Department, in the most efficient and cost-effective manner possible.

ACCOMPLISHMENTS

- Continued to partner with Red Cross Quad Cities for “Sound the Alarm” campaign, as well as the Illinois Fire Safety Alliance “Be Alarmed” campaign, to install free smoke alarms.
- FM Jon Briggs was selected as the 2026 Firefighter of the Year. The Knights of Columbus conducted an awards ceremony.
- Continue to see success in outcomes in patients suffering from cardiac arrest, stroke, and sepsis.
- All department Paramedics recertified in Advanced Cardiac Life Support.
- The P25 Station Alerting system has been installed and we expect a one-minute faster response on average. Analysis of the first-year results is underway.
- In 2025, we completely overhauled our policy manual. Maintenance updates are in progress, along with updated procedures and operating guidelines.

GOALS AND OBJECTIVES

- Seek external funding opportunities to offset costs in areas such as training, proactive equipment replacement, and other vital areas of operation.
- Provide competent, timely, professional response to calls for fire suppression, water rescue incidents, emergency medical service, technical rescue situations, and hazardous materials incidents.
- Develop and implement fire prevention and public education programs to increase public awareness, address hazardous situations and enhance fire safety in the home, schools, and workplace.
- Investigate cause and origin of all fires, while aggressively investigating and prosecuting those responsible for arson fires.
- Promote a positive and professional image through continued cooperative efforts with neighboring departments, regional special operations teams and State training and response assets.
- Provide Advanced Life Support (ALS) first response and ALS ambulance transport to the citizens and visitors in the community.
- Continue cooperative planning, training and exercising of the area’s disaster response plans, while incorporating the concepts mandated by the National Incident Management System (NIMS).

PERFORMANCE MEASURES

Performance Measures - Fire				
Indicator	**Actual CY 2024**	**Estimated CY 2025**	**Estimated CY 2026**	**Proposed CY 2027**
Authorized Personnel	60.0	60.0	60	65
Number of Fire Alarms	1,191	2,100	1,900	2,100
Number of EMS Alarms	6,612	6,200	7,400	8,200
Fire Insurance Rating	3	3	3	3
Average Response Time – EMS	3.00	3.80	4.2	3.0
Average Response Time – Fire	5.00	5 .80	6.3	5.0
Fire Inspections	1,322	1,650	1356	1500
Violations Written	394	650	1447	500
Investigations Conducted	53	60	50	60
Training Hours	20,000	21,317	18,000	22,000

DIVISION OVERVIEW

FIRE ADMINISTRATION

The Fire Chief is responsible for the daily operation of the department, as well as making decisions on policy. The Administration Division is responsible for all personnel, payroll, budget, department labor negotiation activities, personnel training, and maintenance of buildings and grounds.

FIRE / EMERGENCY SERVICES

The Deputy Fire Chief is responsible for the daily operation of the Fire/Emergency Services Division, as well as continued education and training of firefighting personnel. This division includes three (3) Battalions, each supervised by a Battalion Chief. The officers and firefighters on each Battalion staff four (4) fire stations, which house three (3) fire engines, one (1) ladder truck, two (2) ambulances, one (1) light rescue vehicle, and one (1) command car. The Division provides for a dedicated and professional workforce that responds to structure/vehicle fires, as well as technical rescue, hazardous materials, and maritime incidents. The Department has mobile CAD capabilities in all of its apparatus.

FIRE PREVENTION

The Fire Prevention Division is under the direction of the Fire Marshal, who is responsible for enforcement of life safety codes, investigating the cause of all fires, and aggressively pursuing the prosecution of person(s) responsible for arson fires. Responsibilities also include providing fire and life safety education to residents, schools, and service organizations. During fire inspections, emphasis is placed on pro-active fire prevention education and correction of code violations with building owners and occupants. The Hazardous Material Permit ordinance is administered through the Fire Marshal's office.

AMBULANCE

The Ambulance/EMS Division provides Advanced Life Support (ALS)/Paramedic first response by fire apparatus, as well as ALS/Paramedic level treatment and transport of patients with two (2) ambulances that are staffed 24/7. Emergency Medical Services are provided to the community by fifty-five (55) Paramedics. Certifications and training for EMS providers is managed through the office of the Assistant Fire Chief and EMS Coordinator. The Department has provided body armor for its responders. In 2023, the Fire Department began to hire Emergency Medical Technician-Basics and provide Paramedic level training during their probationary period.

DEPARTMENT STAFFING

Department Staffing / Fire							
Staffing:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**Diff. (FTE)**
Fire Chief (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Deputy Chief (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Fire Marshal (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Battalion Chief (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Captain (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Lieutenant (12)	12.00	12.00	12.00	12.00	12.00	12.00	0.00
EMS Coordinator (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Firefighter (37)	37.00	37.00	37.00	37.00	37.00	37.00	0.00
Admin. Secretary (1)	1.00	0.40	1.0	1.0	1.0	1.0	0.00
Total	**60.00**	**59.40**	**59.40**	**60.00**	**60.00**	**60.0**	**0.00**

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Fire							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	11,763,166	12,666,256	12,661,996	13,581,665	9,515,510	14,438,301	6%
Supplies	319,387	256,716	243,222	335,225	182,397	377,955	13%
Services	1,395,516	1,610,395	2,195,956	2,129,991	1,527,531	2,438,530	14%
Other	11,751	8,751	10,048	17,455	11,213	24,020	38%
Capital	-	215,562	-	-	-	-	0%
Transfers	375,286	3,069,940	-	-	-	-	---
Total Department	**13,865,106**	**17,827,621**	**15,111,223**	**16,064,336**	**11,236,651**	**17,278,806**	**8%**

Total Department Expenditures by Fund / Fire							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
General Fund	13,270,420	14,461,222	14,774,523	15,964,336	11,182,430	17,157,806	7%
Fire Donations	(5)	205	(500)	-	-	1,000	NEW
Foreign Fire Tax	53,943	75,505	91,702	100,000	54,222	120,000	20%
ARPA	540,748	3,290,690	245,498	-	-	-	---
Total Department	**13,865,106**	**17,827,621**	**15,111,223**	**16,064,336**	**11,236,652**	**17,278,806**	**8%**

FIRE DEPARTMENT

Over 99.5% of the Fire Department's budget for CY 2027 is budgeted in the General Fund. A small portion, 0.5%, is in the Foreign Fire Tax Fund and Donation Fund. General Fund expenditures include all expenditures required for the day to day operations of the department with the highest area of expenditures going towards personnel costs.

FIRE ADMINISTRATION EXPENDITURES

General Funds Expenditure / Fire - Administration							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	330,018	607,710	631,882	643,611	500,682	699,844	9%
Supplies	6,338	7,965	4,883	12,550	4,642	13,400	7%
Services	499,502	526,330	632,973	681,774	437,327	720,827	6%
Other	2,126	882	956	2,345	628	2,305	-2%
Transfers	-	229,095	-	-	-	-	---
Total Department	**837,984**	**1,371,983**	**1,270,694**	**1,340,280**	**943,279**	**1,436,376**	**7%**

EXPENDITURE ANALYSIS

The increase in Personnel reflects a proposed increase for salaries, employer insurance contributions, severance, and pension contributions. The increase in Supplies reflects a proposed increase for station projects, other than for repairs and maintenance, that were previously put on hold. The increase in Services reflects increases in costs for insurance premiums, telephone services, copy/printing services, station maintenance, fleet maintenance costs, and fleet amortization. The increase in Other reflects an increase budgeted for reference materials.

FIRE / EMERGENCY SERVICES EXPENDITURES

General Funds Expenditure / Fire - Emergency Services							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	6,031,827	6,291,253	6,042,695	6,621,163	4,386,830	7,020,049	6%
Supplies	81,771	86,467	56,909	139,325	69,393	140,125	1%
Services	577,479	750,292	840,526	1,017,318	680,039	1,246,248	23%
Other	2,950	2,881	3,744	7,000	3,881	7,000	0%
Total Department	**6,694,027**	**7,130,893**	**6,943,873**	**7,784,806**	**5,140,143**	**8,413,423**	**8%**

EXPENDITURE ANALYSIS

The increase in Personnel reflects a proposed increase for overtime, salaries, employer insurance contributions, pension contributions, safety apparel, and professional development. The increase in Supplies reflects an increase budgeted for small engine fuel, building materials for training, and firefighting equipment. The increase in Services reflects an increase for equipment maintenance, fleet maintenance costs, and fleet amortization.

AMBULANCE EXPENDITURES

General Funds Expenditure / Fire - Ambulance							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	4,088,125	4,161,573	4,549,326	4,756,639	3,120,064	5,073,399	7%
Supplies	83,574	103,390	111,667	105,750	68,932	115,950	10%
Services	251,268	323,263	472,575	418,171	254,921	457,326	9%
Other	3,142	2,125	2,327	3,335	3,006	9,090	173%
Total Department	**4,426,108**	**4,590,351**	**5,135,896**	**5,283,895**	**3,446,923**	**5,655,766**	**7%**

EXPENDITURE ANALYSIS

The increase in Personnel reflects a proposed increase for salaries, employer insurance contributions, pension contributions, and professional development. The increase in Supplies reflects an increase budgeted for ambulance equipment and power equipment. The increase in Services reflects an increase budgeted for fleet amortization and maintenance. The increase in Other reflects an increase in expenditures required for licenses and multiple recertification courses.

General Funds Expenditure / Fire - Inspections, Investigation, Education							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	1,302,737	1,360,957	1,419,659	1,545,252	1,008,226	1,629,009	5%
Supplies	615	1,491	601	2,600	2,226	15,980	515%
Services	5,419	2,685	780	2,728	1,016	1,628	-40%
Other	3,532	2,862	3,021	4,775	3,699	5,625	18%
Total Department	**1,312,303**	**1,367,995**	**1,424,060**	**1,555,355**	**1,015,167**	**1,652,242**	**6%**

EXPENDITURE ANALYSIS

The increase in Personnel reflects a proposed increase for salaries, employer insurance contributions, pension contributions, and professional development. The increase in Supplies reflects an increase budgeted for fire inspections equipment. The increase in Other reflects an increase in expenditures required for licenses and multiple recertification courses.

PUBLIC WORKS DEPARTMENT

Public Works Administration provides the general supervision, planning, and management of the Public Works Department. The major responsibilities include street maintenance, solid waste collection, production and distribution of drinking water, collection and treatment of wastewater, stormwater management, municipal engineering, fleet maintenance, electrical maintenance, building maintenance, right-of-way maintenance, flood levee maintenance and the Sunset Marina.

PUBLIC WORKS ADMINISTRATION EXPENDITURES

General Funds Expenditure / Public Works - Administration							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	501,711	472,791	495,999	511,602	338,126	553,093	8%
Supplies	12,521	5,198	4,146	9,869	4,511	6,750	-32%
Services	486,989	526,640	537,212	347,858	123,054	359,951	3%
Other	1,707	1,164	1,220	1,575	1,160	1,575	0%
Transfers	342,899	78,000	30,000	30,000	20,000	30,000	0%
Total Department	**1,345,827**	**1,083,792**	**1,068,577**	**900,904**	**486,852**	**951,369**	**6%**

EXPENDITURE ANALYSIS

Personnel costs increased due to staffing changes and higher insurance expenses. Supply costs decreased, reflecting lower anticipated office supply needs. Service costs primarily reflect engineering services. The Other and Transfers categories remain unchanged from the prior year.

BUILDING MAINTENANCE EXPENDITURES

General Funds Expenditure / Public Works - Building Maintenance							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	155,477	154,445	174,732	200,711	129,424	207,616	3%
Supplies	33,795	40,060	46,692	34,820	15,617	44,980	29%
Services	563,042	786,414	724,792	664,822	426,410	680,805	2%
Other	210	210	200	514	-	339	-34%
Capital	-	-	-	-	-	10,000	NEW
Total Department	**752,524**	**981,128**	**946,416**	**900,867**	**571,452**	**943,740**	**5%**

EXPENDITURE ANALYSIS

This category covers building maintenance for General Fund-supported facilities, including City Hall, Public Works, Municipal Services, the Watts Building, the Police Department, the Centennial Bridge building and Hauberg. Personnel costs increased due to higher insurance expenses, while Supplies increased primarily due to rising costs. Services remain consistent with prior years. Other expenses cover elevator licenses and certifications. Capital expenses are consulting services for the Hauberg Mansion and Carriage House Roof Project.

STREET MAINTENANCE AND REPAIR EXPENDITURES

General Funds Expenditure / Public Works - Street Maintenance & Repair							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	529,922	597,265	640,934	703,082	475,246	620,748	-12%
Supplies	214,463	291,734	148,982	38,136	36,958	39,630	4%
Services	1,654,079	1,301,198	1,332,767	1,147,336	656,778	1,189,932	4%
Total Department	**2,398,464**	**2,190,198**	**2,122,682**	**1,888,554**	**1,168,982**	**1,850,310**	**-2%**

EXPENDITURE ANALYSIS

Personnel costs decreased due to staffing changes. Supply costs have been higher in previous years due to equipment purchases. Ongoing supply expenses include concrete, street paint, signposts, and signs. Most Service costs are related to fleet maintenance and amortization.

SNOW AND ICE EXPENDITURES

General Funds Expenditure / Public Works - Snow & Ice Control							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	97,922	127,209	142,701	133,104	75,255	134,443	1%
Supplies	281,074	73,347	3,217	4,000	-	4,000	0%
Services	-	1,540	3,482	7,250	802	6,250	-14%
Total Department	**378,996**	**202,097**	**149,400**	**144,354**	**76,058**	**144,693**	**0%**

EXPENDITURE ANALYSIS

Personnel costs remain consistent with prior years. Supply costs decreased after bulk rock salt expenses were shifted to the State MFT, with supplies now primarily covering anti-icing liquid. Service costs reflect expenses for contracted snow removal assistance.

LEVEE/ROW MAINTENANCE EXPENDITURES

General Funds Expenditure / Public Works - Levee/ROW Maintenance							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	353,213	375,749	409,988	441,653	318,526	427,310	-3%
Supplies	4,197	2,208	15,133	16,150	11,338	13,150	-19%
Services	597,111	124,402	201,018	410,000	186,161	233,000	-43%
Capital	-	-	-	26,579	-	-	-100%
Total Department	**954,521**	**502,360**	**626,139**	**894,382**	**516,025**	**673,460**	**-25%**

EXPENDITURE ANALYSIS

Personnel costs decreased slightly with staffing changes, while Supply costs cover rock, mulch, seed, and fertilizer for levee erosion control, as well as chemicals and supplies for the Centennial Bridge fountains. Service costs are primarily associated with the Ditch Cleaning Program and right-of-way mowing.

ELECTRICAL MAINTENANCE EXPENDITURES

General Funds Expenditure / Public Works - Electrical Maintenance							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	164,247	177,093	186,206	201,284	138,599	213,880	6%
Supplies	31,355	42,411	40,117	54,357	25,549	52,900	-3%
Services	316,632	366,317	361,178	332,421	184,838	316,812	-5%
Capital	26,579	27,376	-	16,579	-	-	-100%
Total Department	**538,813**	**613,197**	**587,502**	**604,641**	**348,987**	**583,592**	**-3%**

EXPENDITURE ANALYSIS

Personnel costs increased slightly. Supply costs include traffic signal supplies, LED light replacements, poles and foundations, and electrical materials for facility maintenance. Service costs cover electricity for traffic signals and streetlights, along with contracted traffic signal maintenance. Capital expenditures support electrical work related to facility building improvements.

PARKS MAINTENANCE EXPENDITURES

General Funds Expenditure / Public Works - Parks Maintenance							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	313,044	373,297	401,472	414,115	331,970	542,893	31%
Supplies	43,642	110,170	73,787	84,622	69,333	84,555	0%
Services	198,645	354,217	218,123	214,928	185,791	78,847	-63%
Other	-	40	-	200	-	200	0%
Total Department	**555,331**	**837,723**	**693,383**	**713,865**	**587,094**	**706,496**	**-1%**

EXPENDITURE ANALYSIS

Personnel costs increased due to staffing changes and higher insurance costs. Supply costs remain consistent for parks, playgrounds, tennis and basketball courts, pickleball courts, pavilions, picnic tables, and related materials. Service costs decreased due to fewer major projects planned. The Other category includes pesticide certification expenses.

ROCK ISLAND ARSENAL EXPENDITURES

General Funds Expenditure/Public Works - Rock Island Arsenal							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	27,570	28,863	31,213	33,944	23,278	35,670	5%
Supplies	2,102	258	1,022	5,150	-	5,150	0%
Services	92	36,642	5,133	13,600	456	13,600	0%
Total Department	**29,764**	**65,764**	**37,367**	**52,694**	**23,734**	**54,420**	**3%**

EXPENDITURE ANALYSIS

The City of Rock Island entered into an Intergovernmental Support Agreement with the Rock Island Arsenal in March 2021 to provide electrical maintenance, sanitary sewage lift station operations, and water treatment and distribution services. General Fund expenditures cover the electrical maintenance portion of the agreement.

Personnel costs increased due to higher insurance expenses. Supply costs cover anticipated electrical supplies and tools. Service costs include equipment rentals, contracted electrical maintenance, and the Rock Island Arsenal Fire Extinguisher Contract.

DEMOLITIONS EXPENDITURES

General Funds Expenditure/Public Works - Demolitions							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Supplies	-	-	-	-	-	10,000	NEW
Services	-	-	-	-	-	30,500	NEW
Total Department	**-**	**-**	**-**	**-**	**-**	**40,500**	**NEW**

EXPENDITURE ANALYSIS

Demolition related expenses have been moved from Inspections to Public Works.

Supplies include sand and soil for backfilling demolition sites. Services include permits, hydroseeding, site restoration, and asbestos abatement related to demolition projects.

MOTOR FUEL TAX FUND

The Illinois Motor Fuel Tax (MFT) Fund is derived from a tax on the privilege of operating motor vehicles upon public highways and of operating recreational watercraft upon the waters of this State, based on the consumption of motor fuel. The Department of Transportation allocates these monies according to the provisions outlined in the MFT fund distribution statue 35 ILCS 505/8 and initiates the process for distribution of motor fuel tax to the counties, townships, and municipalities. The distribution to municipalities is apportioned in proportion to the population. MFT funds are used for a variety of street and right of way maintenance and construction projects. It is administered by the Public Works Department.

MOTOR FUEL TAX REVENUES

Motor Fuel Tax Fund (440) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
State & Local Taxes	1,630,359	1,649,456	1,694,098	1,650,000	966,565	1,700,000	3%
Investments & Loans	-	65,742	64,182	-	45,617	-	---
Total Fund	**1,630,359**	**1,715,199**	**1,758,280**	**1,650,000**	**1,012,183**	**1,700,000**	**3%**

REVENUE ANALYSIS

The Motor Fuel Tax (MFT) increase that went into effect on July 1, 2019 increased the tax rate from .19 cents per gallon to .38 cents per gallon.

MOTOR FUEL TAX EXPENDITURES

Motor Fuel Tax Fund (440) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Supplies	-	150,000	191,579	270,000	209,311	411,640	52%
Services	-	828,176	385,366	2,718,000	216,322	-	-100%
Capital	-	4,265	68,848	-	-	3,645,721	NEW
Transfers	2,866,385	543,304	-	-	-	-	---
Total Fund	**2,866,385**	**1,525,745**	**645,793**	**2,988,000**	**425,633**	**4,057,361**	**36%**

EXPENDITURE ANALYSIS

Motor Fuel Tax (MFT) expenditures will be adjusted to align with revenue received from the State of Illinois. Funds will support various street maintenance projects and capital projects once the 2027 Capital Improvement Plan (CIP) is approved. Service expenditures have decreased as service contracts are now being paid from the Street Improvement Fund.

Capital expenditures include the 35th Street West and Rock Island Parkway Intersection Reconstruction Project, Viaduct Bridge maintenance, and engineering and consulting services for upcoming projects.

MOTOR FUEL TAX – REBUILD ILLINOIS REVENUES

Motor Fuel Tax Fund - REBUILD Illinois (441) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
State & Local Taxes	-	-	-	-	-	-	---
Investments & Loans	99,528	78,211	22,973	-	-	-	---
Total Fund	**99,528**	**78,211**	**22,973**	**-**	**-**	**-**	**---**

REVENUE ANALYSIS

Rebuild Illinois funding is similar to MFT funds and has to go through the same approval process and award. Municipalities may accumulate funds, if necessary, during the program period.

MOTOR FUEL TAX – REBUILD ILLINOIS EXPENDITURES

Motor Fuel Tax Fund - REBUILD Illinois (441) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Services	483,613	266,509	1,644,239	-	-	-	---
Capital	81,167	103,635	-	-	-	-	---
Transfers	-		-	-		-	---
Contingency	-	-	-	-	-	-	---
Total Fund	**564,780**	**370,144**	**1,644,239**	**-**	**-**	**-**	**-100%**

EXPENDITURE ANALYSIS

All MFT Rebuild Illinois funds were required to be expended by July 1, 2025.

ROCK ISLAND ARSENAL CONTRACT

This fund was established through the Intergovernmental Support Agreement with the Rock Island Arsenal to support snow removal, grounds maintenance, and road improvements in CY 2026. The Public Works Department administers the funds.

RIA REVENUES

RIA (545) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	-	-	-	3,410,847	542,868	3,390,542	-1%
Total Fund	**-**	**-**	**-**	**3,410,847**	**542,868**	**3,390,542**	**-1%**

REVENUE ANALYSIS

Revenue is received from the Rock Island Arsenal in accordance with the Intergovernmental Support Agreement.

RIA EXPENDITURES

RIA (545) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel				1,016,003	362,860	876,410	-14%
Supplies				132,256	50,902	137,750	4%
Services				1,743,825	673,628	1,741,213	0%
Debt Service				-	-	325,000	NEW
Transfers				100,000	-	237,338	137%
Contingency				10,179	10,000	50,000	391%
Total Fund	**-**	**-**	**-**	**3,002,263**	**1,097,389**	**3,367,711**	**12%**

EXPENDITURE ANALYSIS

Personnel costs reflect the addition of nine full-time positions required for this contract: one Municipal Services Supervisor, one Maintenance Crew Leader, two Equipment Operators, and five Maintenance Worker I positions. Employees began working at the Arsenal in spring 2026.

Supply costs include building materials, street maintenance materials, and tools. Service costs cover contracted services, building improvements, grounds mowing, and vegetation control. Debt service includes principal and interest payments while Transfers are made to the General Fund for administrative services. Contingency funds are included to cover unexpected expenses.

WATER WORKS FUND

Revenue for the water fund is primarily collected from residential or commercial water service charges. The water fund provides cost effective, timely preventative maintenance and prompt emergency repairs to the water distribution system so that customers have an adequate fire protection system (fire hydrants), accurate consumption records (water meters) and a reliable source of drinking water. Funding from the water fund also provides an adequate supply of high-quality drinking water by purifying the Mississippi River water. Chemical and biological testing is conducted to insure compliance with all Illinois Environmental Protection Agency regulations. Preventative maintenance and repairs of plant equipment are funded. These funds are utilized by the Public Works Department.

WATER OPERATION AND MAINTENANCE FUND REVENUES

Water Operation & Maintenance Fund (500) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Grants	-	25,000	61,019	-	-	916,920	NEW
Charges for Services	8,143,512	9,002,061	9,858,689	10,861,700	7,224,724	10,860,300	0%
Rents & Royalties	1,184,143	525,546	462,188	481,995	325,269	471,282	-2%
Transfers	23,285	-	-	-	-	-	---
Investments & Loans	189,815	116,367	64,044	-	7,865	-	---
Proceeds from LT Liab	-	-	-	-	-		---
Other	120,922	265,542	1,291,491	1,161,542	682,260	110,000	-91%
Total Fund	**9,661,679**	**9,934,516**	**11,737,431**	**12,505,237**	**8,240,118**	**12,358,502**	**-1%**

REVENUE ANALYSIS

The majority of water fund revenue is generated from Charges for Services, which includes fees for water usage, the Water Service Repair Program, service dig ups, final meter readings, water meter repairs, disconnects, and door hanger notices for non-payment.

Revenue from Rents and Royalties remains stable, driven by cellular antenna lease fees and the intergovernmental agreement with the Rock Island Arsenal for water treatment and distribution operations.

The "Other" category includes revenue from water utility late payment penalties and the PFAS settlement.

WATER OPERATION AND MAINTENANCE FUND EXPENDITURES

Water Operation & Maintenance Fund (500) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	1,511,721	2,734,742	2,513,082	2,687,516	1,801,322	2,615,627	-3%
Supplies	1,352,893	2,012,174	1,874,251	2,497,477	1,517,751	1,561,700	-37%
Services	4,491,628	3,398,674	4,661,487	4,920,544	2,290,861	2,591,071	-47%
Other	37,819	34,990	95,526	38,770	4,032	39,039	1%
Capital	(2,290,608)	(966,831)	112,996	680,264	3,224	4,775,194	602%
Debt Service	420,827	400,709	377,099	1,689,099	1,472,953	1,678,697	-1%
Transfers	916,338	946,834	2,400,682	1,011,067	758,300	1,044,879	3%
Deprec./Bad Debt/Conting.	1,192,673	1,701,939	516,973	1,204,088	771,340	1,154,244	-4%
Total Department	**7,633,291**	**10,263,230**	**12,552,096**	**14,728,826**	**8,619,784**	**15,460,451**	**5%**

EXPENDITURE ANALYSIS

Personnel expenses have increased due to higher insurance costs, while Supply costs have decreased, primarily from reduced spending on water treatment chemicals. The majority of Service expenses relate to the Water Treatment Plant Generators Project, PFAS remediation, and ongoing water tower maintenance contracts.

The “Other” category remains consistent, reflecting contributions and sponsorships to Whitewater Junction and Saukie Golf Course. Capital expenditures account for the 20th Street Water Main Replacement Project. Debt service includes both principal and interest payments for water-related projects, as well as senior citizen water discounts. Transfers and contingency allocations remain largely unchanged, while depreciation has increased compared to prior years.

WASTEWATER TREATMENT FUNDS

Revenue for the wastewater fund is primarily collected from residential or commercial wastewater service charges. The wastewater fund provides cost effective preventative maintenance programs and prompt emergency services to maximize the operational efficiency and reliability of the wastewater collection system (sanitary sewers, combined sewers, sewer manholes, sewer cleanouts and sewer pumping stations). Funding from the wastewater fund also provides cost effective and environmentally sound wastewater treatment at the Mill Street Wastewater Treatment Plant and the Southwest Wastewater Treatment Plant. Chemical and biological testing is conducted to insure compliance with Illinois Environmental Protection Agency regulations. Preventative and emergency maintenance of plant equipment is also funded. These funds are utilized by the Public Works Department.

WASTEWATER OPERATION AND MAINTENANCE FUND REVENUES

Wastewater Operation & Maintenance Fund (505)							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Non-Business License/Permits	340	170	170	170	170	340	100%
Charges for Services	9,865,135	10,209,206	11,536,464	11,912,472	8,242,084	12,873,000	8%
Rents & Royalties	181,335	29,169	27,973	29,964	18,649	31,163	4%
Transfers	22,970	-	-	-	-	-	---
Sale of Fixed Assets	120	40	1,233	-	176	-	---
Other	150,035	201,476	140,236	140,500	104,493	140,000	0%
Total Fund	**10,219,935**	**10,440,061**	**11,707,568**	**12,083,106**	**8,365,571**	**13,044,503**	**8%**

REVENUE ANALYSIS

License and permit revenue increased due to two Wastewater Discharge Permits scheduled for renewal in 2027.

The majority of Wastewater Fund revenue is generated from Charges for Services, which include wastewater usage fees and Sewer Lateral Repair Program charges.

Rents and Royalties remain stable, supported by cellular antenna lease fees and the intergovernmental agreement with the Rock Island Arsenal for the operation of sanitary sewage lift stations.

The “Other” category includes revenue from wastewater utility late payment penalties.

WASTEWATER OPERATION AND MAINTENANCE FUND EXPENDITURES

Wastewater Operation & Maintenance Fund (505)							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	1,553,891	2,119,361	1,908,963	2,036,368	1,252,548	1,997,117	-2%
Supplies	276,415	337,254	314,705	469,121	240,356	515,140	10%
Services	2,297,110	2,315,207	3,361,545	2,993,821	1,700,296	3,117,158	4%
Other	73,775	73,841	73,824	75,750	71,081	75,987	0%
Programs	-	-	100	300	-	300	0%
Capital	(30,531)	(74,126)	-	-	-	1,488,160	NEW
Debt Service	1,289,220	1,191,608	1,098,110	5,119,711	2,515,098	4,883,409	-5%
Transfers	615,825	635,803	656,481	677,883	508,412	700,034	3%
Deprec./Bad Debt/Conting.	3,044,981	3,024,726	2,440,933	2,840,671	1,746,983	2,879,980	1%
Total Fund	**9,120,686**	**9,623,675**	**9,854,660**	**14,213,624**	**8,034,774**	**15,657,284**	**10%**

EXPENDITURE ANALYSIS

Personnel costs have decreased due to staffing changes, while Supply costs have increased to cover necessary repairs. Services have increased slightly, and Other expenses remain stable, covering IEPA NPDES and Air Pollution Permit fees. Program expenses support backflow rebate initiatives.

Capital expenses include the Mill Street Wastewater Treatment Plant roof, influent pump replacement, necessary SCADA upgrades, the Sewer Lining Program, and the 20th Street 7th to 18th Avenue Sanitary Improvements. Debt service includes senior citizen wastewater discounts and principal and interest payments. Transfers, Depreciation, and Contingency allocations remain consistent with prior years.

STORMWATER FUND

Revenue for the Stormwater fund is primarily collected from residential or commercial stormwater utility charges. The Stormwater fund provides cost effective preventative maintenance programs and prompt emergency services to maximize the operational efficiency and reliability of the stormwater collection system. This fund is administered by the Public Works Department.

STORMWATER UTILITY FUND REVENUES

Stormwater Utility Fund (510) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Non-Business License/Permits	60	20	70	150	9,630	250	67%
Grants	-	-	-	500,000	-	-	-100%
Charges for Services	2,069,652	2,177,809	2,390,395	2,400,000	1,801,775	2,500,000	4%
Investments & Loans	61,047	40,163	31,164	-	12,980	-	---
Transfers	6,862	-	-	-	-	-	---
Contributions & Donations	-	-	15,685	-	-	-	
Other	28,623	27,185	19,472	23,500	18,370	23,500	0%
Total Fund	**2,166,244**	**2,245,177**	**2,456,787**	**2,923,650**	**1,842,755**	**2,523,750**	**-14%**

REVENUE ANALYSIS

License and Permit revenue is generated from grading and drainage permits. The anticipated Durbin Set-Aside Grant, which was expected to fund the 18th Avenue Pump Station Outfall Project, was canceled.

The majority of Stormwater Fund revenue comes from stormwater utility fees, which are reported under Charges for Services. The Other category includes late payment penalties assessed on utility accounts.

STORMWATER UTILITY FUND EXPENDITURES

Stormwater Utility Fund (510) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	593,919	719,390	615,823	683,425	477,498	797,140	17%
Supplies	75,360	77,280	90,836	915,350	65,015	96,500	-89%
Services	783,378	785,374	1,545,197	1,221,768	375,723	759,888	-38%
Other	1,000	1,000	1,005	1,000	1,000	1,000	0%
Programs	29,691	24,167	22,508	35,307	32,264	20,000	-43%
Capital	27,810	(121,546)	16,110	793,969	-	237,500	-70%
Debt Service	98,331	105,062	106,581	91,000	89,224	106,000	16%
Transfers	351,671	362,404	373,513	385,011	288,758	396,911	3%
Contingency	192,778	129,386	(371,195)	193,275	110,493	217,340	12%
Total Fund	**2,153,938**	**2,082,517**	**2,400,378**	**4,320,106**	**1,439,975**	**2,632,280**	**-39%**

EXPENDITURE ANALYSIS

Personnel costs increased due to staffing changes and higher insurance expenses. Supply costs decreased due to the removal of the 18 Ave Pump Project. Service expenses also decreased, as most of the engineering work was completed in 2026.

The Other category includes costs associated with the MS4 Permit. The Programs category includes the Drainage Assistance Program and the Sump Pump Program, with reduced funding for the Drainage Assistance Program in 2027.

Capital expenditures include the 20½ Avenue and 23rd Street Intersection Storm Improvements Project, the 20th Street 7th to 18th Avenue Stormwater Project, and the Stormwater Lining Program.

Debt service covers senior citizen stormwater discounts and rain garden credits. Transfers remain consistent with prior years, while Contingency increased to account for depreciation and bad debt.

SOLID WASTE FUND

Activities in the Solid Waste fund provide the day-to-day municipal services having to do with refuse collection and disposal, yard waste, and recycling. The primary goal of the refuse staff remains high quality service at rates more favorable to citizens than private refuse collection services in the area. This enterprise fund was established in January 2016. Revenues and expenditures were previously included in the General Fund. It is administered by the Public Works Department.

SOLID WASTE FUND REVENUES

Solid Waste Fund (515) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Grants	27,831	32,470	37,108	37,108	18,554	37,108	0%
Charges for Services	2,361,203	2,355,199	2,505,793	2,623,103	1,903,804	2,635,509	0%
Transfers	7,233	-	-	-	-	-	---
Total Fund	**2,396,267**	**2,387,669**	**2,542,901**	**2,660,211**	**1,922,358**	**2,672,617**	**0%**

REVENUE ANALYSIS

The SWAG Grant from the Rock Island County Waste Management Agency (RICWMA) remains unchanged.

Solid Waste Fund revenue is derived from Charges for Services, which include fees for refuse collection, yard waste, recycling services, and additional carts.

SOLID WASTE FUND EXPENDITURES

Solid Waste Fund (515) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	640,792	737,892	603,231	673,866	508,408	720,971	7%
Supplies	113,235	82,815	79,369	63,911	56,623	58,500	-8%
Services	1,505,162	1,473,020	1,543,768	1,554,590	1,271,061	1,623,843	4%
Transfers	169,029	174,945	181,068	187,405	140,554	193,964	3%
Depreciation/Conting.	52,010	40,934	70,689	69,925	68,644	81,719	17%
Total Fund	**2,480,228**	**2,509,607**	**2,478,125**	**2,549,697**	**2,045,291**	**2,678,997**	**5%**

EXPENDITURE ANALYSIS

Personnel costs increased primarily due to higher insurance costs. Supplies decreased due to lower anticipated purchases of leaf bags and refuse carts.

Service costs, which include waste disposal for refuse, yard waste, and recycling, increased due to higher disposal costs and fleet amortization.

Transfers remain consistent, while the contingency for bad debt is expected to increase.

SUNSET MARINA FUND

Activities in the Sunset Marina fund provide the day-to-day maintenance of the marina facilities and customer services such as slip rental and a fueling dock. The primary goal of the marina staff remains high quality service at rates competitive with the private marinas in the area. This fund is administered by the Public Works Department.

SUNSET MARINA FUND REVENUES

Sunset Marina Fund (520) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Grants	-	-	1,422,284	-	-	-	---
Charges for Services	364,519	372,648	390,614	652,900	14,202	383,801	-41%
Concessions	2,192	3,370	2,141	5,000	-	4,262	-15%
Rents & Royalties	9,872	10,440	10,803	10,051	1,800	10,051	0%
Transfers	310,200	-	2,112,984	-	-	-	---
Other	725	1,326	994	2,650	625	2,650	0%
Total Fund	**687,508**	**387,784**	**3,939,821**	**670,601**	**16,627**	**400,764**	**-40%**

REVENUE ANALYSIS

Charges for Services include anticipated boat slip leases, summer land storage, and winter storage, while Concessions for merchandise and food sales decreased.

Rents & Royalties are stable, covering apartment rent and Coast Guard Auxiliary lease income. Previous transfers reflected ARPA funds, and the "Other" category accounts for expected penalties from late marina payments.

SUNSET MARINA FUND EXPENDITURES

Sunset Marina Fund (520) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	94,844	107,004	101,820	106,537	75,523	105,144	-1%
Supplies	41,033	67,607	68,535	83,644	3,844	77,189	-8%
Services	444,046	408,610	1,332,057	358,217	54,805	344,907	-4%
Other	675	804	893	1,014	836	800	-21%
Programs	7,945	41,668	7,384	12,000	-	12,000	0%
Capital	-	-	2,719,530	-	-	-	---
Debt Service	4,351	4,536	4,240	16,595	2,122	17,055	3%
Transfers	78,561	73,247	75,904	230,829	56,928	75,904	-67%
Depreciation/Contin.	33,097	21,995	(3,893,394)	45,851	129,012	241,163	426%
Total Department	**704,552**	**725,471**	**416,969**	**854,686**	**323,070**	**874,161**	**2%**

EXPENDITURE ANALYSIS

Personnel costs remain steady, while Supplies are projected to decrease due to lower spending on plumbing, electrical, and building maintenance supplies, as well as fuel concessions.

Service costs increased in 2025, reflecting dredging activities. The “Other” category includes hazardous material permit fees and professional dues. Program funding remains consistent, continuing to provide rebates to boaters who pay in full.

Capital expenditures in 2025 focus on the Sunset Marina Dock Replacement and Electrical Upgrades Project. Debt service increased with the addition of principal payments, while Transfers to the General Fund decreased. Depreciation also increased due to the new dock.

EQUIPMENT MAINTENANCE FUNDS

This fund provides services in the areas of parts inventory, preventative maintenance, scheduled and unscheduled repairs, and body shop services for the City's fleet and other governmental agencies that contract with the City for these services. The primary goal is high quality services at rates below the private sector. Revenue is mainly from maintenance and amortization of the City's fleet. These funds are administered by the Public Works Department.

FLEET SERVICES FUND REVENUES

Fleet Services Fund (600) & Fleet Amortization Fund (605) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	-	(27)	-	-	-	-	---
Equipment Maintenance	3,683,093	4,003,734	4,446,585	4,425,727	2,881,333	4,852,163	10%
Transfers	77,076	116,219	71,512	78,112	46,948	78,242	0%
Investments & Loans	81,522	44,416	29,462	-	14,562	-	---
Sale of Fixed Assets	-	(970,918)	112,226	70,000	81,958	35,000	-50%
Other	5,701	7,029	4,556	2,500	2,241	6,000	140%
Total Fund	**3,847,392**	**3,200,453**	**4,664,341**	**4,576,339**	**3,027,043**	**4,971,405**	**9%**

REVENUE ANALYSIS

Charges for Services revenue increased due to costs associated with equipment repairs, maintenance, and amortization. This also reflects the intergovernmental service agreement with the Rock Island-Milan School District for preventive maintenance and repairs of its vehicles and equipment.

Transfers from Parks and Recreation remained consistent, while revenue from the Sale of Fixed Assets decreased due to fewer vehicle purchases and replacement sales. The "Other" revenue category increased due to anticipated scrap metal sales.

FLEET SERVICES FUND EXPENDITURES

Fleet Services Fund (600) & Fleet Amortization (605) Expenditure							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	906,636	1,373,990	1,238,466	1,312,308	1,312,308	1,301,774	-1%
Supplies	1,510,241	1,317,955	1,143,782	1,012,242	822,414	973,577	-4%
Services	187,646	224,081	208,566	199,331	127,015	168,669	-15%
Other	17,101	19,896	22,438	29,287	15,661	22,651	-23%
Capital	(1,062,480)	(1,482,962)	615,883	1,483,175	545,026	1,247,000	-16%
Transfers	313,328	324,294	335,644	347,392	347,392	359,551	4%
Contingency	655,846	769,703	396,449	916,692	(643,144)	992,256	8%
Total Department	**2,528,318**	**2,546,958**	**3,961,229**	**5,300,427**	**2,526,673**	**5,065,478**	**-4%**

EXPENDITURE ANALYSIS

Personnel costs are slightly lower due to staffing changes, while Supplies have decreased to reflect lower anticipated needs for automotive equipment supplies. The Services category includes preventative equipment maintenance and repairs, hazardous waste disposal, and various service contracts.

The Other category reflects a decrease in reference material costs. Capital expenditures cover the purchase of City fleet vehicles. Transfers are made to the General Fund and the Contingency category includes depreciation.

ENGINEERING FUND

The Engineering Fund is an internal service fund that provides the City's in-house engineering services. It develops accurate cost estimates and preliminary layouts for projects under consideration for the Five-Year Capital Improvement Plan (CIP). It also prepares professional plans and specifications and provides construction inspection for capital projects and major contract maintenance programs.

The fund doesn't levy taxes or rates. Its revenue comes primarily from engineering service charges billed to the capital improvement projects and contract maintenance programs it supports, and each charge is paid from that project's funding source. Services are provided to the other Public Works divisions and to other City departments under Public Works.

Because the fund recovers its costs through these charges, its budgeted revenue is set to cover engineering staff and operating expenses. Actual revenue depends on the volume of capital work and the engineering time charged to each project.

ENGINEERING FUND REVENUES

Engineering Fund (610) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Business License & Permits	2,825	1,900	825	4,000	2,109	3,800	-5%
Charges for Services	13,410	16,739	17,747	55,000	4,320	55,000	0%
Engineering	885,839	902,091	874,441	1,200,000	-	1,325,000	10%
Transfers	485,773	165,000	165,000	165,000	165,000	165,000	0%
Total Fund	**1,387,847**	**1,085,730**	**1,058,013**	**1,424,000**	**171,429**	**1,548,800**	**9%**

REVENUE ANALYSIS

Business Licenses & Permits revenue decreased slightly due to lower anticipated revenue from concrete and flatwork licenses.

Charges for Services represents revenue from the Street, Sidewalk, and Curb Program.

Engineering revenue increased due to higher engineering service activity, while Transfers remain consistent with the prior year.

ENGINEERING FUND EXPENDITURES

Engineering Fund (610) Expenditure							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	621,202	1,043,001	913,720	956,169	956,169	941,719	-2%
Supplies	13,213	12,045	10,483	16,895	4,048	16,592	-2%
Services	65,726	58,474	45,706	79,583	41,625	74,126	-7%
Other	2,334	1,809	2,311	2,309	904	2,036	-12%
Transfers	224,264	232,113	240,237	248,645	248,645	257,348	4%
Contingency	100	-	-	8,000	-	8,000	0%
Total Department	**926,838**	**1,347,442**	**1,212,458**	**1,311,601**	**1,251,391**	**1,299,821**	**-1%**

EXPENDITURE ANALYSIS

Personnel expenses decreased slightly due to the elimination of one Assistant City Engineer position and the addition of one Engineering Tech II position.

Supply expenses decreased due to the replacement of necessary equipment. Service costs also decreased, primarily due to lower fleet maintenance expenses.

The “Other” category includes ongoing costs for license renewals and professional dues and decreased with the elimination of one Assistant City Engineer position. Transfers to the General Fund increased slightly, while the Contingency amount remains unchanged to cover potential unexpected expenses.

HYDROELECTRIC PLANT FUND

The Hydroelectric Plant generates electricity on the Rock River near 11th Street. It provides low cost renewable energy for the City's facilities. This fund is administered by the Public Works Department.

HYDROELECTRIC PLANT FUND REVENUES

Hydroelectric Plant Fund (615) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Other	117,839	114,046	110,233	-	-	-	---
Total Fund	**117,839**	**114,046**	**110,233**	**-**	**-**	**-**	**---**

REVENUE ANALYSIS

Revenue was eliminated following the City Council's approval to terminate the City's lease with the Illinois Department of Natural Resources (IDNR) for the Sears Hydroelectric Plant.

HYDROELECTRIC PLANT FUND EXPENDITURES

Hydroelectric Plant Fund (615) Expenditure							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Services	39	33	33	33	33	190	471%
Debt Service	22,637	18,837	15,037	106,400	106,400	102,600	-4%
Contingency	(6,331)	(6,318)	(6,331)	-	-	-	---
Total Department	**16,345**	**12,552**	**8,739**	**106,433**	**106,433**	**102,790**	**-3%**

EXPENDITURE ANALYSIS

Expenditures have been eliminated due to the termination of the City's lease with the Illinois Department of Natural Resources (DNR) for the Sears Hydroelectric Plant. The City will need banking services to continue paying the debt service.

COMMUNITY DEVELOPMENT DEPARTMENT – OVERVIEW

Proposed Reorganization

This year's budget recommends reorganizing the Community Development Department into two new divisions: Housing & Neighborhood Services and Planning & Development Services. The existing Inspections Division will be divided between the two new divisions, each led by a Manager reporting to the Community Development Director. The Planning & Development Services Manager (now the Planning & Zoning Manager) will supervise the Department's planning, plan review, permitting, construction inspection, and health inspection functions. This will be the team responsible for new things being built within the City. The Housing & Neighborhood Services Manager (now the Community Development Manager) will supervise property maintenance and neighborhood code enforcement, housing program administration, rehabilitation/construction oversight, and budget and grant compliance for housing programs. This will be the team responsible for maintaining what already exists within the City. The Director will remain the City's designated building official, zoning administrator, and floodplain administrator, among other roles, and will delegate routine administration of those functions to the Managers while retaining final accountability.

Overall, the number of permanent department positions will not increase. The two divisions will have approximately equal numbers of team members. With part of the savings from eliminating the separate Building Official position, it is proposed that a seasonal Weeds & Grass Inspector be hired. This position has existed in the past and was very helpful in reducing the seasonal workload for the Housing & Property Maintenance Inspectors.

Why the Change?

- The current Inspections Division combines development-side functions (plan review, permitting, construction inspection) and neighborhood-side functions (property maintenance, housing rehabilitation, code enforcement) in a single structure, even though they serve two different customer groups with different workflows: developers and contractors moving projects through permitting, and residents and property owners engaging with code enforcement and housing assistance.
- This blending has produced inconsistent case coordination between code enforcement and the City's housing investment tools, meaning properties identified through inspection do not always have a clear, fast path to resolution through rehabilitation funding — a gap directly addressed by Council's 2026–2030 priority to strengthen code enforcement and promote owner-occupied housing.
- Several administrator roles (such as building official, zoning administrator, and floodplain administrator) currently rest solely with the Director, with no formal delegation structure or backup capacity. This is the kind of operational risk Council's organizational development priorities are intended to reduce.
- Peer Illinois municipalities of comparable size and complexity typically separate development-side and neighborhood/housing-side functions under distinct division managers, supporting more consistent service levels and clearer accountability.
- The City is unlikely to be able to recruit a traditional Building Official at a competitive salary.

Alignment with 2026–2030 Council Strategic Priorities

The proposed reorganization directly supports several objectives Council identified as high priority in its April 2026 strategic planning workshop.

- Economic Development (High priority): Council ranked establishing "clear, coordinated economic development policies and processes that make it easy to invest in Rock Island" and actively recruiting and supporting businesses and developers, with an emphasis on site readiness, among its top-priority objectives. A Planning & Development Services Manager dedicated solely to the development pipeline gives the City a single point of accountability for exactly this kind of service-level consistency.
- Sustainable Development / Downtown & Tourism (High and Medium priority): Council identified strengthening code enforcement and promoting owner-occupied housing, and prioritizing visible improvements in blight reduction and maintenance, as priority objectives. The current structure

separates code enforcement from the Department's housing rehabilitation tools; the Housing & Neighborhood Services division is designed specifically to close that gap by giving one manager oversight of both functions.

- Organizational Development (High priority): Council ranked strengthening operational performance management and staffing alignment, and developing succession planning to preserve institutional knowledge, among its top organizational priorities. Several statutory administrative roles (Building Official, Zoning Administrator, Floodplain Administrator) currently rest solely with the Director with no formal delegation or backup capacity. This reorganization formalizes delegation of those functions to trained division staff, directly addressing that risk.
- Organizational Development — Priority-Based Budgeting (High priority): Council's top-ranked organizational development objective calls for implementing priority-based budgeting and performance metrics. As noted under Capital Improvement Plan Projects and Performance Measures below, the Department is already working toward a priority-based budgeting model and plans to establish divisional performance metrics following the reorganization. These steps are taken in direct response to this Council priority.

Benefits to City Operations

- Faster, more consistent permit review and inspection turnaround through a manager dedicated solely to the development pipeline, with clear service-level accountability.
- Stronger connection between neighborhood code enforcement and housing rehabilitation programs, reducing the number of properties that stall in enforcement without a path to resolution.
- Reduced key-person risk on statutory functions through formal delegation to trained division staff, improving continuity during Director absence or turnover.
- Clearer accountability and performance measurement at the division level, supporting budget requests and Council oversight.
- A more scalable structure as development activity and housing program funding continue to grow.

Budget Impact

The reorganization is intended to be budget-neutral overall. Based on the CY 2027 salary and benefit cost of the current Building Official position, eliminating it is projected to save approximately $102,189. Reclassifying the Planning & Zoning Manager and Community Development Manager positions to Planning & Development Services Manager and Housing & Neighborhood Services Manager, respectively, will add only a fraction of that in adjusted compensation. The proposed seasonal Weeds & Grass Inspector position would likely be paid between $15 and $20 an hour over a four-month period, with a total cost between $10,000 and $15,000 annually (benefits and related costs to be determined).

Professional Development

As with any reorganization, there is a short-term transition period during which institutional knowledge currently held within a single Inspections Division will need to be redistributed. Splitting the current Inspections Division into two reporting lines will require near-term investment in cross-division coordination, particularly where code enforcement cases intersect with rehabilitation funding. Because a fairly large number of staff are early in their careers, staff training remains a focus, with growing emphasis on customer service skills and professional communication. Managers continue to attend conferences and take online coursework to build their skills.

Revenue & Grants

Department revenue is anticipated to remain essentially the same as the previous year. CDBG funding is essentially unchanged, with programs and projects similar to previous years (proposed grant budget: $1,028,000, compared with $1,037,340 in CY 2026). The Department has also pursued Strong Communities grants from the Illinois Housing Development Authority (IHDA) to supplement CDBG funds for housing rehabilitation. Revenue for the grant will be included if awarded. Fees and fines are anticipated to remain generally consistent with historic levels.

Tax Increment Financing Districts

The Department administers the City's nine active TIF districts with the Community Development Director acting as TIF Administrator. For CY 2027, these funds are projected to generate approximately $6.2 million in incremental property tax revenue and support approximately $4.0 million in redevelopment-related expenditures, including debt service, site readiness, façade improvement, and developer incentive commitments under existing redevelopment agreements.

Capital Improvement Plan Projects

The Department does not have any traditional CIP projects. In recent years, however, the CIP has been used to track a collection of department items, including contract payments, contributions to organizations, rebates, events, and planning activities. The Department has done the same for CY 2027 but prefers not to continue this practice. Working with the Finance Department, the Department hopes to find a better way to track these expenses, perhaps through a new model consistent with Council's 2026–2030 priority to implement priority-based budgeting and performance metrics to ensure long-term financial sustainability.

Performance Measures

The Department's mission is very broad and not easily reduced to quantifiable performance measures. Staff performance is often based on the ability to solve problems, promote economic growth in the community, apply life safety inspections for residents, and help residents "navigate the system." Statistics such as permits issued or applications for assistance received can be useful, but they make poor performance measures because outside factors control them. Many of the Department's projects are also long-term and multi-year, which makes them difficult to quantify. The Department needs a more useful methodology for gauging its performance, and the recent implementation of new enterprise software may eventually provide better data. Establishing baseline performance metrics for each division (permit turnaround for Planning & Development Services, code case resolution time for Housing & Neighborhood Services) is one of the first tasks planned after the reorganization, in support of Council's priority to strengthen operational performance management and staffing alignment.

Community Development Department – Staffing						
Position	**Actual CY 2022**	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Actual CY 2026**	**Proposed CY 2027**
Community Development Director (1)	1	1	1	1	1	1
Planning & Zoning Manager (1)	1	1	1	1	1	-
Planning & Development Services Manager (1)	-	-	-	-	-	1
Community Development Manager (1)	-	1	1	1	1	-
Housing & Neighborhood Services Manager (1)	-	-	-	-	-	1
Building Official (1)	1	1	1	1	1	-
Economic Development Manager	1	1	1	0	0	0
Urban Planner (2)*	2	1	1	1	1	1.5
Housing Officer (1)	1	1	1	1	1	1
Construction Officer (1)	1	1	1	1	1	1
Budget/Grants Manager (1)	1	-	-	-	-	-
GIS Specialist (1)*	1	1	1	1	1	0.5
Bldg/Plbg/Elec/Mech Insp (3)	3	3	3	3	3	3
Housing Inspector (3)	3	3	3	3	3	3
Health Inspector (1)	1	1	1	1	1	1
Office Assistant III (1)	1	1	1	1	-	-
Building Permit Technician (1)	-	-	-	-	1	1
Office Assistant III (1)	1	1	1	1	1	1
Admin Secretary (1)	1	1	1	1	-	-
Budget Specialist	-	-	-	-	1	1
CED Intern (2)	0.19	0.19	0.38	0.38	-	-
Weeds & Grass Inspector (1)	-	-	-	-	-	0.33
Total	**20.19**	**19.19**	**19.38**	**18.38**	**18.00**	**17.33**

**Note: The GIS Specialist is expected to retire in in mid-2027. That position will be replaced by the second Urban Planner and not a new GIS Specialist. Knowledge of GIS technology is now widespread among planning professionals.*

Community Development Department – Expenditures by Category							
Expense Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	1,397,496	1,626,350	1,655,251	1,796,492	1,192,081	1,824,657	2%
Supplies	4,551	8,230	20,731	16,275	2,464	15,675	-4%
Services	345,433	990,103	405,589	268,617	361,316	286,770	7%
Programs	739,662	670,320	626,036	502,000	185,326	402,000	-20%
Other	122,742	6,592	50,966	35,221	70,648	28,022	-20%
Transfers	4,440	4,596	4,757	4,923	103,282	463,095	9307%
Contingency	39,355	—	—	—	—	—	—
Total Department	**2,653,679**	**3,306,191**	**2,763,332**	**2,623,528**	**1,915,526**	**3,020,219**	**15%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

Community Development Department – Expenditures by Fund							
Fund	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
General Fund	1,237,983	1,513,343	1,499,534	1,608,065	1,023,736	1,689,643	5%
Community Dev	122,843	15,709	154,835	118,200	252,016	—	-100%
TIF 3 North 11th St	—	—	—	—	160,214	458,000	NEW
TIF 12 North Port Dist	—	—	—	—	4,000	—	—
Gaming	—	—	—	—	—	—	—
CDBG Grant	1,079,963	1,455,689	1,077,582	887,340	471,120	862,481	-3%
HUD-DeLacerda House	7,783	—	—	—	—	—	—
ARPA	158,978	315,647	25,375	—	—	—	—
Labor Day Parade	(450)	—	—	—	—	—	—
CDBG Loans	46,579	5,802	6,005	9,923	4,439	10,095	2%
Total Department	**2,653,679**	**3,306,191**	**2,763,332**	**2,623,528**	**1,915,526**	**3,020,219**	**15%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

COMMUNITY DEVELOPMENT DEPARTMENT– GENERAL FUND

The Community Development Department (CD) uses the General Fund for overhead costs. Whenever personnel can be partially or completely funded from a source other than the General Fund, they are.

These expenditures reflect the Department's current structure and do not yet reflect the proposed reorganization into two new divisions: Housing & Neighborhood Services and Planning & Development Services.

General Fund – Administration & Community Development – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	63,084	59,771	65,086	66,105	50,781	73,631	11%
Supplies	789	6,652	17,594	13,250	2,331	13,250	0%
Services	23,935	78,571	49,315	50,955	35,962	54,744	7%
Capital	—	—	—	—	—	—	—
Other	1,380	1,687	42,870	12,788	419	3,844	-70%
Total Expenditures	**89,187**	**146,682**	**174,866**	**143,098**	**89,494**	**145,469**	**2%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

EXPENDITURE ANALYSIS

Expenditures are proposed to increase 2% ($2,371), from $143,098 to $145,469. The increase is primarily attributable to higher personnel costs of $7,526 and services expenditures of $3,789. Both are partially offset by an $8,944 reduction in other expenditures. Personnel expenditures increased slightly due to the reorganization.

General Fund – Planning & Zoning – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	244,945	277,526	295,684	332,062	239,644	252,462	-24%
Supplies	441	—	2,139	2,325	—	2,325	0%
Services	13,855	5,746	5,508	12,244	4,805	12,843	5%
Other	495	1,764	3,016	10,873	2,996	10,953	1%
Total Expenditures	**259,737**	**285,036**	**306,347**	**357,504**	**247,445**	**278,584**	**-22%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

EXPENDITURE ANALYSIS

Expenditures are proposed to decrease 22% ($78,920), from $357,504 to $278,584, driven by a 24% ($79,600) decrease in Personnel. Staff levels in the Planning & Zoning Division will be held the same at three FTEs.

General Fund – Inspections – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	801,803	969,204	897,680	972,234	596,402	1,090,658	12%
Supplies	2,617	—	—	—	—	—	—
Services	82,095	110,028	116,437	124,979	88,678	163,047	30%
Other	2,546	2,393	4,205	10,250	1,717	11,885	16%
Total Expenditures	**889,060**	**1,081,625**	**1,018,321**	**1,107,463**	**686,797**	**1,265,590**	**14%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

EXPENDITURE ANALYSIS

Expenditures are proposed to increase 14% ($158,127), from $1,107,463 to $1,265,590, driven by Personnel (+$118,424, 12%) and Services (+$38,068, 30%). Staff levels in the Inspections Division will be held the same.

COMMUNITY DEVELOPMENT (CD) FUND

Fund: 420 | Status: Active

The Community Development (CD) Fund accounts for many of the activities carried out through the work of the department. Most of its revenue comes from transfers, primarily from the Gaming Fund and the General Fund. The fund receives and spends those transfers on capital projects, grants, rebates and contributions. It is also used to track outside grants and special project revenue and expenditures, and expenditures for economic and housing incentives to individuals and organizations.

Community Development Fund (420) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Grants	146,619	247,951	296,588	200,000	227,182	—	-100%
Investments & Loans	—	—	51	—	—	—	—
Contributions	8	101	23	—	—	—	—
Sale of Fixed Assets	—	(550)	310	—	—	—	—
Transfers	649,144	643,870	642,745	576,245	576,245	583,840	1%
Other	—	—	—	—	1,221	—	—
Total Revenue	**795,770**	**891,372**	**939,717**	**776,245**	**804,648**	**583,840**	**-25%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

REVENUE ANALYSIS

Revenue is proposed to decrease 25% ($192,405), from $776,245 to $583,840. Transfers, the primary revenue source, increase 1% ($7,595) to $583,840. No grant revenue is budgeted for CY 2027, compared with $200,000 in the CY 2026 budget. Proposed amounts will be adjusted as the CIP is finalized. Grants are only budgeted once they are awarded.

Community Development Fund (420) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	—	—	17,500	—	—	—	—
Services	52,645	246,564	143,778	36,400	213,376	—	-100%
Programs	148,120	21,159	153,344	154,000	113,622	54,000	-65%
Other	623,376	613,647	588,745	522,245	359,797	529,840	1%
Contingency	(1,828)	1,115	5,362	—	—	—	—
Total Expenditures	**822,313**	**882,486**	**908,730**	**712,645**	**686,795**	**583,840**	**-18%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

EXPENDITURE ANALYSIS

Expenditures are proposed to decrease 18% ($128,805), from $712,645 to $583,840. Other, which includes a wide range of expenses, is $529,840 (91% of the total). Programs decrease 65% ($100,000), and no Services are budgeted (CY 2026 budget: $36,400). Proposed expenditures equal proposed revenue. Proposed amounts will be adjusted as the CIP is finalized.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

Fund: 421 | Status: Active

This fund accounts for the City's Community Development Block Grant (CDBG) Entitlement grant activity, including program administration, neighborhood housing rehabilitation programs, related staff and support costs, demolition, and public service activities funded through the grant. The fund is administered by the Community Development Department.

Community Development Block Grant Fund (421) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Grants	1,349,056	1,304,812	1,177,003	1,037,340	124,627	1,028,000	-1%
Sale of Fixed Assets	—	—	—	—	—	—	—
Transfers	4,050	—	—	—	—	—	—
Other	29,094	114,628	39,599	—	—	—	—
Total Revenue	**1,382,199**	**1,419,440**	**1,216,603**	**1,037,340**	**124,627**	**1,028,000**	**-1%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

REVENUE ANALYSIS

Grant revenue is budgeted at $1,028,000 for CY 2027, a decrease of 1% ($9,340) from the CY 2026 budget of $1,037,340. The CY 2027 amount is an estimate; based on current Congressional budget negotiations, the award appears likely to be similar to previous years. Proposed expenditures across the four cost centers below total $1,028,200.

Community Development Block Grant Fund (421) – Administration Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	88,412	109,843	133,196	126,585	131,700	182,600	44%
Supplies	620	951	998	500	124	100	-80%
Services	67,961	97,723	59,412	30,483	16,412	40,891	34%
Other	826	748	875	1,310	750	1,340	2%
Total Expenditures	**157,819**	**209,265**	**194,481**	**158,878**	**148,987**	**224,931**	**42%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

EXPENDITURE ANALYSIS

Expenditures are proposed to increase 42% ($66,053), from $158,878 to $224,931, primarily because Personnel increases 44% ($56,015) and Services increase 34% ($10,408).

Community Development Block Grant Fund (421) – Planning & Zoning Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	193,456	214,728	262,986	306,128	166,800	218,699	-29%
Supplies	84	626	—	200	9	—	-100%
Services	82,434	131,403	38,303	13,316	3,915	10,245	-23%
Programs	621,019	553,283	461,124	402,000	74,818	402,000	0%
Other	—	—	—	—	—	—	—
Contingency	—	—	—	—	—	—	—
Total Expenditures	**896,992**	**900,040**	**762,413**	**721,644**	**245,541**	**630,943**	**-13%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

EXPENDITURE ANALYSIS

Expenditures are proposed to decrease 13% ($90,701), from $721,644 to $630,943, primarily because Personnel decreases 29% ($87,429). Programs remain at $402,000 and include public service funding awarded to subrecipients each spring.

Community Development Block Grant Fund (421) – Inspection Services Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	5,777	6,132	3,638	6,618	—	—	-100%
Supplies	—	—	—	—	—	—	—
Services	19,355	340,252	117,050	200	56,777	—	-100%
Other	—	—	—	—	—	—	—
Contingency	—	—	—	—	—	—	—
Total Expenditures	**25,132**	**346,384**	**120,689**	**6,818**	**56,777**	**200**	**-97%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

EXPENDITURE ANALYSIS

This cost center is no longer being used, and only $200 is proposed for CY 2027 (CY 2026 budget: $6,818).

Community Development Block Grant Fund (421) – General Development Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Services	120,000	—	—	—	—	—	—
Other	248,675	187,787	133,615	150,000	69,996	172,126	15%
Total Expenditures	**368,675**	**187,787**	**133,615**	**150,000**	**69,996**	**172,126**	**15%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026. Estimated CY 2026 reflects year-to-date activity.

EXPENDITURE ANALYSIS

Expenditures are proposed to increase 15% ($22,126), from $150,000 to $172,126, all in Other.

TIF #1 “OLD” DOWNTOWN FUND

Established: 1985 | Expired: 2020 | Fund: 400 | Status: Open until loan is repaid

The Old Downtown TIF covers the general area of the traditional Downtown. It was established in 1985, extended for an additional twelve years in 2008, amended in 2014 to exclude the newly created Locks TIF, and expired in 2020. Before expiration, the City Council adopted a resolution allocating the remaining fund balance to a collection of projects, most significantly streetscaping improvements. The Old Downtown TIF no longer generates new increment, but the remaining fund balance is being used to pay for those projects.

The TIF also holds an active loan, issued in 2000 for the Goldman/Renaissance Lofts project. The original loan amount is $130,000. Under the loan terms, the borrower makes interest-only payments until 2030, when a balloon payment for the remaining balance comes due. The Old Downtown TIF will close once that payment is received and the remaining funds are distributed to the affected taxing bodies. Until then, the TIF remains open and requires annual reporting to the Illinois State Comptroller’s Office.

TIF #1 Old Downtown Fund (400) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	3,666	—	—	—	—	—	—
Investments & Loans	142,813	58,835	21,198	—	12,241	—	—
Other	—	(1)	133,418	—	—	—	—
Total Revenue	**146,479**	**58,834**	**154,616**	**—**	**12,241**	**—**	**—**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

The TIF only received investment income. No property tax revenue is budgeted because the TIF expired in 2020 and no longer generates increment.

TIF #1 Old Downtown Fund (400) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Services	1,347,429	1,236,322	17,204	—	—	—	—
Programs	15,146	—	7,500	7,500	—	—	-100%
Other	455,658	54,964	2,642	15,605	—	—	-100%
Total Expenditures	**1,818,233**	**1,291,286**	**27,346**	**23,105**	**—**	**—**	**-100%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

Expenditures across the majority of funding objects will decrease as obligated TIF funds are expended on projects outlined in the December 2020 Resolution.

TIF #3 NORTH 11TH STREET FUND

Established: 2000 | Expires: 2035 | Fund: 401 | Status: Active

The North 11th Street TIF covers the 11th Street corridor from 5th Avenue to just south of 35th Avenue. It is up to four blocks wide at its northern end but narrows to two blocks wide at its southern end. The corridor is a mix of commercial and residential properties. It was originally established in 2000, extended an additional twelve years in 2023, and was amended in 2025 to exclude certain portions on the north end that were being incorporated into the North Port TIF. It is set to expire in 2035.

This TIF has been used to support a mix of business assistance programming and infrastructure improvement. This is in keeping with the redevelopment plan for this area which is broad and general purpose. A large focus has been placed on site assembly and site readiness activities. More recently, funds have also been allocated for housing rehabilitation programming. Going forward, increment is expected to increase only modestly unless substantial projects built on assembled sites in this area drive a sustainable increase in equalized assessed value (EAV).

TIF #3 North 11th Street Fund (401) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	432,169	476,755	—	505,292	364,721	663,367	31%
Investments & Loans	53,545	60,001	50,888	—	23,590	—	—
Sale of Fixed Assets	—	(1,049)	(202)	—	819	—	—
Transfers	540	—	—	—	—	—	—
Other	—	—	—	—	—	—	—
Total Revenue	**486,254**	**535,706**	**50,686**	**505,292**	**389,130**	**663,367**	**31%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

Property tax revenue is budgeted to increase 31% ($158,075), from $505,292 to $663,367, due to an increase in EAV.

TIF #3 North 11th Street Fund (401) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	52,489	58,710	61,803	63,324	49,764	68,743	9%
Services	2,825	218,720	17,297	91,300	66,876	8,700	-90%
Programs	26,623	35,604	2,215	85,000	81,084	327,724	286%
Other	185,863	30,000	20,104	230,200	60,214	200	-100%
Capital	—	—	—	—	—	30,000	NEW
Transfers	48,000	—	—	—	100,000	458,000	NEW
Miscellaneous	(1,673)	310	1,427	—	—	—	—
Total Expenditures	**314,126**	**343,344**	**102,845**	**469,824**	**357,938**	**893,367**	**90%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

Expenditures are proposed to increase 90% ($423,543), from $469,824 to $893,367, driven mainly by a $358,000 increase in Transfers to the North Port District Fund for the Rivertracks project. Capital has increased over CY 2026 with the inclusion of a slide for Denkmann Park in Ward 1 for CY 2027. Projects currently under development have not been brought to City Council for approval and are not included in the budget. Proposed expenditures exceed proposed revenues by $230,000. The Fund is healthy and will be able to accommodate all of the projects currently in development.

TIF #4 PARKWAY/I-280 ("CASINO") FUND

Established: 2004 | Expires: 2027 | Fund: 402 | Status: Active

The Casino TIF covers areas at the southeast and southwest corners of the intersection of I-280 and IL Route 92. The TIF is centered on what is now Bally's Casino. It was originally established in 2004 and amended in 2025 to include both the Casino West site and surrounding wetlands. It is set to expire in 2027.

This TIF was originally created to assist with the development of the casino property. It has subsequently been used to assist with renovations to the casino, improve surrounding infrastructure, and facilitate development on the Casino West site. Funds have also been allocated for wetland conservation efforts. Going forward, increment is expected to increase notably once development on the Casino West site drives a sustainable increase in equalized assessed value (EAV).

TIF #4 Parkway/I-280 Casino Fund (402) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	2,292,358	2,470,366	2,609,661	2,609,661	1,198,715	2,394,818	-8%
Investments & Loans	93,533	105,033	122,372	—	75,462	—	—
Transfers	371	—	—	—	—	—	—
Total Revenue	**2,386,262**	**2,575,400**	**2,732,033**	**2,609,661**	**1,274,177**	**2,394,818**	**-8%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

Property tax revenue is budgeted to decrease 8% ($214,843), from $2,609,661 to $2,394,818. Larger increases are expected as development on the Casino West site raises EAV.

TIF #4 Parkway/I-280 Casino Fund (402) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	33,609	30,812	32,239	33,336	25,811	35,373	6%
Services	4,105	2,440	154,731	8,000	192,492	77,980	875%
Programs	1,718,218	1,605,738	1,174,347	470,000	—	—	-100%
Capital	—	—	—	—	—	—	—
Other	564,261	—	—	—	—	—	—
Total Expenditures	**2,320,193**	**1,638,990**	**1,361,317**	**511,336**	**218,303**	**113,353**	**-78%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

Expenditures are proposed to decrease 78% ($397,983), from $511,336 to $113,353, primarily because Programs decreases by $470,000. A new development agreement supporting commercial development on the Casino West site has been executed and obligates an estimated $3 million. The expense will be brought forward for Council approval once the development is completed. Proposed revenue exceeds proposed expenditures by $2,281,465.

TIF #5 COLUMBIA PARK FUND

Established: 2007 | Expires: 2030 | Fund: 403 | Status: Active

The Columbia Park TIF covers an area bordered by the Sylvan Slough on the north, the Moline municipal border on the east, and the Iowa Interstate Railroad along the south. It was originally established in 2007 and is set to expire in 2030.

This TIF was created to facilitate the redevelopment of the former International Harvester Farmall industrial area. Reinvestment has assisted projects like McLaughlin Body Company, Hill & Valley Premium Bakery, and J&J Snack Foods. Going forward, increment is expected to increase as reinvestments in this area drive a sustainable increase in equalized assessed value (EAV).

TIF #5 Columbia Park Fund (403) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	475,076	586,169	629,813	620,636	353,491	703,021	13%
Rent & Royalties	2,000	—	—	—	—	—	—
Investments & Loans	15,731	21,563	—	—	2,902	—	—
Transfers	349	—	—	—	—	—	—
Total Revenue	**493,156**	**607,732**	**629,813**	**620,636**	**356,393**	**703,021**	**13%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

Property tax revenue is budgeted to increase 13% ($82,385), from $620,636 to $703,021, due to an increase in EAV. The CY 2026 budget of $620,636 was below actual CY 2025 collections of $629,813; the proposed amount is 12% above the CY 2025 actual.

TIF #5 Columbia Park Fund (403) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Personnel	32,982	35,686	37,111	38,060	29,543	40,833	7%
Services	10,083	2,000	2,118	5,000	128	5,000	1%
Programs	—	—	—	20,000	—	—	-100%
Debt Service	293,138	291,698	—	—	—	—	—
Other	82,600	300,000	300,000	350,000	675,393	894,326	156%
Total Expenditures	**418,803**	**629,383**	**339,229**	**413,060**	**705,064**	**940,159**	**128%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

Expenditures are proposed to increase 128% ($527,099), from $413,060 to $940,159, due to $544,326 more in Other for rebate payments and a $2,773 increase in Personnel. Proposed expenditures exceed proposed revenues by $237,138.

TIF #6 THE LOCKS FUND

Established: 2014 | Expires: 2037 | Fund: 404 | Status: Active

The Locks TIF is approximately a block and a half in size, carved out of the middle of the Old Downtown TIF and centered on the north side of the 2nd Avenue and 19th Street intersection. It was originally established in 2014 and is set to expire in 2037.

This TIF was created to facilitate the development of the Locks Apartments on a former parking lot site. It has also assisted with surrounding infrastructure improvements. This TIF may assist with further investment in properties like the Star Block. Going forward, increment is expected to gradually increase as reinvestments in this area drive a sustainable increase in equalized assessed value (EAV).

TIF #6 The Locks Fund (404) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	191,075	201,467	226,725	226,725	96,139	192,966	-15%
Investments & Loans	17,620	12,396	12,531	—	7,316	—	—
Total Revenue	**208,694**	**213,864**	**239,256**	**226,725**	**103,455**	**192,966**	**-15%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

Property tax revenue is budgeted to decrease 15% ($33,759), from $226,725 to $192,966, due to a decrease in EAV.

TIF #6 The Locks Fund (404) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Supplies	13,093	18,825	—	—	—	—	—
Services	2,158	201,317	2,191	4,500	128	27,500	511%
Programs	105,927	112,449	110,635	20,000	—	20,000	0%
Total Expenditures	**121,178**	**332,591**	**112,825**	**24,500**	**128**	**47,500**	**94%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

Expenditures are proposed to increase 94% ($23,000), from $24,500 to $47,500, as Services increased for CY 2027 due to an increase in Site Readiness expenses. Proposed revenue exceeds proposed expenditures by $145,466.

TIF #7 WATCHTOWER FUND

Established: 2014 | Expires: 2037 | Fund: 405 | Status: Active

The Watchtower TIF covers the site of the former Watchtower Plaza shopping center as well as the southern end of the 11th Street corridor up to 49th Avenue. It was originally established in 2014 and is set to expire in 2037.

This TIF was created to facilitate site assembly and site readiness activities on the former Watchtower Plaza site as well as a former mobile home park to the south. As of October 2026, the former remains undeveloped and the latter has only been partially redeveloped. This TIF is encumbered by substantial bond payments which make continued reinvestment in the area difficult. Going forward, increment is expected to increase only modestly unless substantial projects built on assembled sites in this area drive a sustainable increase in equalized assessed value (EAV).

TIF #7 Watchtower Fund (405) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	150,765	149,930	181,958	182,378	126,515	216,584	19%
Investments & Loans	2,509	3,983	5,508	—	3,551	—	—
Total Revenue	**153,275**	**153,913**	**187,466**	**182,378**	**130,066**	**216,584**	**19%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

Property tax revenue is projected to increase 19% ($34,206), from $182,378 in CY 2026 to $216,584 in CY 2027. The increase is anticipated to support continued redevelopment activities and debt obligations within the TIF district.

TIF #7 Watchtower Fund (405) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Services	3,886	4,870	6,077	9,800	128	5,000	-49%
Programs	90,353	95,192	102,713	120,000	—	140,000	17%
Debt Service	—	—	—	100,000	—	100,000	0%
Total Expenditures	**94,239**	**100,062**	**108,791**	**229,800**	**128**	**245,000**	**7%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

Total expenditures are proposed to increase 7% ($15,200), from $229,800 to $245,000. The increase includes an additional $20,000 for redevelopment programs, partially offset by a $4,800 reduction in services. Debt service remains unchanged at $100,000. Proposed expenditures exceed anticipated revenues by $28,416, which would require the use of available fund balance.

TIF #8 1ST STREET FUND

Established: 2015 | Closed: September 2025 (original expiration 2038) | Fund: 406 | Status: Closed

The 1st Street TIF covered approximately 1st to 2nd Street and 6th to 18th Avenue. It was originally established in 2015 and was closed in September 2025, well before its official expiration in 2038.

This TIF was created to facilitate site assembly and site readiness activities at and around the former Servus Rubber Factory, later known as the Norcross site. Due to ongoing legal issues pertaining to the demolition of the facility, the TIF failed to perform and a negative fund balance was the result. The negative fund balance was addressed by transferring funds out of the adjacent Century Woods TIF. The closure of the TIF was driven by its failure to generate increment and drive a sustainable increase in equalized assessed value.

TIF #8 1st Street Fund (406) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	12,144	19,724	28,249	28,302	32,840	—	-100%
Investments & Loans	30	48	38	—	129	—	—
Transfers	—	—	32,596	—	—	—	—
Total Revenue	**12,174**	**19,772**	**60,883**	**28,302**	**32,969**	—	**-100%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

The TIF is closed so no revenue is proposed for CY 2027.

TIF #8 1st Street Fund (406) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Services	12	—	167	5,000	128	—	-100%
Programs	90,353	—	—	—	—	—	—
Other	—	—	—	—	—	—	—
Total Expenditures	**90,365**	**—**	**167**	**5,000**	**128**	**—**	**-100%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

No expenditures are proposed for CY 2027, compared to $5,000 budgeted for services in CY 2026 representing a 100% reduction in budgeted expenditures.

TIF #9 CENTURY WOODS FUND

Established: 2018 | Expires: 2041 | Fund: 407 | Status: Active

The Century Woods TIF is limited to the Century Woods apartment complex (previously known as Arsenal Courts), located between the Centennial Expressway and 5th Street. It was originally established in 2018 and is set to expire in 2041.

This TIF was created to facilitate the renovation of the apartment complex and maintain affordable housing units. The redevelopment agreement was with Millennia Housing Development, Ltd. Due to the global Covid-19 pandemic and legal issues, the project was slow to move forward and the developer defaulted on their development agreement with the City. Since that time, the City has been working to establish a new path forward with a successor developer. As of October 2026, that has not been finalized. While no funds have been used for renovation activity, some funds were transferred into the adjacent 1st Street TIF in order to bring it to a zero balance prior to its closure. Other funds were used to support the resurfacing of 5th Street which provides the only access into the Century Woods apartment complex. Going forward, increment is expected to increase only modestly unless a future renovation project drives a sustainable increase in equalized assessed value (EAV).

TIF #9 Century Woods Fund (407) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	252,740	283,679	298,342	298,341	165,915	331,830	11%
Investments & Loans	38,999	47,507	51,235	—	28,217	—	—
Total Revenue	**291,739**	**331,187**	**349,577**	**298,341**	**194,133**	**331,830**	**11%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

Property tax revenue is proposed to increase 11% ($33,489) from $298,341 to $331,830, reflecting an anticipated increase in equalized assessed value (EAV).

TIF #9 Century Woods Fund (407) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Services	2,213	2,115	2,383	70,000	137,874	142,564	104%
Programs	—	—	—	220,000	—	—	-100%
Transfers	—	—	32,596	—	—	—	—
Total Expenditures	**2,213**	**2,115**	**34,979**	**227,000**	**137,874**	**142,564**	**-37%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

Total expenditures are proposed to decrease 37% ($84,436) from $227,000 to $142,564. The decrease is primarily attributable to the elimination of $220,000 in program expenditures. No housing rehabilitation project has been completed as of October 2026 and no Program funds were spent in CY 2022 through CY 2025. Proposed revenues exceed expenditures by $189,266.

TIF #10 HEATHER RIDGE FUND

Established: 2018 | Expires: 2041 | Fund: 408 | Status: Active

The Heather Ridge TIF is limited to the Heather Ridge apartment complex, located at the southeast corner of 92nd Avenue West and 14th Street West. It was originally established in 2018 and is set to expire in 2041.

This TIF was created to facilitate the renovation of the apartment complex and maintain affordable housing units. The redevelopment agreement was with Millennia Housing Development, Ltd. Due to the global Covid-19 pandemic and legal issues, the project was slow to move forward and the developer defaulted on their development agreement with the City. Since that time, the City has been working to establish a new path forward with a successor developer. As of October 2026, that has not been finalized. Going forward, increment is expected to increase only modestly unless a future renovation project drives a sustainable increase in equalized assessed value (EAV).

TIF #10 Heather Ridge Fund (408) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	163,765	190,062	211,972	215,288	116,370	232,740	8%
Investments & Loans	16,664	22,186	26,541	—	16,113	—	—
Total Revenue	**180,429**	**212,247**	**238,513**	**215,288**	**132,484**	**232,740**	**8%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

Property tax revenue is proposed to increase 8% ($17,452) from $215,288 to $232,740, reflecting an anticipated increase in equalized assessed value (EAV).

TIF #10 Heather Ridge Fund (408) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Services	2,158	2,115	2,808	7,000	128	5,000	-29%
Programs	—	—	—	100,000	—	—	-100%
Total Expenditures	**2,158**	**2,115**	**2,808**	**107,000**	**128**	**5,000**	**-95%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

Total expenditures are proposed to decrease 95% ($102,000) from $107,000 to $5,000. The decrease reflects the elimination of $100,000 in budgeted program expenditures and a $2,000 reduction in services. No housing rehabilitation project has been completed as of October 2026, and no Program funds were spent in CY 2022 through CY 2025. Proposed revenues exceed expenditures by $227,740.

TIF #11 NEW DOWNTOWN FUND

Established: 2024 | Expires: 2047 | Fund: 409 | Status: Active

The New Downtown TIF covers the general area of the traditional Downtown. It is the successor to the Old Downtown TIF, which was established in 1985 and expired in 2020. This TIF was established in 2024 after it was determined that there remained an ongoing need for tax increment financing to facilitate redevelopment. It is set to expire in 2047.

Increment only became available in late 2025. The CY 2027 budget proposes using it to support a mix of business assistance programming and infrastructure improvement, in keeping with the redevelopment plan for this area, which is broad and general purpose. Going forward, increment is expected to gradually increase as reinvestments in this area drive a sustainable increase in equalized assessed value (EAV).

TIF #11 New Downtown Fund (409) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	—	—	205,436	562,097	484,252	945,619	68%
Investments & Loans	—	—	2,672	—	4,750	—	—
Total Revenue	**—**	**—**	**208,109**	**562,097**	**489,002**	**945,619**	**68%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

Increment first became available in late 2025. Property tax revenue is budgeted to increase 68% ($383,522), from $562,097 to $945,619, largely due to the completion of the Federal building.

TIF #11 New Downtown Fund (409) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Supplies	—	—	10,672	—	—	10,000	NEW
Services	—	—	—	90,800	65,743	780,250	759%
Programs	—	—	—	200,000	62,066	212,500	6%
Other	—	—	—	100,200	—	275,200	175%
Total Expenditures	**—**	**—**	**10,672**	**391,000**	**127,809**	**1,277,950**	**227%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

Expenditures of $1,277,950 are proposed for CY 2027, compared with $391,000 budgeted for CY 2026: Supplies of $10,000, Services of $780,250, Other of $275,200 and Programs of $212,500. $200,000 plus a 15% contingency (totaling $75,000) has been included in the CY 2027 budget for replacing windows at the Downtown Library. Proposed revenue exceeds proposed expenditures by $332,331.

TIF #12 NORTH PORT FUND (“North Port TIF”)

Established: 2026 | Expires: 2049 | Fund: 410 | Status: Active

The North Port TIF covers the general area of the western industrial corridor north of the Rock River, following the Iowa Interstate Railroad. It was established in 2026 and is set to expire in 2049.

This TIF was established to help facilitate implementation of the Rock Island Port District Master Plan. Increment has not yet become available because the TIF is new. It is expected to become available in 2027.

TIF #12 North Port Fund (410) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Property Taxes	—	—	—	—	—	184,401	NEW
Investments & Loans	—	—	—	—	927	—	—
Transfers	—	—	—	100,000	100,000	458,000	358%
Total Revenue	**—**	**—**	**—**	**100,000**	**100,927**	**642,401**	**542%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

Revenue is proposed to increase 542% ($642,401), from $100,000 to $642,401. Staff has estimated the amount of increment the North Port District will receive in CY 2027.

TIF #12 North Port Fund (410) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Services	—	—	—	3,578	3,578	55,000	1437%
Other	—	—	—	96,422	4,000	587,401	509%
Total Expenditures	**—**	**—**	**—**	**100,000**	**7,578**	**642,401**	**542%**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

Expenditures are proposed to increase 542% ($542,401), from $100,000 to $642,401: Services of $55,000 and Other of $587,401. Only $7,578 is estimated to be spent in CY 2026.

PARKWAY/I-280 BUSINESS DEVELOPMENT DISTRICT FUND (“Casino BDD”)

Established: 2025 | Expires: 2048 | Fund: 417 | Status: Active

The Casino BDD covers the same area as the Casino TIF. It was established in 2025 and is set to expire in 2048. It provides complementary incentives alongside the existing Casino TIF.

The proposed development of the Casino West site was a major catalyst. Revenue for this BDD comes from sales taxes generated in the district and is expected to increase, especially after the Casino West project is complete.

Parkway/I-280 Business Development District Fund (417) – Revenue							
Revenue Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Sales Taxes	—	—	26,210	—	27,748	300,000	NEW
Investments & Loans	—	—	51	—	552	—	—
Total Revenue	**—**	**—**	**26,261**	**—**	**28,301**	**300,000**	**NEW**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

REVENUE ANALYSIS

Sales tax revenue is budgeted at $300,000 for CY 2027, compared with $27,748 estimated for CY 2026 and $26,210 received in CY 2025. This is being driven by the Casino West development project: a cannabis dispensary, convenience store, and gas station. Because no sales tax revenue was budgeted for CY 2026, the change is shown as NEW. The proposed amount is nearly 11 times the CY 2026 estimate.

Parkway/I-280 Business Development District Fund (417) – Expenditures							
Expenditure Category	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Change**
Services	—	—	—	—	—	—	—
Total Expenditures	**—**	**—**	**—**	**—**	**—**	**—**	**—**

Note: % Change compares Proposed CY 2027 to Budget CY 2026.

EXPENDITURE ANALYSIS

No expenditures are budgeted for CY 2027. Proposed revenue of $300,000 will be added to fund balance. A majority of revenues will eventually be paid out to the developer of the Casino West site as part of a development agreement.

HOUSING & COMMUNITY DEVELOPMENT LOAN FUNDS

The funds included in this section involve various loan/grant programs offered by the City of Rock Island. These funds are managed by the Community and Economic Development Department. The revenue is typically generated from loan principal and interest payments received from loan recipients. The expenses include loan administration costs as well as the origination of new loans made annually each year. The Brownfield Revolving Loan Fund receives grant revenue which is then used on eligible project costs in accordance with EPA standards.

The Housing & community Development Loan Funds consist of the following:
CDBG Loan Programs Fund (581)
CIRLF Loan fund (584)

CDBG LOAN PROGRAMS FUND

The CDBG Loan Programs fund was established to represent the activity of the CDBG homeowner rehabilitation programs offered by the City of Rock Island. This fund records the repayable rehabilitation loans offered to Rock Island citizens. The revenue reflects payments received from previous loan recipients. The expenditures represent the payments made to finance new rehabilitation projects for low- to moderate-income citizens in accordance with HUD regulations.

CDBG LOAN PROGRAMS FUND REVENUES

CDBG Loan Programs Fund (525) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimate CY 2026**	**Proposed CY 2027**	**% Var**
Investments & Loans	1,779	1,228	-	-	1,124	-	---
Total Fund	**1,779**	**1,228**	**-**	**-**	**1,124**	**-**	**---**

REVENUE ANALYSIS

The Neighborhood Housing Program no longer provides payable loan assistance to clients. Funds are still being received for the outstanding payable loans that were entered into prior to 2018. Revenue is expected to be received for up to another three years when the last of the payable loans are repaid.

CDBG LOAN PROGRAMS FUND EXPENDITURES

CDBG Loan Programs Fund Expenditure / Comm & Econ Development - Neighborhood Redevelopment							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimate CY 2026**	**Proposed CY 2027**	**% Var**
Services	2,784	1,206	5,000	5,000	5,000	-	-100%
Transfers	4,440	4,596	4,757	4,757	4,757	4,923	3%
Contingency / Bad Debt	39,355	-	-	-	-	-	---
Total Department	**46,579**	**5,802**	**9,757**	**9,757**	**9,757**	**4,923**	**-50%**

EXPENDITURE ANALYSIS

Although this Fund is no longer initiating loans there are still expenditures in the form of bank administration fees that are incurred on a monthly basis that are paid from the Fund.

CIRLF LOAN FUND

The Commercial/Industrial Revolving Loan Fund (CIRLF) is part of the City's CDBG program. This program provides repayable loans to citizens with business located in the City of Rock Island. The revenue reflects payments received from previous loan recipients. The expenditures represent costs associated with financing new CIRLF projects with the goal of creating jobs that are available to low- and moderate-income citizens working within the City of Rock Island.

CIRLF LOAN FUND REVENUES

CIRLF Loan Fund (527) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimate CY 2026**	**Proposed CY 2027**	**% Var**
Investments & Loans	39,731	38,573	-	-	27,795	-	---
Total Fund	**39,731**	**38,573**	**-**	**-**	**27,795**	**-**	**---**

REVENUE ANALYSIS

The fund continues to receive revenue from outstanding loan payments.

CIRLF LOAN FUND EXPENDITURES

CIRLF Loan Fund Expenditure / Comm & Econ Development - Economic Development							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimate CY 2026**	**Proposed CY 2027**	**% Var**
Services	3,159	219,732	38,262	38,262	30,027	3,000	-92%
Other	-	-	-	-	-	-	---
Programs	(4)	(77)	125,000	125,000	-	-	-100%
Contingency	(58,026)	(101,591)	-	-	-	-	---
Total Department	**(54,871)**	**118,064**	**163,262**	**163,262**	**30,027**	**3,000**	**-98%**

EXPENDITURE ANALYSIS

The program issued loans in CY 2025, but was placed on hold for CY 2026.

ECONOMIC DEVELOPMENT DEPARTMENT

2027 Budget Summary

Introduction
The Economic Development Department is responsible for guiding, facilitating, and implementing economic development initiatives consistent with the City's long-term plans and City Council objectives. The Department through the various programs and initiatives works to create a business friendly and diverse economic environment

Staffing Levels
The Economic Develop Department is staffed by and Economic Development Director and Economic Development Manager. The staff is supported by outside partners including Grow Quad Cities, the Downtown Rock Island Alliance, Westend Revitalization and Visit Quad Cities.

Focus Areas
The Economic Development staff will focus on the following core activities:

- Industrial Site Development: Focusing on the Sunset South, former Campbell's Complex, and RiverTracks sites.
- Corridor Redevelopment: Target areas include 14th Street, 18th Street, 11th Avenue, and Blackhawk Road.
- Downtown Redevelopment: Attracting market-rate housing and initiating construction on the Fresh Films buildings.
- Film Office Support: Assisting the Film Office with ongoing efforts.
- Bally West Development: Ensuring a successful opening.

Capital Improvement Plan Projects
The Economic Development Department will be involved in significant capital investments; however, Economic Development staff will rarely be the point on capital projects.

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Economic Development							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	162,631	177,749	351,835	362,908	247,358	380,701	5%
Supplies	13,160	18,825	11,269	2,600	31	12,600	385%
Services	1,716,136	2,440,581	698,335	575,985	742,453	1,449,096	152%
Other	2,264,095	1,355,503	1,154,640	1,476,465	1,145,196	2,802,011	90%
Programs	2,322,143	2,482,730	1,722,489	1,289,000	151,513	754,224	-41%
Capital	-	-	-	-	-	30,000	NEW
Debt Service	1,074,790	1,738,959	1,442,451	1,474,809	1,474,809	1,476,327	0%
Transfers	1,478,796	2,091,132	2,046,170	1,951,054	1,951,054	1,960,167	0%
Contingency	(61,527)	(99,525)	254,189	-	-	-	---
Total Department	**8,970,224**	**10,205,955**	**7,681,378**	**7,132,821**	**5,712,413**	**8,865,126**	**24%**

Total Department Expenditures by Fund / Economic Development							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
General Fund	1,159,170	1,478,772	1,054,448	946,455	514,866	958,468	1%
Debt Service	784,314	1,449,471	1,444,458	1,377,076	300,278	1,378,335	0%
TIF District #1 - old Downtown	1,818,233	1,291,928	22,061	15,605	-	-	-100%
TIF District #3 - N 11th St	306,799	357,844	94,427	460,938	156,883	426,197	-8%
TIF District #4 - Bally's	2,312,868	1,631,095	1,352,899	502,450	189,436	104,183	-79%
TIF District #5 - Columbia Park	418,803	629,383	339,229	413,060	702,152	940,159	128%
TIF District #6 - The Locks	121,178	332,591	112,825	24,500	128	47,500	94%
TIF District #7 - Watchtower	94,239	100,062	108,791	229,800	128	245,000	7%
TIF District #8 - 1st Street	12	-	167	5,000	128	-	-100%
TIF District #9 - Century Woods	2,213	2,115	34,979	227,000	137,692	142,564	-37%
TIF District #10 - Heather Ridge	2,158	2,115	2,808	107,000	128	5,000	-95%
TIF District #11 - new Downtown		-	10,672	391,000	126,809	1,277,950	227%
North Port District TIF	-	-	-	-	3,578	642,401	NEW
Business District	-	-	-	-	-	-	---
Downtown SSA	155,306	310,612	310,612	310,683	310,683	310,683	0%
Comm Dev	699,471	866,777	753,894	594,445	428,084	583,840	-2%
CDBG Grant	368,675	187,787	133,615	150,000	69,996	165,519	10%
Economic Development	-	-	-	-	-	250,000	NEW
Gaming	781,652	1,447,262	1,370,830	1,374,809	300,278	1,376,327	0%
CIRLF Loan	(54,867)	118,141	534,663	3,000	659	11,000	267%
Total Department	**8,970,224**	**10,205,955**	**7,681,378**	**7,132,821**	**3,241,906**	**8,865,126**	**24%**

INFORMATION TECHNOLOGY DEPARTMENT



DEPARTMENT OVERVIEW

Effective CY 2027, the Information Technology Department will be managed by an Information Technology (IT) Manager. The IT Manager will report to the Assistant City Manager. The department is staffed with five additional employees; one Network Administrator, one System Administrator, and three Information Specialist-I. The department's activities are defined in two cost centers, Administration and Information Services that provide information & telecommunications service and support through a team approach with centralized management.

ORGANIZATIONAL STRUCTURE

The department activities are defined in five cost centers organized into two divisions: Administration and Services. The IT Manager oversees each division. The department currently has six full time employees. The various activities of the IT Department are reported within four funds.

PROGRAM CHANGES

IT is expecting to move forward with a new Voice over IP phone system for CY 2027.

CAPITAL EXPENDITURES

No capital expenditures budgeted.

USE OF GAMING FUNDS

There is no planned use of gaming funds during CY 2027 for Information Technology.

MISSION STATEMENT

The Information Technology Department mission is to deliver exceptional value and customer service through the deployment and support of innovative technologies in a public service environment.

ACCOMPLISHMENTS

- Supported the implementation of the New Tyler ERP modules to include:
  - HRIS
  - Financial Modules
  - Time and Attendance Software
  - Utilities Billing
  - Licensing and Permitting

- Implemented two factor authentications for all staff for the login processes for Google Workspace
- Partnered with Factor Technologies to provide network administration monitoring assistance and IT Management guidance.
- Completed the replacement of two core switches.
- Completed the installation of a new City Firewall. Built in redundant coverage by installing two firewalls to ensure continuous coverage if one system fails.
- Completed RFP process for a new citywide phone system.
- Responded to over 3,500 helpdesk requests for technology assistance during the last year. This is an estimate due to the changing of ticketing system to NinjaOne in April.
- Continued working with the Police Department, Park & Recreation, and Public Works to install several new security cameras at a variety of locations throughout the City of Rock Island.
- Installed new technology devices to support the expansion of the City's support of the RIA.
- Partnered with local businesses to expand Internet access and city fiber use.

GOALS AND OBJECTIVES

- Completion of the Metro net telephone system installation. Ensure all staff are trained on the functionality of the system.
- Implementation of the Knowb4 phishing software. This includes training, email monitoring, and simulated phishing campaigns to identify cyber security weaknesses.
- Investigate and determine best approach to implement two factor system login procedures for staff members.
- Completion of server review to determine the appropriate server capacity for on premise server replacements. This will include the transfer of several items from local server space to cloud based storage.
- Creation and fulfillment of IT hardware replacement schedule. The schedule should look out across multiple years to provide a stable replacement process for IT items.
- Completion of staffing needs including the hiring of the IT Manager opening. Ensure all employees are onboarded appropriately.
- Development of a cross training schedule to ensure redundant coverage of critical IT services. Reduce the risk of one staff person bench weaknesses.
- Creation of development plans to ensure the professional growth of IT staff.
- Deliver timely and effective responses to customer requirements through teamwork.
- Provide vision, leadership, and a framework for evaluating emerging technologies in a timely and cost-effective manner.
- Provide a secure and reliable communication and computer infrastructure on which to efficiently conduct City business driven towards innovation and ecological excellence.
- Build and maintain partnerships with all City departments, appropriate regional non-profits, and the community, to improve municipal operations, enhance the community image, and promote Rock Island as a progressive community.
- Develop and maintain technically skilled staff that is competent in current and emerging information technology.
- Provide citizens, the business community, and City staff with convenient access to appropriate information and services through technology.
- Effectively communicate information about plans, projects and achievements to City staff and customers.
- Ensure effective technical and fiscal management of the Department's operations, resources, technology projects, and contracts

PERFORMANCE MEASURES

Performance Measures - Information Technology				
Indicator	**Actual CY 2024**	**Actual CY 2025**	**Estimated CY 2026**	**Proposed CY 2027**
System Users supported	741	742	742	750
Helpdesk requests	3,067	3,100	4,500	4,000
Locations/Sites supported	71	71	71	72
Hardware items maintained	1,978	1,988	2,000	2,200
Helpdesk requests completed	3,051	2,910	4,455	3,960
% of helpdesk requests completed	99.5%	93.9%	99%	99%

DIVISION OVERVIEW

INFORMATION TECHNOLOGY ADMINISTRATION

IT Administration serves as a resource for all City departments to build consensus on strategic technology direction and handles multiple technology related issues. The IT Director supervises a staff of five in the delivery of technology and support.

INFORMATION TECHNOLOGY SERVICES

Information Services provides information systems, helpdesk, and telecommunications services through a team approach with centralized management. The focus of this cost center is to provide helpdesk and customer service to system users as needed; to empower workers with quality information on demand; and to enable informed decisions in a shorter period of time.

DEPARTMENT STAFFING

Department Staffing / Information Technology							
Staffing:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**Diff. (fte)**
IT Director (0)	1.00	1.00	1.00	1.00	1.00	0.00	(1.00)
IT Manager (1)	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Network Administrator (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
System Administrator (1)	0.00	0.00	0.00	1.00	1.00	1.00	0.00
Info. Specialist II (0)	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Info. Specialist I (3)	2.00	2.00	2.25	3.00	3.00	3.00	0.00
Total Staffing (6)	**5.00**	**5.00**	**5.25**	**6.00**	**6.00**	**6.00**	0.00

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Information Technology							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	603,743	628,391	673,819	712,819	324,860	588,899	-17%
Supplies	80,059	39,582	156,489	160,500	160,334	231,500	44%
Services	550,733	555,344	565,756	761,276	654,723	581,178	-24%
Other	34,085	31,870	61,873	93,980	46,543	93,980	0%
Capital	-	266,850	392,368	-	124,989	-	---
Total Department	**1,268,619**	**1,522,036**	**1,850,305**	**1,728,575**	**1,311,448**	**1,495,557**	**-13%**

Total Department Expenditures by Fund / Information Technology							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
General Fund	1,245,176	1,179,460	1,780,833	1,728,575	1,307,700	1,495,557	-13%
Gaming	-	-	-	-	-	-	---
ARPA	23,443	342,576	69,472	-	-	-	---
Total Department	**1,268,619**	**1,522,036**	**1,850,305**	**1,728,575**	**1,307,700**	**1,495,557**	**-13%**

INFORMATION TECHNOLOGY DEPARTMENT

The General Fund for CY 2027 will fund 100% of the Information Technology (IT) Department.

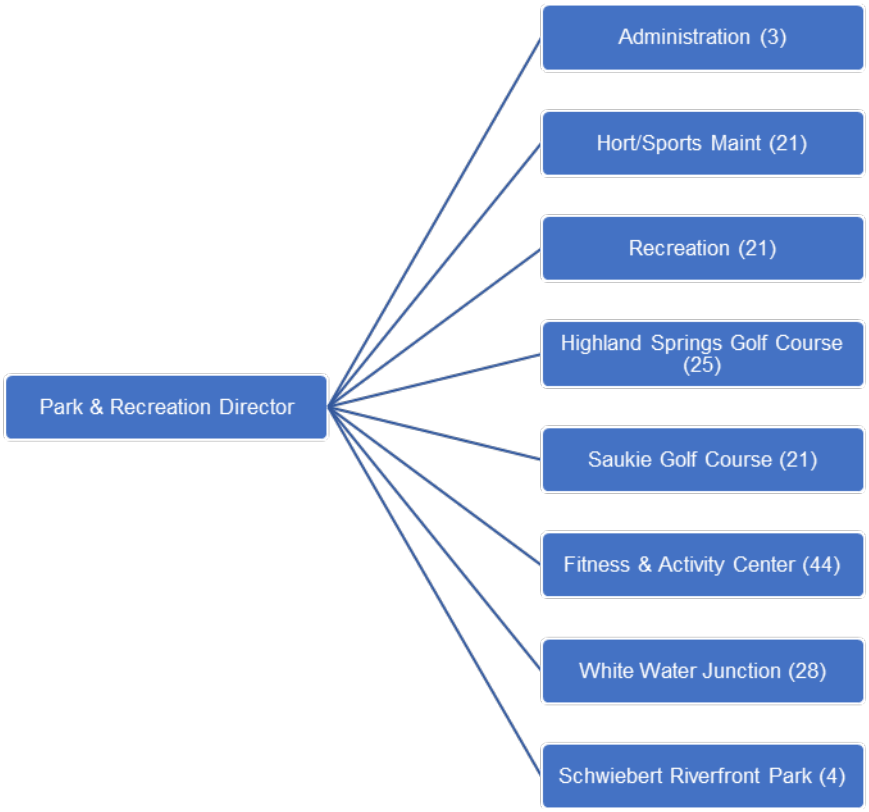
INFORMATION TECHNOLOGY SERVICES EXPENDITURES

General Funds Expenditure / Information Technology							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	603,743	628,391	673,819	631,890	324,860	588,899	-7%
Supplies	80,058	39,582	156,489	169,300	150,241	231,500	37%
Services	527,290	479,487	496,284	859,351	632,901	581,178	-32%
Other	34,085	31,870	61,873	93,980	43,211	93,980	0%
Capital	-	130	392,368	124,989	124,989	-	-100%
Total Department	**1,245,176**	**1,179,460**	**1,780,833**	**1,879,509**	**1,276,201**	**1,495,557**	**-20%**

EXPENDITURE ANALYSIS

Overall IT services expenditures are budgeted down 20% due to costs related to software maintenance and personnel adjustments. There is a 7% decrease in personnel costs due to the proposed restructure from IT Director to IT Manager in CY 2027. Services are down 32% due to reduced software needs. CY 2026 contained both legacy software and Tyler maintenance costs, while CY 2027 only has Tyler maintenance service costs.

PARKS & RECREATION DEPARTMENT



DEPARTMENT OVERVIEW

The Park and Recreation Department maintains the City's open space lands and building facilities and implements cultural, physical, and recreation programs. There are 30 plus locations which include the Rock Island Fitness and Activity Center (RIFAC), Hauberg Estate, Whitewater Junction, Highland Springs and Saukie Golf Courses, Schwiebert Riverfront Park, Douglas Park, Lincoln Performing Arts Structures, Longview Gardens and Greenhouses, Sunset Park, Entryways, Municipal Landscape areas in the downtown and a variety of parks and playgrounds.

ORGANIZATIONAL STRUCTURE

The Department is staffed by 17 full time employees and 212 part time employees. Functions are divided into Administration, Golf, Horticulture/Sport Maintenance and Recreation. Recreational programming is provided by professional staff supplemented by part time and volunteer workers. The staff within the department holds various professional certifications to carry out mandated tasks associated with operating the facilities.

PROGRAM CHANGES

A number of new programs have been added

- Adaptive Swim Lessons
- Expanded Senior Activities
- Intro Fitness Classes
- Kid Pitch Baseball

- Spring Forward Summer Sports Camps, Swim, and First Tee
- Toddler Art Classes
- Neighborhood Park Events
- Neighborhood Park Sports Programming
- Outdoor Fitness Programs
- Several Mini Sport Camps
- Several Mini Day Camps
- Special Needs Adaptive Programming

MISSION STATEMENT

The mission of the Park and Recreation Department is to enrich the quality of life for our community through exceptional recreational and park experiences.

ACCOMPLISHMENTS

- Completed the relocation of Eleanor Wallace Dog Park from Hasselroth to Mel McKay.
- Completed phase 1 of the lagoon restoration in Longview Park.
- Completed the north boat ramp and parking lot in Sunset Park.
- Developed the Financial Assistance Fund with the Park Foundation. Provided access to programming to dozens of families.
- Completed the new ADA pavilion at Highland Springs Golf Course.
- Interdepartmental Cooperation – HUD, CDBG, Maintenance, all other city departments
- Conducted prescribed burns in several areas.
- Cleaned up a lot of the naturalized areas within Longview Park.
- Refurbished the disc golf course in Longview Park.
- Expanded the internship program to include Golf, Special Events, Fitness and Youth Community Recreation in addition to the existing Sports Intern.
- Completed phase 1 of the restoration of the conservatory in Longview Park.
- Continued to improve Douglas Park.
- Completed the annual shutdown of RIFAC for maintenance work.
- Successfully absorbed two fulltime positions to reduce expenses.
- Completed several grant applications for next year.

GOALS AND OBJECTIVES

- **Regional Collaboration for Reduced Cost of Service Delivery:**

  Douglas Park: Continued collaboration with the Friends of Douglas Park, Bush Turf, State of Illinois and other funding sources. Programming partnerships are being developed with other agencies to ensure all children have access to programming.

  Hauberg Estate: Continue the collaboration with the Friends of Hauberg (FOH). Refurbished the Carriage House for rentals and fundraising opportunities. Collaborate with the FOH for grants, donations and fundraising efforts.

  City of Moline: Continue collaborating with Moline Parks & Recreation to offer additional programming and special events. Conduct program analysis to identify opportunities.

  Rock Island County Forest Preserve / Black Hawk State Park: Continue to collaborate with the RI County Forest Preserve & Black Hawk State Park to conduct controlled burns.

  River Action: Collaborate with River Action to raise funds for naturalized areas.

First Tee Quad Cities: First Tee programming reached an all-time high in the 2026 season at Highland Springs. The Assistant Director and Parks & Recreation Director serve as First Tee board members.

Rock Island/Milan School District: LEAD programming with Eugene Field and several camps and clinics with Spring Forward. Golf practice and tournaments were held at the golf courses. Cross country meets were held at Saukie. All of these programs continue to grow.

State of Illinois: OSLAD and PARC Grant funding for various projects.

- **Planning Goals**

Parks: Maintain safe, clean and user-friendly parks. Address broken, damaged and blighted park elements. Continue to work with Public Works to improve amenities that are in line with the Department's strategic plan.

Recreation: Develop a robust and diverse program/event offering. Be on the forefront of programming trends. Utilize resources effectively and identify strategic partners. Develop programs and events with regional attraction. Reduce financial and travel barriers for underserved populations in Rock Island.

Facilities: Develop a realistic capital improvement plan. Utilize progressive marketing, pricing and promotions to attract customers. Seek strategic partnerships and alternative funding for facility upgrades.

PERFORMANCE MEASURES

Performance Measures - Parks & Recreation				
Indicator	**Actual CY 2024**	**Actual CY 2025**	**Estimated CY 2026**	**Proposed CY 2027**
Attendance at facilities	232400	250,259	250,424	250,000
Recreation memberships (RIFAC, Whitewater, Golf)	4392	4,604	4,681	4500
Rounds of Golf at Saukie and Highland Springs	49865	60,309	61,023	60,000
Number of registrations for programs	9780	11,067	10,800	11,000
Number of rentals at facilities	757	785	790	800

DIVISION OVERVIEW

PARKS ADMINISTRATION

Parks and Recreation Administration directs operations for the Parks and Recreation Department which includes responsibility for Parks, Recreation, Golf, Aquatic and RIFAC Divisions. Functions include staff support, strategic planning, budget, policy, accounting, payroll, accounts payable and public information. Administrative staff also carry out "representation" duties for the City on special project responsibilities that impact more than just the Department. Note: all of the depreciation for the parks, insurance premiums and internal charges for services are recorded in Administration. In the past, Administration was offset by revenue generated by Department fees and tax support. While the Parks Department continues to generate revenue at three times the national average for park agencies (NRPA), our tax support has not kept up with inflation and unfunded mandates over the last 10 years. This has put a tremendous strain on an otherwise over achieving operation.

If funding levels will remain the same, it is recommended to identity a qualified third party to develop a full comprehensive plan for the department by engaging the community, stakeholders and conducting a full programming and facility analysis that can be presented to the City Council.

Administration is staffed by the (95%) Executive Director, (100%) Administrative Office Manager and (50%) Assistant Director.

PARKS HORTICULTURE AND SPORTS FIELD MAINTENANCE

The Parks Horticulture comprises of the Chief and Assistant Horticulturist and provides services which maintain landscaping grounds, floral displays for all the parks, entry points to the city and municipal areas. Seasonal workers are brought in during the warm months to supplement maintenance of these areas. Sport Maintenance is staffed by one fulltime employee and minimal seasonal staff. They maintain all sport facilities in the city.

RECREATION PROGRAMS

The Recreation Programs budget consists of General Recreation and Camps. The recreation managers implement the programs, marketing, budget and staff all leisure programs and activities sponsored by the Parks and Recreation Department. These activities include all age groups and everything from special events to special interest programming. Many of these programs are held at various locations including RIFAC and several parks. The Recreation Division partners with many agencies that service underserved populations. Adaptive programing is growing very fast. This is an area we will continue to grow.

Staffing includes: (50%) Assistant Director, (100%) Community Recreation Manager, (67%) Sport Manager, (20%) Marketing Manager. In addition (100%) Sport Field Lead Maintenance Employee, (50%) of the Front Office Manager and the rest of the staffing is made up of part time workers.

WHITEWATER JUNCTION AQUATIC CENTER

Whitewater Junction is the Family Aquatic Center for Rock Island. The facility provides a zero-depth pool edge, 2 water slides, 2 drop slides, geysers, concessions, and splash "toys". Programs include open swims, lessons, special events, game days, and rentals.

Staffing includes (25%) Facilities Manager, (20%) Marketing Manager and the rest are part time employees made up of cashiers, ticket takers, concession workers, lifeguards, and instructors.

HIGHLAND SPRINGS GOLF COURSE

Highland Springs is a full-service golf course stretching from 5,154 yards to over 6,800 yards from the four sets of tees. It offers many diverse challenges, such as large undulating greens, numerous sand bunkers, deep ravines, and mature trees. Several water hazards and naturalized roughs come into play that provides quality golf. Amenities include a Clubhouse, Driving Range, Practice Area / Short Course, Pro Shop, Beverage Cart; GPS cart location, Snack Bar with beer and spirit sales, and a pavilion used by private rentals/outings.

Staffing includes (100%) Highland Golf Superintendent, (20%) Marketing Manager and the rest are seasonal maintenance workers or clubhouse personnel.

SAUKIE GOLF COURSE

Saukie Golf Course is Rock Island's executive length (approximately 5,000 yards/par 66) golf course. The terrain is rolling with hundreds of mature oak trees and deep ravines. Cross country skiing is allowed during the winter months with 4" of snow or more. It is a well-maintained course with the target group of golfers looking for a good golfing experience at a fair value. The core group of golfers has been residents

within Rock Island and the west side of Moline as well as seniors, ladies and youth, however Saukie has been able to expand on this with bundling of the course fee and the cart. Staffing includes (100%) Saukie Golf Superintendent, (20%) Marketing Manager and the rest are seasonal maintenance workers or clubhouse personnel.

GOLF PRO SHOP

The Golf Pro Shop department has been allocated to Highland Springs and Saukie Golf Courses respectively and will no longer be utilized in this category going forward.

RI FITNESS & ACTIVITY CENTER

The Rock Island Fitness and Activity Center (RIFAC) is a recreational, fitness and program facility serving Rock Island residents and surrounding communities. RIFAC is supported by revenue generated from membership fees, program fees, private rentals and some tax supported funds for the recreation portion of programming. Programming includes sport league offerings, pre-school, fitness and swimming classes in addition to opportunities for personal fitness programs. This recreational facility provides self-esteem, physical and social benefits to its participants and the community. RIFAC offers a sliding scale for membership based on income.

Staffing consists of (50%) Front Office Manager, (33%) Sports Recreation Manager, (75%) Facilities Manager, (20%) Marketing Manager, (7) seven full time Preschool Teachers and the rest are part time workers who guard the pool, supervise the facility or take registrations each day.

SCHWIEBERT RIVERFRONT PARK

Schwiebert Riverfront Park is a daily use and special event location along the Mississippi River waterfront. The outdoor auditorium and stage are intended to be rental areas for music, arts, weddings, and other activities that lend themselves to an outdoor setting. The daily use activities include a place to eat lunch, play on the playground, enjoy the spray pad and watch the boats go through the locks and view the river.

Staffing consists of (33%) Assistant Horticulturalist and the rest consist of seasonal workers.

DEPARTMENT STAFFING

Department Staffing / Park & Recreation						
Staffing:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Actual CY 2026**	**Proposed CY 2027**	**Diff. (fte)**
Parks & Rec Dir (1)	1	1	1	1	1	0
Asst Parks & Rec Dir (1)	1	1	1	1	1	0
Park Admin Office Manager (1)	1	1	1	1	1	0
Special Events & Fund Mgr (0)	1	1	1	1	0	(1)
RIFAC Facility Manager (0)	1	1	1	0	0	0
Marketing Manager (1/2)	0.5	0.5	0.5	0.5	0.5	0
Preschool Director (0)	1	1	1	1	0	(1)
Preschool FT Teachers (4)	3	3	4	7	4	(3)
Chief Horticulturalist (1)	1	1	1	1	1	0
Assistant Hort (1)	1	1	1	1	1	0
Sports Field Maint Mgr (1)	1	1	1	1	1	0
Assistant Sport Field (1)	1	1	1	1	1	0
Golf Course Supt (2)	2	2	2	2	2	0
Fitness & Aquatic Mgr (1)	1	1	1	1	1	0
Sports & Rec Mgr (1)	1	1	1	1	1	0
Community Rec Mgr (1)	0	0	1	1	1	0
Front Office Manager (1)	1	1	1	1	1	0
Seasonal (0)	27.39	27.39	30.36	0	0	0
Part Time (212)	14.87	14.87	14.01	42.61	45.61	3
Total Staffing (229)	**60.76**	**60.76**	**64.87**	**65.11**	**63.11**	**(2)**

For CY 2027, the seasonal allocation has been merged with part time to better streamline processes for Tyler. The Fitness & Aquatic Manager and RIFAC Facility Manager are the same position and have been updated.

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Park & Recreation							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	2,782,386	3,463,933	3,394,760	3,507,342	2,470,995	3,469,233	-1%
Supplies	1,146,256	1,127,948	1,185,294	1,343,405	1,025,295	1,344,302	0%
Services	2,847,232	2,209,213	2,078,455	1,673,415	1,102,502	1,702,365	2%
Other	26,233	17,654	16,332	24,700	17,300	21,981	-11%
Capital	595,408	633,013	1,048,400	8,000	3,989	17,000	113%
Debt Service	411,405	385,844	154,662	371,000	371,000	374,200	1%
Transfers	777,637	777,132	776,126	851,987	662,538	894,161	5%
Contingency	475,005	486,135	529,636	565,717	324,140	557,331	-1%
Total Department	**9,061,562**	**9,100,872**	**9,183,666**	**8,345,566**	**5,977,759**	**8,380,573**	**0%**

Total Department Expenditures by Fund / Park & Recreation							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Labor Day Parade	17,212	34,069	14,018	14,775	10,066	14,750	0%
ARPA	653,936	696,334	275,937	-	-	-	---
Parks & Rec	8,061,454	8,370,469	8,893,711	8,330,791	5,679,219	8,380,573	1%
Total Department	**8,732,602**	**9,100,872**	**9,183,666**	**8,345,566**	**5,689,286**	**8,395,323**	**1%**

CY 2027 will be a very lean year for the department. We do, however, have a number of grant applications turned in that may allow for some projects to be completed.

PARKS & RECREATION FUND

The Parks & Recreation Fund (540) is utilized by the following areas within the Parks and Recreation Department: Administration, Recreation, Whitewater Junction, Schwiebert Riverfront Park, Sports Field Maintenance, Horticulture, Highland Springs Clubhouse, Highland Springs Maintenance, Saukie Clubhouse, Saukie Maintenance, and RIFAC (Rock Island Fitness & Activity Center).

Parks & Recreation revenue is generated through admission fees, concession sales, facility rentals, program registrations, membership pass sales, sponsorships, grants, donations and property taxes. The Department generates revenue at 3 times the national average (NRPA) for park agencies. Department tax support has not kept up with inflation and unfunded mandates over the last 10 years. This has placed strain on an otherwise over achieving department.

TOTAL PARKS & RECREATION REVENUES

Total Park & Recreation Fund (540) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Property Taxes	2,406,552	2,443,619	2,582,264	2,594,858	1,953,012	2,675,685	3%
Grants	26,600	579,162	972,648	69,600	75	-	-100%
Charges for Services	1,986,566	2,057,064	2,086,006	2,341,800	1,643,992	2,306,425	-2%
Program Fees	797,069	874,120	1,002,295	993,365	802,647	977,675	-2%
Concessions	556,875	544,160	567,961	601,300	482,747	617,300	3%
Rents & Royalties	453,756	586,762	485,256	627,950	433,779	628,000	0%
Transfers	950,615	579,783	390,099	195,048	48,683	227,532	17%
Investments & Loans	-	-	-	-	54	-	---
Contributions & Donations	1,045,637	66,227	251,826	300,400	53,691	278,250	-7%
Other	23,841	15,799	15,425	110,500	6,269	212,375	92%
Total Fund	**8,247,510**	**7,746,697**	**8,353,781**	**7,834,821**	**5,424,949**	**7,923,242**	**1%**

TOTAL PARKS & RECREATION EXPENDITURES

Total Department Expenditures by Object (540) / Park & Recreation							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	2,782,386	3,463,933	3,394,760	3,501,936	2,586,884	3,469,233	-1%
Supplies	1,146,256	1,127,948	1,185,294	1,341,187	1,027,064	1,344,302	0%
Services	1,848,565	1,569,381	1,885,269	1,845,286	1,130,082	1,702,365	-8%
Other	24,792	16,288	15,152	25,940	17,192	21,981	-15%
Capital	595,408	543,808	952,811	20,221	3,989	17,000	-16%
Debt Service	411,405	385,844	154,662	371,000	89,758	374,200	1%
Transfers	777,637	777,132	776,126	851,987	682,948	894,161	5%
Contingency/Depreciation	475,005	486,135	529,636	535,717	325,146	557,331	4%
Total Fund	**8,061,454**	**8,370,469**	**8,893,711**	**8,493,274**	**5,863,063**	**8,380,573**	**-1%**

***Note**: *All lines throughout the budget noted as "Contingency" is depreciation and do not affect cash.*

PARKS & RECREATION REVENUES FOR ADMINISTRATION

Park & Recreation (540) Revenue / Administration							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	481	-	-	-	-	-	---
Investments & Loans	-	-	-	-	54	-	---
Transfers	878,789	420,846	253,126	-	-	-	---
Contributions & Donations	218	-	-	-	-	-	---
Total Department	**879,489**	**420,846**	**253,126**	**-**	**54**	**-**	**---**

REVENUE ANALYSIS

The internal transfer has been discontinued.

PARKS & RECREATION EXPENDITURES FOR ADMINISTRATION

Park & Recreation Fund Expenditure / Park & Recreation - Administration							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	166,264	750,256	394,672	383,135	281,673	404,093	5%
Supplies	362	389	1,844	300	294	300	0%
Services	184,632	198,065	236,636	232,950	175,524	268,084	15%
Other	6,277	5,657	7,451	8,720	4,560	6,576	-25%
Capital	-	-	-	-	-	8,500	NEW
Transfers	220,909	228,641	236,643	244,926	183,695	253,498	3%
Contingency/Depreciation	253,900	275,681	275,631	239,073	125,984	215,837	-10%
Total Department	**832,344**	**1,458,689**	**1,152,877**	**1,109,104**	**771,730**	**1,156,888**	**4%**

EXPENDITURE ANALYSIS

Depreciation, insurance costs, and internal charges are recorded in Parks & Recreation – Administration category.

PARKS & RECREATION REVENUES FOR PARKS MAINTENANCE

Park & Recreation (540) Revenue / Parks Maintenance							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Property Taxes	1,327,961	1,348,405	1,424,873	1,431,843	712,459	1,476,443	3%
Grants	25,000	435,300	221,336	69,600	(6,550)	-	-100%
Charges for Services	16,363	16,755	20,821	18,000	16,645	18,000	0%
Rents & Royalties	1,800	1,800	2,400	7,200	600	7,200	0%
Transfers	32,422	27,782	32,679	69,330	24,768	79,459	15%
Contributions & Donations	953,555	2,400	-	-	5,160	-	---
Other	751	-	686	-	1,516	-	---
Total Fund	**2,357,852**	**1,832,442**	**1,702,795**	**1,595,973**	**754,598**	**1,581,102**	**-1%**

REVENUE ANALYSIS

The transfer is to offset Municipal areas for parks landscaping maintenance. While work is done continuously to obtain grants, these are recognized as received.

PARKS & RECREATION EXPENDITURES FOR PARKS MAINTENANCE

Park & Recreation Fund Expenditure / Park & Recreation - Parks Maintenance							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	260,116	382,448	441,385	436,686	346,295	448,891	3%
Supplies	128,534	128,253	114,432	141,971	87,752	115,644	-19%
Services	702,763	377,584	595,290	388,548	182,659	374,917	-4%
Other	198	120	-	560	430	450	-20%
Capital	37,107	-	-	12,221	-	-	-100%
Transfers	556,728	548,491	539,483	607,061	499,254	640,663	6%
Contingency/Depreciation	12,667	12,667	11,746	12,667	7,739	13,267	5%
Total Department	**1,698,113**	**1,449,563**	**1,702,337**	**1,599,714**	**1,124,130**	**1,593,832**	**0%**

EXPENDITURE ANALYSIS

Park Maintenance expenses, excluding Sports Field Maintenance and Horticulture, are done through a transfer to Public Works. Materials and chemicals expenses grow exponentially each year and are reflected in the supplies.

PARKS & RECREATION REVENUES FOR RECREATION PROGRAMS

Park & Recreation (540) Revenue / Recreation Programs							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Property Taxes	877,884	891,416	942,030	946,604	1,077,672	976,090	3%
Grants	1,600	-	-	-	-		---
Charges for Services	32,233	5,650	6,834	7,400	5,177	6,225	-16%
Program Fees	185,572	175,638	168,503	175,875	174,306	161,575	-8%
Concessions	59,606	20,716	27,987	29,300	24,603	19,800	-32%
Rents & Royalties	-	-	-	-	-		---
Contributions & Donations	26,850	36,021	20,803	55,750	18,131	43,250	-22%
Other	-	-	6,230	100,000	-	204,375	104%
Total Department	**1,183,745**	**1,129,441**	**1,172,387**	**1,314,929**	**1,299,889**	**1,411,315**	**7%**

REVENUE ANALYSIS

The sale of the Complex is expected in CY 2027 and reflected in revenue. An extensive review of services and programs including concessions for non-sports programs was conducted. The reduction in concessions is reflected for this. Food truck vendors are now utilized to save on time and money. Programs have also been evaluated and a number of events and programs will be discontinued going into CY 2027. The offset of this will benefit the department as a whole to reduce not only tangible expenses but also the time and efforts put in before many of these programs.

PARKS & RECREATION EXPENDITURES RECREATION PROGRAMS

Park & Recreation Fund Expenditure / Park & Recreation - Recreation Programs							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	496,133	437,804	622,337	524,031	432,257	515,456	-2%
Supplies	98,672	61,009	39,911	60,387	27,199	42,775	-29%
Services	149,374	113,723	114,321	214,404	143,044	66,339	-69%
Other	2,968	5,140	1,970	4,370	2,641	4,055	-7%
Capital	-	4,000	-	-	-	-	---
Total Department	**747,147**	**621,676**	**778,540**	**803,192**	**605,140**	**628,625**	**-22%**

EXPENDITURE ANALYSIS

Hauberg will now be serviced by Public Works for CY 2027 going forward. This results in a reduction in services and supplies from the Parks budget perspective.

PARKS & RECREATION REVENUES FOR WHITEWATER JUNCTION AQUATIC CENTER

Park & Recreation (540) Revenue / Whitewater Junction Aquatic Center							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	409,325	298,999	254,705	358,400	207,728	356,000	-1%
Program Fees	5,257	25,402	22,114	21,000	20,371	23,000	10%
Concessions	131,381	123,735	105,984	138,000	87,285	142,500	3%
Contributions & Donations	1,801	-	-	-	6,000	-	---
Total Department	**547,764**	**448,136**	**382,803**	**517,400**	**321,385**	**521,500**	**1%**

REVENUE ANALYSIS

2026 presented another challenging year of chasing water leaks, severe weather impacts and resulting revenue impacts. Staff did an excellent job keeping expenses down while providing a safe space. Whitewater Junction is an outdoor facility that can be heavily impacted by weather. The adult swim nights have been very popular and private rentals reserve very quickly for the season.

PARKS & RECREATION EXPENDITURES WHITEWATER JUNCTION AQUATIC CENTER

Park & Recreation Fund Expenditure / Park & Recreation - Whitewater Junction Aquatic Center							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	272,428	245,846	255,533	287,276	211,651	262,428	-9%
Supplies	160,491	138,065	150,543	177,100	146,150	158,500	-11%
Services	76,242	79,636	160,188	99,813	68,407	84,071	-16%
Other	1,331	1,326	913	2,150	1,905	1,300	-40%
Contingency	127,279	127,142	125,640	125,640	73,290	125,640	0%
Total Department	**637,771**	**592,014**	**692,817**	**691,979**	**501,402**	**631,938**	-9%

EXPENDITURE ANALYSIS

Whitewater Junction is very weather dependent. Staff does an excellent job practicing yield management. Personnel expense will have a reduction. Facility hours have been adjusted to reduce some expense.

PARKS & RECREATION REVENUES FOR HIGHLAND SPRINGS GOLF COURSE

Park & Recreation (540) Revenue / Highland Springs Golf Course Dept							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	402,137	485,759	470,487	547,500	393,142	557,500	2%
Program Fees	134,508	128,638	230,325	180,000	238,738	230,000	28%
Concessions	202,190	222,697	229,751	252,500	231,428	267,500	6%
Rents & Royalties	244,372	354,466	291,634	365,750	259,655	365,500	0%
Contributions & Donations	40,810	5,000	164,000	220,000	1,000	220,000	0%
Other	6,339	72	240	-	211	-	---
Total Department	**1,030,358**	**1,196,632**	**1,386,437**	**1,565,750**	**1,124,174**	**1,640,500**	**5%**

REVENUE ANALYSIS

Highland Springs generates revenue from daily play, outings, leagues, concessions, programming and merchandise sales. We have seen an increase in usage due to the new clubhouse, playing conditions and high school / college golf teams.

PARKS & RECREATION EXPENDITURES FOR HIGHLAND SPRINGS GOLF COURSE

Park & Recreation Fund Expenditure / Park & Recreation - Highland Springs Golf Course							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	355,809	399,355	426,030	466,701	341,966	453,837	-3%
Supplies	330,398	371,324	391,828	472,989	422,945	495,048	5%
Services	192,841	179,056	201,854	272,104	164,261	280,300	3%
Other	1,740	1,880	2,296	3,540	2,430	3,300	-7%
Capital	558,301	189,175	4,950	8,000	3,989	8,500	6%
Debt Service	87,372	76,951	83,619	256,000	46,967	256,000	0%
Depreciation/Contingency	1,696	1,696	7,119	45,506	37,324	64,059	41%
Total Department	**1,528,157**	**1,219,436**	**1,117,695**	**1,524,840**	**1,019,881**	**1,561,044**	**2%**

EXPENDITURE ANALYSIS

Staffing levels have been reduced slightly with the layout of the new clubhouse and analyzing course maintenance where possible. Materials and chemicals expenses grow exponentially each year and are reflected in the supplies.

PARKS & RECREATION REVENUES FOR SAUKIE GOLF COURSE

Park & Recreation (540) Revenue / Saukie Golf Course							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	335,541	388,569	426,628	446,000	375,725	474,000	6%
Grants	-	143,862	751,312	-	6,626	-	---
Program Fees	14,627	23,945	73,614	22,500	9,065	75,000	233%
Concessions	95,076	98,950	118,411	162,500	128,236	172,500	6%
Transfers	202,708	227,046	187,322	245,500	163,348	250,500	2%
Rents & Royalties	-	-	47,645	-	1,967	-	---
Contributions & Donations	-	100,200	55,000	-	-	-	---
Other	8,735	7,420	150	2,500	-	-	-100%
Total Department	**656,687**	**989,993**	**1,660,081**	**879,000**	**684,967**	**972,000**	**11%**

REVENUE ANALYSIS

The addition of a golf simulator has provided a significant and steady year-round revenue stream. This carries over for concession sales. It is exciting to see a diverse age demographic through the doors and the trend continues to bring in the younger generation.

PARKS & RECREATION EXPENDITURES FOR SAUKIE GOLF COURSE

Park & Recreation Fund Expenditure / Park & Recreation - Saukie Golf Course							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	329,231	345,533	350,873	400,213	295,910	428,243	7%
Supplies	202,850	193,813	269,014	301,000	240,567	364,235	21%
Services	158,655	148,227	126,980	190,372	92,690	187,160	-2%
Other	905	1,661	1,872	5,250	3,979	5,700	9%
Capital	-	350,633	947,861	-	-	-	---
Debt Service	26,207	5,716	32,388	33,000	24,291	33,000	0%
Contingency	1,659	1,659	23,491	28,613	20,762	35,592	24%
Total Department	**719,507**	**1,047,241**	**1,752,480**	**958,448**	**678,199**	**1,053,929**	**10%**

EXPENDITURE ANALYSIS

The maintenance staff yield manage their expenses based on turf conditions to keep below their chemical, herbicide and fertilizer budgets. Staffing increased minorly to account for year-round activities. Materials and chemicals expenses grow exponentially each year and are reflected in the supplies.

PARKS & RECREATION REVENUES FOR GOLF PRO SHOP

Park & Recreation (540) Revenue /Golf Pro Shop							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Charges for Services	-	-	-	-	-	-	---
Concessions	41,895	44,626	49,116	-	-	-	---
Other	947	-	-	-	-	-	---
Total Department	**42,842**	**44,626**	**49,116**	**-**	**-**	**-**	**---**

REVENUE ANALYSIS

This has been split between Highland and Saukie and will be discontinued going forward.

PARKS & RECREATION EXPENDITURES FOR GOLF PRO SHOP

Park & Recreation Fund Expenditure / Park & Recreation - Golf Pro Shop							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	191	13	-	-	-	-	---
Supplies	29,932	29,098	24,375	-	-	-	---
Services	200	-	-	-	-	-	---
Total Department	**30,323**	**29,111**	**24,375**	**-**	**-**	**-**	**---**

EXPENDITURE ANALYSIS

This has been split between Highland and Saukie and will be discontinued going forward.

PARKS & RECREATION REVENUES FOR RI FITNESS & ACTIVITY CENTER

Park & Recreation (540) Revenue / RI Fitness & Activity Center							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Property Taxes	200,707	203,798	215,361	216,411	162,881	223,152	3%
Charges for Services	781,314	848,237	891,614	953,500	635,835	886,700	-7%
Program Fees	455,865	516,127	503,445	589,990	357,107	488,100	-17%
Concessions	12,678	13,825	14,868	16,000	11,009	15,000	-6%
Rents & Royalties	75	-	-	-	7,946	-	---
Contributions	4,200	5,242	546	2,000	5,250	2,000	0%
Other	7,068	8,307	8,119	8,000	4,542	8,000	0%
Total Department	**1,461,907**	**1,595,536**	**1,633,953**	**1,785,901**	**1,184,571**	**1,622,952**	**-9%**

REVENUE ANALYSIS

The Preschool program enrollment limits have been reduced for RIFAC. There will be less sports program offerings out of RIFAC in CY 2027. Programming efforts will be focused on activities that have the highest ROI.

PARKS & RECREATION EXPENDITURES FOR RI FITNESS & ACTIVITY CENTER

Park & Recreation Fund Expenditure / Park & Recreation - RI Fitness & Activity Center							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	826,598	879,186	876,148	910,028	648,650	843,092	-7%
Supplies	169,464	174,633	165,435	166,050	98,045	155,050	-7%
Services	356,883	438,252	407,969	408,112	273,736	408,077	0%
Other	1,273	405	551	1,350	1,248	600	-56%
Debt Service	297,826	303,177	38,655	82,000	18,500	85,200	4%
Depreciation/Contingency	77,804	67,291	86,009	84,218	60,046	102,936	22%
Total Department	**1,729,848**	**1,862,944**	**1,574,767**	**1,651,758**	**1,100,225**	**1,594,954**	**-3%**

EXPENDITURE ANALYSIS

The reduction of the preschool program allows us to keep under the threshold for a mandated Preschool Director position. RIFAC equipment replacement plan has been revised to change out less each year and spread out more over time.

PARKS & RECREATION REVENUES FOR SCHWIEBERT RIVERFRONT PARK

Park & Recreation (540) Revenue / Schwiebert Riverfront Park							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Program Fees	1,240	4,370	4,295	4,000	3,060	-	-100%
Concessions	14,048	19,610	21,844	3,000	186	-	-100%
Rents & Royalties	13,973	16,545	18,817	20,500	11,969	12,800	-38%
Transfers	39,404	30,955	49,295	125,718	23,915	148,073	18%
Contributions & Donations	18,202	17,565	18,832	22,650	16,183	13,000	-43%
Total Department	**86,867**	**89,045**	**113,083**	**175,868**	**55,313**	**173,873**	**-1%**

REVENUE ANALYSIS

The transfer is from the general fund that was originally created to offset the operation of SRP, approved by City Council several years ago, for free community events and activities. Rentals will be selective going forward to allow more public access to utilize the park features on the weekends.

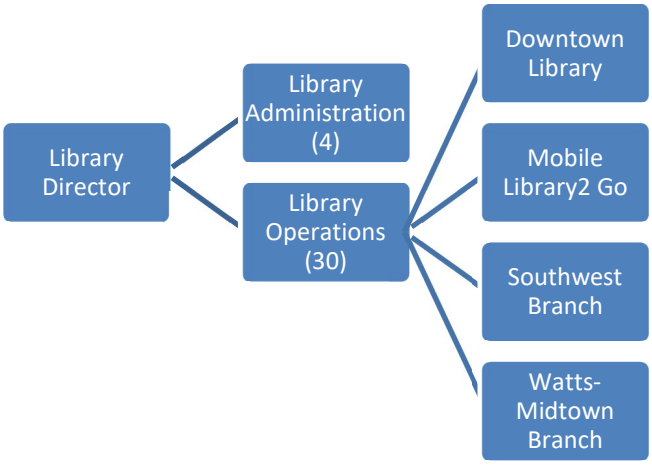
PARKS & RECREATION EXPENDITURES FOR SCHWIEBERT RIVERFRONT PARK

Park & Recreation Fund Expenditure / Park & Recreation - Schwiebert Riverfront Park							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	75,616	23,491	27,781	93,866	28,480	113,194	21%
Supplies	25,553	31,365	27,912	21,390	4,113	12,750	-40%
Services	26,975	34,838	42,030	38,982	29,763	33,418	-14%
Other	10,100	100	100	-	-	-	---
Total Department	**138,244**	**89,794**	**97,823**	**154,238**	**62,355**	**159,363**	**3%**

EXPENDITURE ANALYSIS

Purchases for special events and activities have been drastically reduced. The Department will utilize food trucks for events. This will generate additional permit and profit-sharing revenue.

LIBRARY DEPARTMENT



DEPARTMENT OVERVIEW

The Rock Island Public Library (RIPL) system is governed by a 9 member, semi-autonomous, Board of Trustees appointed by the Mayor and approved by City Council. The library system includes the Downtown Library, Southwest Branch, Watts-Midtown Branch, and Mobile Library. All locations are focused on providing materials to patrons where and when they need them. Additionally, the Library offers its online branch, which has a multitude of material formats, including electronic books, audiobooks, magazines, and music; and streaming movies, music, and television, that are available 24/7. RIPL also partners with numerous area agencies for outreach initiatives that benefit the citizens of Rock Island, expanding its reach into the community.

ORGANIZATIONAL STRUCTURE

The Library has a Director, 6 department directors, 2 frontline managers, and 25 operations staff. Full-time equivalent positions have remained steady at 29.70, even with adding a new employee. This is due to reorganization efforts over the past year. Operational staff is further broken down by location and department. The Library has the following departments with offices located at the Downtown Branch: Administration, Adult Services, Youth Services, Circulation, and Technical Services. Extension Services encompasses the Southwest Branch, Watts-Midtown Branch, and Mobile Library2Go. Staff can be called upon to work at any location.

USE OF GAMING FUNDS

Gaming funds were requested to support the renovation of the Downtown Library, specifically a window replacement project. The library has raised $300,000 of the projected $500,000 price tag.

GRANTS

- State Per Capita grant for City Library
- State Per Capita grant for District Library (Milan-Blackhawk Area Public Library District contracts with Rock Island Public Library)
- Rock Island Public Library Foundation
- Milan-Blackhawk Area Public Library District
- State Library Security Grant
- Budget appropriation from Senator Halpin's Office

Any other grants aligned with the Library Grants Policy may be applied for throughout the year. Traditionally, the Rock Island Public Library Foundation applies for grants on behalf of the Library.

MISSION STATEMENT
The Rock Island Public Library makes our community stronger by freely connecting people to resources and each other. Begin here.

ACCOMPLISHMENTS
- Increase in library cardholders.
- Increase in library visits.
- Increase in programming attendance.
- Increase in electronic circulation.
- New strategic plan launched in 2025.
- Continuation of the Mental Health initiative and Comfort Carts, thanks to ARPA funds.
- 895,855 minutes read during the winter and summer reading challenges.
- Was the catalyst for launching Dolly Parton's Imagination Library in Rock Island County.
- Continued master planning for the Downtown Library renovation.

LIBRARY GOALS AND OBJECTIVES
The following goals are taken from our 2025-2030 Strategic Plan

TRANSFORMATIVE GOAL: Our community will experience renewal and achieve personal goals by using Library resources, including materials, services, and events.

- Objective – Transform staff by giving them the skills and tools to help all patrons. By the end of 2025, all staff will receive training on providing trauma-informed services to patrons. **Achieved and ongoing into 2026.**
- Objective – Secure-funding to hire a social worker to provide personalized, individual, and social service needs. Implement the program by the end of 2027. **Grant funding was denied; city budget cuts made this impossible for 2027, but we have found a way to contract for this position.**
- Objective – Create a "Teacher Portal" on the Rock Island Public Library website by the end of 2026 that includes a curated list of links for public and private school educators, based on curriculum while promoting library awareness. **In-progress.**
- Objective – Promote resources that encourage the growth of Rock Island microbusinesses and small businesses by reaching out to city departments and organizations who would benefit from our resources. **In-progress; already offer numerous business resources to help our community.**

RELEVANT GOAL: Our community will experience resources and facilities in response to community wants and needs.
- Objective – Release the request for proposals for master planning services for the Downtown Library by Spring 2025, with an award by early summer. **Achieved.**
- Objective – Following our master planning study, define our unique spaces that provide unique experiences. **Achieved.**
- Objective – Annually review the Collection Development policy in accordance with the diversity audit and usage statistics, with the intention of increasing circulation each year of this strategic plan. **Achieved and always in-progress.**
- Objective – Increase e-Cardholders by 20% by 2026, with the expansion of our pilot program with students at Rock Island High School. **Still working on this objective; plans in the works to continue library card signup at the schools.**
- Objective – Increase online resource usage of databases by 10% each year. **Currently up 12% in 2026, with three months to go.**
- Objective – Increase library outreach to underserved areas, as researched by our marketing software, by Fall 2025. **Ongoing; the Library2Go is addressing visiting low library card registration areas on a regular basis.**

- Objective – Create a reporting mechanism by 2027 so that staff can see how their work impacts library usage and changes lives. **Anecdotes collected each month and celebrated.**
- Objective – Create a Teen Advisory Board by end of year, 2025. **Achieved.**
- Objective – Monitor Artificial Intelligence (AI) software throughout the length of this plan. Use when legal and beneficial to library operations; understand it well enough to help patrons with questions. **Ongoing. Programs on AI have been well attended.**

EQUITABLE GOAL: Our community will experience mutual respect and belonging at all Library facilities and events.

- Objective – Update the library's website to meet the required Americans with Disabilities Act (ADA) and Web Content Accessibility Guidelines (WCAG 2.1) web standards by 1/1/2027. **In-progress.**
- Objective – Finalize the Americans with Disabilities Act (ADA) Bathroom renovations for all areas of the Downtown Library by the end of 2026. **Achieved.**
- Objective – Communicate library values to staff, stakeholders, and the public via branded communication at all library locations and in the community. **Achieved and ongoing.**
- Objective – Expand the Community Comfort Carts program annually to ensure that items are easily available to anyone who need them. **Achieved. The carts will change in 2027, due to a lack of grants funds.**
- Objective – Make onsite library programs and resources more accessible to people with disabilities by 2029. **In-progress.**

ENGAGED GOAL: Our community will experience a connection with the Library that is intentional, with measured outcomes.

- Objective – Provide a social connection for everyone in the service area who is seeking it. **Achieved and ongoing.**
- Objective – Amplify external opportunities with strategic programming and marketing initiatives. **Achieved and ongoing.**
- Objective – Support newly arrived residents by offering care and welcome packages about the library. **Achieved and ongoing.**
- Objective – Develop and implement a "Library 101" open house series of programs to provide in-depth information about the library as an essential city service by 2027. **Achieved. We may do this program biennially.**
- Objective – Install interactive displays and digital signage at all library locations by 2027 to encourage patrons to use library services and collections. **In-progress.**

SUSTAINABILITY GOAL: Our community will trust the library to be financially prudent while offering consistent operations that are aware of environmental impacts.

- Objective – Increase the volunteer and People Advocating for Library Services (PALS) group by 20% over the next three years. **In-progress.**
- Objective – Determine the best hours of operations for each library location by evaluating usage patterns and data, making changes as necessary. **Hours will change in November 2027, based on patron usage patterns.**
- Objective – Find four new sponsorships for key initiatives that help with funding and publicity. **In-progress.**
- Objective – Review chapters of the most current Illinois State Library Standards at each Library Board and staff meeting, ensuring that each chapter is reviewed at least one time per year. **Achieved & ongoing.**
- Objective – Develop staff to be educated and knowledgeable about all library services, with the goal of retaining them indefinitely as positive workers and community role models. **Ongoing.**
- Objective – Create a local CREW (Communities Responding to Extreme Weather) Hub network by 2028. **In-progress.**
- Objective – Reduce plastic use, seek alternative energy sources by 2029. **In-progress.**

ACTION TAKEN TO MEET CITY'S GOALS
There is great opportunity for the Library to help the City meet its current goals in the following areas:

Community Engagement Strategy and Actions –

- The Mobile Library continues to be out and about in the community, engaging residents with library materials and resources. Additional school stops were added in 2025.
- Staff serving on local arts/cultural/community-based boards and committees guarantees that the community will engage more with the Library and its representatives.

Create a Vibrant Downtown: A Destination for Residents and the Region –

- Continued a partnership with the Rock Island Downtown Alliance.
- Worked with downtown social service organizations to help the city's most vulnerable populations.
- Resurfaced the east parking lot, making the space much more appealing; working on funding the south lot and implementing the master plan.

Increase Population through Livable Neighborhoods –

- All residents are within 3 miles of a public library, making neighborhoods *very* livable.
- Mobile Library now touches every neighborhood in our service area.
- Mobile Library is a roving hotspot for neighborhoods needing WiFi access, and also includes ROCKFi, the dedicated Rock Island-Milan school district wireless access for students.

PERFORMANCE MEASURES

Performance Measures – Library

Indicator	Actual CY2024	Actual CY 2025	Proposed CY 2026	Projected CY 2027
Library Visitors - Downtown	66,016	75,145	67,000	70,000
Library Visitors – Watts-Midtown	45,453	48,537	48,000	50,000
Library Visitors - Southwest	20,428	17,281	23,000	23,000
Library Visitors – Mobile	1,295	1,849	2,000	2,000
Library Visitors – Website & Electronic	590,251	1,108,991	1,400,000	1,500,000
TOTAL LIBRARY VISITORS	723,443	1,251,803	1,500,000	1,645,000
Patron Contacts	249,974	291,212	290,000	295,000
Registered Library Cardholders	17,633	17,914	18,500	18,700
Library physical collection	160,504	159,083	160,000	160,000
Circulation - Downtown	90,947	97,186	95,000	95,000
Circulation – Watts-Midtown	29,317	28,293	35,000	30,000
Circulation - Southwest	17,193	23,859	25,000	25,000
Circulation – Mobile	1,880	2,468	2,000	2,500
Circulation - Online	123,477	145,981	145,000	155,000
TOTAL CIRCULATION	**262,814**	**297,787**	**302,000**	**307,500**
Reference requests	37,166	36,621	37,000	37,000
Program Offerings - In House	739	605	500	500
Program Offerings - Offsite	387	256	300	300
TOTAL PROGRAM OFFERINGS	**1,126**	**861**	**800**	**800**

Performance Measures – Library				
Indicator	**Actual CY2024**	**Actual CY 2025**	**Proposed CY 2026**	**Projected CY 2027**
Program Attendance - In House	21,896	14,219	20,000	20,000
Program Attendance - Offsite	11,613	12,912	13,000	15,000
Program Attendance – Online	25,348	55,782	60,000	60,000
TOTAL PROGRAM ATTENDANCE	**58,857**	**82,913**	**93,000**	**95,000**
Computer Sessions	**6,973**	**10,109**	**10,000**	**10,000**
WiFi Users	25,847	38,142	39,000	40,000

DIVISION OVERVIEW

LIBRARY ADMINISTRATION
Library administration includes – Library Director, Business & Facilities Director, Marketing Manager, Custodian/Security Monitor, and Maintenance Worker. This work group is responsible for buildings/grounds, finance, human resources, security/safety, policy/procedures, grant writing, state reporting, Library communications, technology, and preparing for all board/committee meetings, including the Library Board of Trustees, Milan-Blackhawk Area Library District Board, People Advocating for Library Services (PALS), and the Rock Island Public Library Foundation Board.

DOWNTOWN LIBRARY
The Downtown Library houses the department directors – Adult Services Director, Circulation Director, Technical Services Director, and Youth Services Director. In addition, we have our frontline workers – Adult Services Librarians, Youth Services Librarians, Mobile Library Driver Aide, Library Aides, and a Page; and our material processors/catalogers – Tech Services Assistant and Aides. The Downtown Library, due to its size, is the hub for our other facilities and fleet, handling all material acquisitions, processing, and behind-the-scenes work. The frontline workers provide circulation assistance, reference, readers' advisory services, computer help, programming opportunities, and genealogy/local history help. Additionally, the Downtown Library has a meeting room that hosts Library programs and community events.

30/31 LIBRARY
The 30/31 Library permanently closed on December 14, 2019.

WATTS-MIDTOWN LIBRARY
The newest library location, which shares a building with the Two Rivers YMCA, is open the most hours of all three libraries, due to the location of the building and its community meeting spaces. The Watts-Midtown Branch currently has a Branch Manager and Library Aides.

SOUTHWEST LIBRARY
The Southwest Library serves southwest Rock Island, and those within the Milan-Blackhawk Area Public Library District, with a small collection of leisure reading material, public access computers, and a thriving children's section. This Library is staffed by a Branch Manager and Library Aides. The meeting room holds Library programs and community events.

MOBILE LIBRARY
The Mobile Library has a regular weekly schedule, as well as participates in numerous pop-up programs and outreach events throughout the Library service area.

DEPARTMENT STAFFING

Department Staffing / Library						
Staffing:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Actual CY2026**	**Proposed CY2027**	**Diff. (fte)**
Library Director (1)	1.00	1.00	1.00	1.00	1.00	0.00
Dir Business & Fac (1)	1.00	1.00	1.00	1.00	1.00	0.00
Dir of Tech Svcs (1)	1.00	1.00	1.00	1.00	1.00	0.00
Dir of Adult Svcs (1)	1.00	1.00	1.00	1.00	1.00	0.00
Dir Youth Svcs (1)	1.00	1.00	1.00	1.00	1.00	0.00
Dir Circulation (1)	1.00	1.00	1.00	1.00	1.00	0.00
Adult Services Librarian (3)	3.00	3.00	3.00	3.00	3.00	0.00
Youth Services Librarian (3	1.00	1.00	3.00	3.00	3.00	0.00
Library Maintenance (1)	0.46	0.46	0.46	0.63	0.30	-0.33
Children's Librarian (2)	1.00	2.00	0.00	0.00	0.00	0.00
Technical Assistant (1)	0.55	0.55	0.73	1.00	1.00	0.00
Technical Aide (2)	1.04	1.04	1.09	1.26	1.20	-0.06
Circulation Rep.(3)	3.00	3.00	0.00	0.00	0.00	0.00
Page (1)	0.46	0.46	0.46	0.63	0.60	-0.03
Custodian/Security(1)	1.00	1.00	1.00	1.00	1.00	0.00
Mobile Lib Driver/Aide(1)	1.00	1.00	1.00	1.00	1.00	0.00
Branch Manager (2)	2.00	2.00	2.00	2.00	2.00	0.00
Marketing Manager (1)	1.00	1.00	1.00	1.00	1.00	0.00
Technology Coord. (1)	0.00	0.00	0.00	0.00	1.00	1.00
Delivery Driver (1)	0.00	0.00	0.00	0.00	0.00	0.00
CR/Branch Aide (11)	4.60	5.54	0.00	0.00	0.00	0.00
Library Aides (10)	0.00	0.00	9.40	9.61	8.60	-1.00
Total Staffing (33)	**26.11**	**28.05**	**28.15**	**30.13**	**29.70**	**0.57**

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Library							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	1,788,149	1,852,948	2,027,383	2,255,421	1,527,714	2,310,278	2%
Supplies	78,151	60,752	84,549	97,900	39,105	87,000	-11%
Services	888,536	515,215	703,822	615,871	397,397	664,982	8%
Other	286,768	242,463	286,201	195,000	158,367	208,100	7%
Capital	10,230	67,100	65,394	159,876	119,571	585,000	266%
Debt Service	87,200	85,400	252,500	86,600	86,600	84,600	-2%
Transfers	159,945	160,691	166,526	167,254	167,254	168,077	0%
Contingency	-	-	3,074	160,000	(300)	100,000	-38%
Total Department	**3,298,979**	**2,984,568**	**3,589,449**	**3,737,922**	**2,495,708**	**4,208,037**	**13%**

Total Department expenditures are up, due to the Window Replacement project and grants. Otherwise library spending would be similar to previous years. Restructuring staff, along with key retirements, has kept personnel costs down for CY 2027.

Total Department Expenditures by Fund / Library							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Debt Service	87,200	85,400	252,500	86,600	86,600	84,643	-2%
Gaming	-	85,400	88,600	86,600	88,600	84,600	-2%
ARPA	-	-	37,293	-	-	-	---
Library Fund	3,211,779	2,813,768	3,211,056	3,564,722	2,177,062	4,038,794	13%
Total Department	**3,298,979**	**2,984,568**	**3,589,449**	**3,737,922**	**2,352,262**	**4,208,037**	**13%**

Total department expenditures are showing 13% higher due to the window replacement project. Otherwise, most expenditures remain flat for the year, with minor increases due to inflation.

LIBRARY FUND

The bulk of Library funding is from property taxes. Additionally, the Library receives state funding in the form of grants, other contributions, and donations throughout the year. The Library Fund supports the operations of the Downtown Library, Southwest Branch, Watts-Midtown Branch, Mobile Library, and online resources. The Milan-Blackhawk Area Public Library District service contract specifically states that its funding will be used to support operations at the Southwest Branch.

LIBRARY FUND REVENUES

Public Library Fund (480) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Property Taxes	2,319,397	2,482,361	2,667,726	2,849,005	2,144,245	2,937,680	3%
Grants	71,855	71,413	74,069	169,566	174,238	329,671	94%
Charges for Services	307,227	376,245	404,067	469,072	282,314	494,500	5%
Concessions	987	798	718	600	461	750	25%
Rents & Royalties	8,530	8,075	9,875	8,400	6,487	9,800	17%
Transfers	21,325	215,000	-	-	-	-	---
Investments & Loans	55,868	57,087	59,719	14,000	26,332	-	-100%
Contributions & Donations	30,369	54,707	46,470	150,000	40,786	200,000	33%
Other	4,250	332	380	-	-	-	---
Total Fund	**2,819,808**	**3,266,018**	**3,263,024**	**3,660,643**	**2,674,862**	**3,972,401**	**9%**

REVENUE ANALYSIS

The total revenue fund is greatly dependent on library tax levy receipts. The Milan-Blackhawk Area Public Library District has already approved a 4.9% increase for CY 2027, and an additional $50,000 in grant funds for improvement to the Southwest Branch Library. The Library Foundation is planning to release its restricted funds, as well as additional funds for special projects, which all falls under the “grant” line-item. The Library also received a large security grant from the State of Illinois, and an appropriation from Senator Mike Halpin for replacement windows. An EAV increase will greatly help the library balance the budget, which includes negotiated salary increases and health care increases.

LIBRARY ADMINISTRATION EXPENDITURES

Public Library Fund Expenditure / Library - Administration							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	312,333	351,355	374,572	424,006	179,786	393,983	-7%
Supplies	8,004	11,476	15,620	35,721	7,493	19,000	-47%
Services	365,718	98,035	133,479	239,904	106,017	122,226	-49%
Other	6,357	7,867	5,886	18,467	8,397	9,600	-48%
Debt Service	-	67,100	65,394	246,500	119,571	85,000	-66%
Transfers	10,230	-	-	-	-	-	---
Capital	159,945	75,291	77,926	80,654	60,491	83,477	4%
Contingency	-	-	3,074	106,973	(300)	100,000	-7%
Total Department	**862,586**	**611,123**	**675,952**	**1,152,225**	**481,455**	**813,286**	**-29%**

EXPENDITURE ANALYSIS

Administration will see flat funding, and has already made substantial cuts to supplies and services. With the new Tyler financial software, the admin team has reallocated dollars to be spread throughout our buildings, with the intention of having a more realistic outlook on library finances.

MAIN LIBRARY EXPENDITURES

Public Library Fund Expenditure / Library - Main Library							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	1,262,327	1,297,290	1,390,616	1,515,165	1,282,774	1,461,061	-4%
Supplies	60,038	45,741	64,455	84,825	31,956	60,000	-29%
Services	299,016	307,003	439,612	367,235	239,632	470,904	28%
Other	237,083	199,197	237,081	208,265	125,784	158,500	-24%
Capital	-	-	-	59,876	-	500,000	735%
Total Department	**1,858,463**	**1,849,232**	**2,131,766**	**2,235,366**	**1,680,145**	**2,650,464**	**19%**

EXPENDITURE ANALYSIS
Service expenditures are due to reallocating dollars from the Administration line item, as well as the numerous increases the library will face with service contracts. Capital is the big change for CY 2027, as the library navigates its way to purchasing new windows for the Downtown Library.

SOUTHWEST LIBRARY EXPENDITURES

Public Library Fund Expenditure / Library - Southwest Branch Library							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	99,909	101,328	157,007	207,707	207,707	170,296	-18%
Supplies	3,864	1,010	2,113	8,116	1,450	4,000	-51%
Services	28,096	49,772	29,124	22,708	17,908	12,667	-44%
Other	28,330	27,588	28,321	20,000	13,345	20,000	0%
Total Department	**160,199**	**179,698**	**216,565**	**258,531**	**240,411**	**206,963**	**-20%**

EXPENDITURE ANALYSIS

The Southwest Library is completely funded by the Milan-Blackhawk Area Public Library District. In addition to their tax levy, they also provide monetary support for large purchases and projects. Administrative costs are reflected in the Library Administration cost-center. Library staff move around to all libraries, so the assigned folks at Southwest represent one of our full-time people, the Branch Manager, and the part-time support staff.

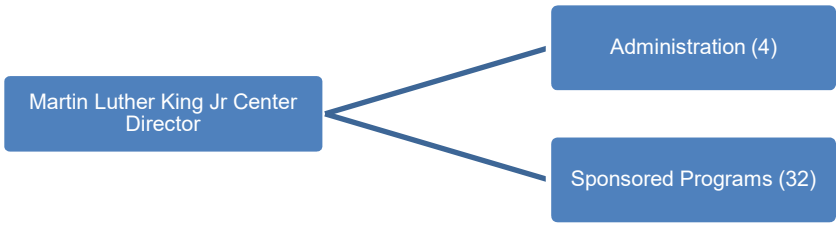
WATTS-MIDTOWN LIBRARY EXPENDITURES

Public Library Fund Expenditure / Library – Watts-Midtown Branch Library							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	113,576	102,975	105,188	108,543	65,225	284,939	163%
Supplies	6,244	2,525	2,360	5,063	1,093	4,000	-21%
Services	195,706	60,405	64,313	91,808	49,773	59,142	-36%
Other	15,000	7,810	14,912	20,000	12,242	20,000	0%
Total Department	**330,526**	**173,715**	**186,773**	**225,414**	**128,333**	**368,082**	**63%**

EXPENDITURE ANALYSIS

The Library continues to track as budgeted with our occupancy agreement with the Two Rivers YMCA. The big change in personnel reflects moving staff to their appropriate working location, of which there have been many. Some of our more senior employees work at this location, thus the big personnel budget. Plus, Watts-Midtown is open more hours than the other libraries, which means a bigger staff. The budget for Watts-Midtown has been a moving target since opening in 2023, and we continue to fine-tune this budget line annually.

MARTIN LUTHER KING CENTER DEPARTMENT



DEPARTMENT OVERVIEW

The Martin Luther King, Jr. Community Center opened March 22, 1975, as a new multipurpose center to serve as a centralized location for various social service programs and organizations. The King Center strives to inspire greatness in the Quad Cities through education, service and community-building. The Center places particular emphasis on strengthening families and developing youth through self-sufficiency initiatives in education, employment, advocacy, informational/referral for Rock Island residents and the Quad Cities.

During the past 51 years, the Martin Luther King, Jr. Community Center has provided or hosted various programs that have served the community including the following:

- After-school programming
- In-home family counseling
- Remote learning assistance
- Computer skills training
- Food cooperatives
- Groups for aging adults
- Legal assistance
- Medical services
- Public resource for meetings or events
- Recreation
- Special events and festivals
- Summer youth programming
- Volunteer activities
- Workforce development
- Teenage pregnancy prevention
- Youth drug prevention
- Community organizing

Partnerships and collaborations have also occurred in this time with groups including Rock Island Parks and Recreation, The Rock Island Library, the Rock Island School District, Spring Forward, The QC YWCA, Family Resources, EveryChild, the Girl Scouts, the Botanical Garden, Community Caring Conference, and a multitude of others. In addition, Center staff has been able to participate in various initiatives and boards to effect change in the community, schools, and neighborhoods. The Center has become an important body and catalyst for positive change in Rock Island and the Quad Cities.

ORGANIZATIONAL STRUCTURE

The Rock Island City Council governs the facility, personnel policy, budget approval and appoints board members. Additionally, the King Center Director is supervised by the City Manager. The Executive Director (1) manages the board of directors, programs and activities of one (1) Facility Supervisor/Special

Events Manager, one (1) Prevention Manager, three (3) Prevention Services Specialists, One Youth Services Manager, three (3) Family Advocacy positions, three (3) West End Revitalization Coordinators, one (1) Resource Development Manager, one (1) Resource Development Coordinator, one (1) Administrative Assistant, and one (1) Budget and Grants Manager. This core team, along with seasonal employees and assistance from community volunteers, is responsible for the implementation and support of all sponsored programs.

The Administration cost center oversees scheduling of the facility for public use; budget and grant monitoring; information and referrals; public relations; program review; and maintenance of the facility. Volunteer assistance is solicited to aid in the delivery of services and programs. Financial activity is recorded in the King Center Fund (435), the Activity Fund (900), The Illinois Criminal Justice Information Authority Fund (911), the Department of Children and Family Services Fund (912) and the Illinois Department of Health Services Fund (913). The Illinois Public Health Fund (903) is inactive due to discontinuation of funding.

The MLK Center established a non-profit corporation status in 1977 and is governed by the strategic direction set by the Board of Directors for sponsored programs. The Board develops goals, objectives, and policies for the programs and services; provides financial oversight and priorities for the budget; is responsible for resource development for programming and events; approves the non-profit tax return (990) and makes recommendations for the Board appointments. Funding received through the non-profit corporation provides community development activities to residents, and are supported by local, State, Federal and private grant funds along with donations. Programs include after school activities, life skills, and recreation; youth development; SUPP (Substance Use Prevention Program) and TPPP (Teen Pregnancy Prevention Programming); West End Revitalization; The Family Advocacy Center, annual community events; tax preparation for qualified individual and families; information and referral; and social and volunteer activities for senior citizens.

STAFFING CHANGES

The King Center will reduce staffing from 23.79 to 22.29 to accommodate funding reductions in Community Development Block Grant awards.

PROGRAM CHANGES

The King Center will not replace one Youth Services Manager as a result of Community Development Block Grant funding reductions.

GRANTS

The King Center will prioritize securing additional funding to offset reductions in Community Development Block Grant (CDBG) support, sustain essential programs and services, and advance West End Revitalization efforts.

MISSION STATEMENT

To inspire greatness in the Quad Cities through community-building, education, and service.

ACCOMPLISHMENTS

Recognizing the need to preserve and share its institutional memory, The King Center is implementing an MLK History program to fully detail the significant work accomplished across its 52 years.

GOALS AND OBJECTIVES

- Provide backbone support for West End Revitalization.
- Market the king center as a viable location for community and life events.
- Expand Community Programming and Engagement

- Expand community awareness through community engagement and shared storytelling.
- Explore collaborative relationships with other organizations to enhance programs and services.
- Evolve and refine resource development.
- Maintain comprehensive program services to youth utilizing input from stakeholders.
- Maintain quality customer service and programs to community residents.
- Coordinate efforts with other City departments in pursuing goals established by the City Council, and supported by the Board of Directors.

PERFORMANCE MEASURES

Performance Measures - MLK Center				
Indicator	**Actual CY 2024**	**Actual CY 2025**	**Estimated CY 2026**	**Proposed CY 2027**
Building Leasing/Community Room Rental Revenue	$ 18,140	$ 16,245	$ 30,000	$ 60,000
New Grants or Contracts	1	1	3	2
New Program and/or Added to Existing Services	1	1	1	0

DIVISION OVERVIEW

KING CENTER ADMINISTRATION

The Administration cost center oversees staff management, maintenance and scheduling of the facility for public use; budget and grant monitoring; information and referrals; city and public relations; and program review. Volunteer assistance is solicited to aid in the delivery of services and programs. Financial activity is recorded in the MLK Center Fund (435).

SPONSORED PROGRAMS

The MLK Center, a non-profit corporation, is governed by the strategic direction set by the Board of Directors for sponsored programs. This cost center provides community development activities to residents, and is supported by local, State, Federal and private grant funds. Programs include information and referral; SUPP (Substance Use Prevention Program) and TPPP (Teen Pregnancy Prevention Programming); family counseling, youth program services, community organization, annual community events; after school activities, life skills, and recreation; youth development; vocational training for youth and adults; computer skills training for youth, seniors, and adults; tax preparation for qualified individual and families; and social and volunteer activities for senior citizens. Financial activity is recorded in the Activity Fund (900), the ILCJIA Fund (911), the DCFS Fund (912), and the DHS Fund (913).

DEPARTMENT STAFFING

Department Staffing / Martin Luther King Center							
Staffing:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**Diff. (fte)**
Executive Director	1	1	1	1	1	1	0
Office Asst. III	0	0	0	0	0	0	0
Admin Asst	1	1	1	1	1	1	0
Bookkeeper	0.6	0.6	0	0	0	0	0
Receptionist	0	0	0	0	0	0	0
Prevention Manager	1	1	1	1	1	1	0
Prevention Specialist	2	2	2	3	3	3	0
MLK Facility Mgr	1	1	1	1	1	1	0
After School Driver	0.72	0.72	0.72	0.72	0.72	0.72	0
Youth Services Manager	1	1	1	2	2	1	-1
Family Advocacy Manager	1	1	1	1	1	1	0
Family Advocate	2	2	2	2	2	2	0
After School Worker (10)	2.88	2.88	2.88	2.52	2.52	2.52	0
MLK Facility Technician (1)	0.6	0.6	0.6	0.6	0.6	0.6	0
Gateway Program Worker	0	0	0	0	0	0	0
Resource Develop	1	1	1	2	2	2	0
West End Coordinator	0	0	0	3	3	2.5	-.5
Budget/Grant Manager	0	0	1	1	1	1	0
Summer Camp Worker (14)	1.82	1.95	1.95	1.95	1.95	1.95	0
Total Staffing (40)	**17.62**	**17.75**	**18.15**	**23.79**	**23.79**	**22.29**	**-1.5**

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Martin Luther King Center							
Expense by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	1,310,650	1,472,704	1,700,882	1,909,998	1,388,754	1,867,983	-2%
Supplies	101,720	249,331	167,853	249,678	93,693	361,825	45%
Services	294,329	361,644	258,734	262,176	195,594	302,750	15%
Other	220,864	141,758	135,076	253,461	133,051	232,264	-8%
Capital	61,914	-	201,025	-	-	-	---
Transfers	106,643	124,266	137,346	164,001	123,001	181,014	10%
Contingency	-	(100)	96,296	-	-	-	---
Total Department	**2,096,120**	**2,349,603**	**2,697,212**	**2,839,315**	**1,934,093**	**2,945,836**	**4%**

Total Department Expenditures by Fund / Martin Luther King Center							
Expense by Fund:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
King Center	269,890	221,281	443,530	205,264	169,869	281,345	37%
ARPA	40,845	159,155	-	-	-	-	---
Activity Fund	729,845	888,749	1,051,568	1,377,982	845,319	1,443,105	5%
IL Public Health	52,323	-	-	-	-	-	---
IL CJIA	203,210	128,020	235,606	169,245	146,412	176,008	4%
IL DCFS	227,001	267,667	299,256	315,980	227,287	324,792	3%
DHS Fund	573,006	684,731	667,252	770,844	545,207	720,586	-7%
Total Department	**2,096,120**	**2,349,603**	**2,697,212**	**2,839,315**	**1,934,093**	**2,945,836**	**4%**

MLK CENTER FUND

The King Center Fund accounts for costs related to the operations of the Martin Luther King Jr. Community Center. Revenue is derived mainly from transfers from the City's General Fund along with the rental and lease of rooms within the center by organizations and individuals.

MLK CENTER FUND REVENUES

MLK Center Fund (435) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Grants	-	-	201,025	-	-	-	---
Rents & Royalties	18,140	15,335	23,728	30,000	18,285	60,000	100%
Transfers	276,460	200,400	195,000	195,000	146,250	235,000	21%
Donations	1,055	-	-	-	-	-	---
Total Fund	**295,655**	**215,735**	**419,753**	**225,000**	**164,535**	**295,000**	**31%**

REVENUE ANALYSIS

Revenue is projected to increase modestly due to anticipated growth in facility rental income. The proposed budget maintains the General Fund transfer of $195,000 and introduces an additional $40,000 transfer from the King Center's nonprofit unrestricted funds. While this transfer demonstrates the nonprofit's commitment to supporting the Center's municipal operations and addressing ongoing financial pressures, **relying on unrestricted nonprofit resources to subsidize municipal operations is not a sustainable long-term strategy.** These funds are essential to supporting programs, responding to emerging community needs, and maintaining organizational flexibility. Continued transfers could diminish the nonprofit's financial capacity and compromise its ability to fulfill its broader mission.

The proposed budget intentionally projects revenues exceeding expenditures, generating a surplus to help reduce the accumulated fund balance deficit and strengthen the fund's financial position. While the additional nonprofit contribution provides short-term relief, long-term sustainability will require increased earned revenue, continued expenditure management, and a more stable funding structure that does not depend on recurring nonprofit subsidies.

MLK CENTER FUND EXPENDITURES

MLK Center Fund (435) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	159,296	108,157	126,726	111,623	89,611	181,715	63%
Supplies	13,466	22,439	7,015	6,500	718	6,200	-5%
Services	94,845	87,796	108,764	87,141	74,524	93,170	7%
Other	2,281	2,889	-	-	16	260	NEW
Capital	-	-	201,025	-	-	-	---
Total Department	**269,888**	**221,281**	**443,530**	**205,264**	**164,869**	**281,345**	**37%**

EXPENDITURE ANALYSIS

Expenditures for Fund 435 are projected to increase by 37%, reflecting changes in expense allocations, including increased personnel expenditures will also support additional staffing hours to accommodate expanded banquet room rentals, with the goal of increasing facility utilization and generating additional revenue.

MLK ACTIVITY FUND

The MLK Activity Fund is comprised mainly of grant and donation supported programs such as after school activities, youth development, annual community events, and social and volunteer activities. Revenues are derived from a wide range of funding sources.

MLK ACTIVITY FUND

MLK Activity Fund (900) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Grants	328,064	494,873	507,810	775,047	494,206	855,115	10%
Program Fees	4,342	11,923	8,016	14,700	5,827	45,300	208%
Transfers	105,619	131,366	204,084	163,234	123,001	143,095	-12%
Investments & Loans	23,576	19,984	18,281	17,000	10,546	9,000	-47%
Contributions & Donations	210,650	473,334	353,298	345,000	136,533	395,500	15%
Total Fund	**672,251**	**1,131,480**	**1,091,489**	**1,314,981**	**770,113**	**1,448,010**	**10%**

REVENUE ANALYSIS

MLK Staff project a 10% increase in grant revenue due to the added capacity of a resource development coordinator in 2026 and the funding needs for West End Revitalization. Program fees will rise due to volunteer run programs (ACTIVE Club, Dynamic Status) increasing the fees and collection efforts. This is combined with along with some revenue from special events being recorded in this category. Transfers to this fund from state contracts will be reduced due to increased costs for those programs requiring the funds to retain funding to address all costs. The impact places more strain on addressing administrative costs.

KING CENTER ADMINISTRATION EXPENDITURES

MLK Activity Fund (900) Expenditure / MLK Center - Administration							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	148,190	241,033	338,943	477,260	296,924	602,271	26%
Supplies	2,580	-	-	-	-	81,750	NEW
Services	32,193	23,622	31,114	20,880	15,101	25,458	22%
Other	414	40	1,589	-	539	-	---
Transfers	-	-	-	-	-	40,000	NEW
Misc/Contingency	-	(100)	-	-	-	-	---
Total Department	**183,377**	**264,594**	**371,646**	**498,140**	**312,564**	**749,478**	**50%**

EXPENDITURE ANALYSIS

Personnel Costs: The increase reflects a reallocation of personnel expenses historically charged to Fund 435 to nonprofit funding sources due to stagnant revenue growth in Fund 435. Additional increases are attributable to merit adjustments, cost-of-living adjustments (COLA), and rising health insurance costs.

Supplies: The increase reflects more accurate tracking and allocation of expenses within this cost center and expenditure category.

Transfers: A new transfer is included in the CY 2027 budget to balance Fund 435 and address its funding shortfall.

SPONSORED PROGRAMS EXPENDITURES

MLK Activity Fund (900) Expenditure / MLK Center - Sponsored Programs							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	266,101	285,143	416,134	468,426	341,390	238,064	-49%
Supplies	75,718	126,612	129,126	176,816	56,190	212,000	20%
Services	134,523	199,892	98,942	126,198	97,036	161,563	28%
Other	8,212	12,508	35,721	108,403	38,139	82,000	-24%
Capital	61,914	-	-	-	-	-	---
Transfers	**546,468**	**624,155**	**679,922**	**879,842**	**532,755**	**693,627**	**-21%**
Total Department	**266,101**	**285,143**	**416,134**	**468,426**	**341,390**	**238,064**	**-49%**

EXPENDITURE ANALYSIS

Personnel Costs: Personnel expenditures are projected to decrease by 49% through the elimination of 1.5 full-time equivalent (FTE) positions in response to funding reductions.

Supplies: A 20% increase in supply expenditures is anticipated to replenish materials for youth programming and support the implementation of King's Café.

Services: Increased expenditures reflect planned investments in West End Revitalization initiatives, including the Neighbors Helping Neighbors program in CY 2027.

MLK IL CJIA FUND

MLK IL CJIA FUND REVENUES

MLK IL CJIA Fund (911) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Grants	134,101	-	108,598	169,245	72,011	176,008	4%
Transfers	-	-	-	-	-	-	---
Investments & Loans	71	169	-	-	-	-	---
Total Fund	**134,172**	**169**	**108,598**	**169,245**	**72,011**	**176,008**	**4%**

REVENUE ANALYSIS

The Illinois Criminal Justice Information Authority granted the MLK Center a 3-year grant at $169,245 on average each year.

MLK IL CJIA FUND EXPENDITURES

MLK IL CJIA Fund (911) Expenditure							
Expenditure by Object:	**Actual CY 2022**	**Actual CY 2023**	**Actual CY 2024**	**Budget CY 2025**	**Estimated CY 2025**	**Proposed CY 2026**	**% Var**
Personnel	80,187	95,036	98,020	112,983	103,704	119,894	6%
Supplies	88	-	-	10,750	3,858	8,777	-18%
Services	706	565	765	1,837	486	1,078	-41%
Other	118,370	5,277	18,449	21,600	21,808	23,300	8%
Transfers	27,142	27,142	22,075	22,075	16,556	22,958	4%
Total Department	**226,493**	**128,020**	**139,310**	**169,245**	**146,412**	**176,008**	**4%**

EXPENDITURE ANALYSIS

Personnel costs will increase due to merit, health insurance costs. This represents the most significant change in expenses to the previous year.

MLK IL DCFS FUND

The ML King Center contracts with the Illinois Department of Children and Family Services to deliver community based counseling, case management and support to families through its MLK Family Advocacy Center. The contract supports three employees to fill the positions of Family Advocate (2) and Family Advocate Manager (1). This contract may be renewed on an annual basis.

MLK IL DCFS FUND REVENUES

MLK IL DCFS Fund (912) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Grants	228,560	373,285	293,806	316,464	132,505	324,792	3%
Transfers	3,375		-	-	-	-	---
Investments & Loans	-	39	502	-	-	-	---
Total Fund	**231,935**	**373,324**	**294,308**	**316,464**	**132,505**	**324,792**	**3%**

REVENUE ANALYSIS

Revenues are projected to increase by 3% due to an increased grant amount received from the Department of Children and Family Services.

MLK IL DCFS FUND EXPENDITURES

MLK IL DCFS Fund (912) Expenditure							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	171,660	198,247	228,047	229,285	171,628	237,328	4%
Supplies	5,243	2,973	4,218	8,940	7,633	12,168	36%
Services	22,724	16,879	11,241	19,988	4,701	15,129	-24%
Other	1,599	-	-	-	-	-	---
Transfers	25,775	49,568	55,750	57,767	43,325	60,167	4%
Total Department	**227,001**	**267,667**	**299,256**	**315,980**	**227,287**	**324,792**	**3%**

EXPENDITURE ANALYSIS

There are no significant variations in overall expenditures compared to the previous year. Personnel cost increases reflect merit adjustments, rising health insurance costs, and cost-of-living increases. Changes in services and supplies primarily reflect adjustments in expense classification and recording practices to ensure alignment with funder reporting requirements.

DEPARTMENT OF HUMAN SERVICES FUND

The Department of Human Services Fund is utilized by the Martin Luther King Center and is supported by the following grants from the State of Illinois: Teen REACH, Substance Abuse Prevention Program and Teen Pregnancy Prevention Programming.

DEPT OF HUMAN SERVICES FUND REVENUES

Dept of Human Services Fund (913) Revenue							
Revenue by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Grants	625,676	690,225	653,091	720,587	474,562	720,586	0%
Contributions & Donations	-	-	1,782	-	-	-	---
Transfers	5,804		-	-		-	---
Total Fund	**631,480**	**690,225**	**654,873**	**720,587**	**474,562**	**720,586**	**0%**

REVENUE ANALYSIS

Revenues are projected at the same level of the previous year.

SPONSORED PROGRAMS EXPENDITURES

Dept of Human Services Fund Expenditure / MLK Center - Sponsored Programs							
Expenditure by Object:	**Actual CY 2023**	**Actual CY 2024**	**Actual CY 2025**	**Budget CY 2026**	**Estimated CY 2026**	**Proposed CY 2027**	**% Var**
Personnel	403,776	486,717	493,012	510,422	385,497	488,710	-4%
Supplies	3,037	22,878	27,494	46,672	20,294	40,931	-12%
Services	8,938	6,535	7,908	6,133	3,747	6,352	4%
Other	113,271	121,044	79,317	123,458	72,550	126,704	3%
Transfers	43,984	47,556	59,521	84,159	63,120	57,889	-31%
Total Department	**573,006**	**684,731**	**667,252**	**770,844**	**545,207**	**720,586**	**-7%**

EXPENDITURE ANALYSIS

Personnel Costs: Personnel expenditures are projected to decrease by 4% following the elimination of one Youth Services Manager position in response to funding constraints.

Transfers: Transfers will be reduced to maintain a balanced fund budget and align expenditures with available resources.

General Fund Five Year Projection

Note: The following funds make up the General Fund: 100,102,460,461,462,465,470

	CY 2023 Actual	CY 2024 Actual	CY 2025 Actual	CY 2026 Budget Adopted	CY 2026 Budget Revised	CY 2027 Proposed Budget	CY 2028 Projected	CY 2029 Projected	CY 2030 Projected	CY 2031 Projected	CY 2032 Projected
Revenue											
Property taxes	10,659,157	11,407,797	12,358,880	13,248,698	13,248,698	13,659,347	13,932,534	14,211,185	14,495,408	14,785,316	15,081,023
Local Taxes	7,751,947	7,476,729	8,168,293	7,574,905	8,024,905	8,869,250	8,970,735	9,074,172	9,179,596	9,287,045	9,396,556
Local Taxes - Utility Tax(es)	*2,049,378*	*1,845,927*	*2,043,949*	2,130,000	2,130,000	*2,090,000*	*2,090,000*	*2,090,000*	*2,090,000*	*2,090,000*	*2,090,000*
Local Taxes - Hotel/Motel	*318,300*	*318,142*	*339,689*	320,000	320,000	*320,000*	*326,400*	*332,928*	*339,587*	*346,378*	*353,306*
Local Taxes - Gas/Diesel	*374,530*	*306,072*	*3,374*	0	0	*0*	*0*	*0*	*0*	*0*	*0*
Local Taxes - Local Option Sales (w/ fee)	*3,117,686*	*3,140,302*	*3,995,108*	3,252,105	3,252,105	*3,989,250*	*4,069,035*	*4,150,416*	*4,233,424*	*4,318,092*	*4,404,454*
Local Taxes - Grocery Tax	*0*	*0*	*0*	0	450,000	*750,000*	*757,500*	*765,075*	*772,726*	*780,453*	*788,258*
Local Taxes - Franchise	*245,411*	*208,612*	*159,088*	215,000	215,000	*140,000*	*140,000*	*140,000*	*140,000*	*140,000*	*140,000*
Local Taxes - Telecom	*470,448*	*410,085*	*443,336*	435,000	435,000	*375,000*	*371,250*	*367,538*	*363,862*	*360,224*	*356,621*
Local Taxes - Food & Beverage	*1,061,361*	*1,128,171*	*1,079,136*	1,100,000	1,100,000	*1,100,000*	*1,111,000*	*1,122,110*	*1,133,331*	*1,144,664*	*1,156,111*
Local Taxes - Self-Storage Facility	*58,668*	*59,632*	*48,195*	61,000	61,000	*50,000*	*50,000*	*50,000*	*50,000*	*50,000*	*50,000*
Local Taxes - Cannabis	*56,165*	*59,786*	*56,420*	61,800	61,800	*55,000*	*55,550*	*56,106*	*56,667*	*57,233*	*57,806*
State Taxes	19,832,586	16,934,597	16,371,398	15,550,500	15,100,500	17,032,700	17,503,400	17,754,359	18,009,413	18,268,635	18,532,103
State Taxes - Income	*5,966,440*	*6,387,954*	*6,720,834*	6,600,000	6,600,000	*6,800,000*	*6,936,000*	*7,074,720*	*7,216,214*	*7,360,539*	*7,507,749*
State Taxes - Replacement (PPRT)	*8,107,617*	*4,747,317*	*3,819,864*	4,000,000	4,000,000	*4,000,000*	*4,040,000*	*4,080,400*	*4,121,204*	*4,162,416*	*4,204,040*
State Taxes - Sales	*3,997,085*	*4,155,884*	*5,164,968*	4,200,000	3,750,000	*5,650,000*	*5,932,500*	*5,991,825*	*6,051,743*	*6,112,261*	*6,173,383*
State Taxes - Use	*1,460,637*	*1,315,316*	*332,901*	427,500	427,500	*260,000*	*262,600*	*265,226*	*267,878*	*270,557*	*273,263*
State Taxes - Rental & Pull Tabs	*2,215*	*4,730*	*3,513*	3,000	3,000	*2,700*	*2,700*	*2,700*	*2,700*	*2,700*	*2,700*
State Taxes - Video Gaming	*298,592*	*323,397*	*329,319*	320,000	320,000	*320,000*	*329,600*	*339,488*	*349,673*	*360,163*	*370,968*
Penalties/Collection Fee	38,048	42,998	37,163	40,000	40,000	40,000	40,800	41,616	42,448	43,297	44,163
Business license & permits	529,730	548,493	556,152	548,415	548,415	535,675	535,675	535,675	535,675	535,675	535,675
Non-business license & permits	745,039	556,285	519,545	478,900	478,900	478,900	478,900	478,900	478,900	478,900	478,900
Federal Grants	19,909	15,398	100,778	57,212	57,212	16,823	16,991	17,161	17,333	17,506	17,681
State Grants	79,803	82,745	3,527	350,713	350,713	7,662	7,662	7,662	7,662	7,662	7,662
Local Grants	0	0		0	0	0	0	0	0	0	0
Charges for services	2,264,959.00	3,304,156	3,362,503	3,595,727	3,610,414	3,535,670	3,571,026	3,606,737	3,642,804	3,679,232	3,716,024
Rents & Royalties	1,681	66,875	19,969	74,060	74,060	74,060	74,801	75,549	76,304	77,067	77,838
Transfers for Charges	2,838,659	2,929,947	3,032,587	3,291,242	3,291,242	3,480,769	3,550,384	3,621,392	3,693,820	3,767,696	3,843,050
Investments & Loans	945,851	995,528	831,990	435,309	435,309	448,000	452,480	457,005	461,575	466,191	470,853
Contributions & Donations	7,465	15,000	6,595	4,500	4,500	5,000	5,100	5,202	5,306	5,412	5,520
Proceeds of Fixed Asset	231	26,347	3,429	101,000	101,000	1,000	1,000	1,000	1,000	1,000	1,000
Bond Proceeds & Rebates	10,863	11,737	12,810	8,240	8,240	13,000	13,260	13,525	13,796	14,072	14,353
Operating Transfers	2,173,724	13,910,476	6,961,343	668,699	668,699	577,171	588,714	600,489	612,498	624,748	637,243
Other	138,071	1,015,464	601,016	24,000	24,000	29,208	29,500	29,795	30,093	30,394	30,698
Total Revenue	48,037,723	59,340,574	52,947,979	46,052,120	46,066,807	48,804,235	49,772,963	50,531,423	51,303,631	52,089,849	52,890,343
Expenditure											
Personnel	31,414,863	34,277,511	35,309,432	38,111,843	37,859,113	40,318,180	41,629,335	42,986,234	44,390,535	45,843,964	47,348,308
Personnel - Salaries	*16,319,481*	*17,222,873*	*17,802,785*	*19,267,727*	*18,966,298*	*20,192,736*	*20,798,518*	*21,422,474*	*22,065,148*	*22,727,102*	*23,408,915*
Personnel - Overtime	*1,504,039*	*1,653,658*	*1,204,421*	*1,304,884*	*1,313,431*	*1,305,138*	*1,344,292*	*1,384,621*	*1,426,160*	*1,468,944*	*1,513,013*
Personnel - Severance	*298,446*	*378,490*	*293,381*	*218,316*	*221,414*	*299,343*	*299,343*	*299,343*	*299,343*	*299,343*	*299,343*
Personnel - Uniform / Safety	*170,383*	*174,391*	*140,950*	*242,925*	*294,045*	*292,437*	*292,437*	*292,437*	*292,437*	*292,437*	*292,437*
Personnel - Professional Dev / Education	*214,346*	*227,327*	*340,507*	*542,113*	*553,847*	*588,185*	*588,185*	*588,185*	*588,185*	*588,185*	*588,185*
Personnel - Insurance	*2,871,625*	*2,578,382*	*3,208,350*	*3,873,214*	*3,848,991*	*4,253,288*	*4,465,952*	*4,689,249*	*4,923,712*	*5,169,898*	*5,428,392*
Personnel - Fire Pension	*4,510,002*	*5,039,929*	*5,162,462*	*5,280,483*	*5,280,483*	*5,726,070*	*5,926,482*	*6,133,909*	*6,348,596*	*6,570,797*	*6,800,775*
Personnel - IMRF Pension	*267,241*	*345,426*	*370,847*	*427,953*	*427,953*	*320,982*	*320,982*	*320,982*	*320,982*	*320,982*	*320,982*
Personnel - Police Pension	*4,687,485*	*6,040,021*	*6,151,244*	*6,229,104*	*6,229,104*	*6,588,454*	*6,819,050*	*7,057,717*	*7,304,737*	*7,560,403*	*7,825,017*
Personnel - FICA / Medicare	*571,815*	*617,014*	*634,486*	*725,124*	*723,547*	*751,548*	*774,094*	*797,317*	*821,236*	*845,874*	*871,250*
Supplies	1,014,031	936,197	829,043	858,842	877,900	943,535	971,841	1,000,996	1,031,026	1,061,957	1,093,816
Services	7,948,739	8,365,277	8,710,324	9,667,621	10,098,683	9,768,581	10,047,789	10,335,097	10,630,741	10,934,966	11,248,024
Services - Legal	*278,822*	*152,311*	*50,001*	*83,550*	*83,550*	*83,550*	*86,057*	*88,638*	*91,297*	*94,036*	*96,857*
Services - Medical, Catering, Engineering, Financia	*916,316*	*1,129,521*	*1,163,732*	*1,187,316*	*1,264,986*	*1,065,815*	*1,097,789*	*1,130,723*	*1,164,645*	*1,199,584*	*1,235,572*
Services - Phone, Copying, Freight	*258,001*	*299,268*	*300,428*	*365,973*	*367,117*	*370,784*	*381,907*	*393,364*	*405,165*	*417,320*	*429,840*
Services - General Liability / Workers Comp	*1,246,128*	*1,479,589*	*1,685,341*	*1,856,665*	*1,856,665*	*2,005,200*	*2,065,356*	*2,127,317*	*2,191,136*	*2,256,870*	*2,324,576*
Services - Utilities	*454,550*	*456,997*	*523,087*	*633,454*	*605,454*	*681,459*	*701,902*	*722,959*	*744,648*	*766,988*	*789,997*
Services - Service Contracts	*2,672,346*	*2,130,075*	*2,064,254*	*2,471,914*	*2,688,162*	*2,142,680*	*2,206,960*	*2,273,169*	*2,341,364*	*2,411,605*	*2,483,953*
Services - Fleet Maintenance and Rental	*1,611,826*	*2,122,577*	*1,873,870*	*2,018,611*	*2,182,611*	*2,034,154*	*2,095,179*	*2,158,034*	*2,222,775*	*2,289,458*	*2,358,142*
Services - Fleet Amortization	*510,750*	*594,938*	*1,049,612*	*1,050,138*	*1,050,138*	*1,384,940*	*1,412,639*	*1,440,892*	*1,469,709*	*1,499,104*	*1,529,086*
Other	512,400	634,622	403,776	400,427	419,270	402,419	410,467	418,677	427,050	435,591	444,303
Programs	339,402	592,317	57,051	10,500	113,646	10,500	10,605	10,711	10,818	10,926	11,036
Capital	381,358	1,854,620	621,897	144,158	439,531	27,318	27,591	27,867	28,146	28,427	28,712
Transfers	10,858,894	11,443,664	5,994,043	1,011,043	1,311,043	1,101,122	1,112,133	1,123,255	1,134,487	1,145,832	1,157,290
Contingency	414	1,414,254	410,160	1,768,185	993,351	300,000	300,000	300,000	300,000	300,000	300,000
Total Expenditure	52,470,101	59,518,461	52,335,726	51,972,619	52,112,537	52,871,655	54,509,762	56,202,836	57,952,803	59,761,663	61,631,488

Net change in fund balances	(4,432,378)	(177,887)	**612,253**	(5,920,499)	(6,045,730)	(4,067,421)	(4,736,799)	(5,671,413)	(6,649,172)	(7,671,814)	(8,741,145)
				1,931,200	Unrestricted ARPA						
				3,981,524	GF Excess Transfer						
				7,775	Funds 460|461|462|465|470						
				0	Difference						
% of Personnel Costs	*59.87%*	*57.59%*	*67.47%*	*73.33%*	*72.65%*	*76.26%*	*76.37%*	*76.48%*	*76.60%*	*76.71%*	*76.82%*

	CY 2023 Actual	CY 2024 Actual	CY 2025 Actual	CY 2026 Budget Adopted	CY 2026 Budget Revised	CY 2027 Proposed Budget	CY 2028 Projected	CY 2029 Projected	CY 2030 Projected	CY 2031 Projected	CY 2032 Projected
Revenues	48,037,723	59,340,574	52,947,979	46,052,120	46,066,807	48,804,235	49,772,963	50,531,423	51,303,631	52,089,849	52,890,343
Expenditures	52,470,101	59,518,461	52,335,726	51,972,619	52,112,537	52,871,655	54,509,762	56,202,836	57,952,803	59,761,663	61,631,488

